



BOARD OF TRUSTEES
SPECIAL MEETING AGENDA

November 17, 2021
7:00 PM
9900 Park Avenue
Firestone, Colorado

The Board of Trustees Special Meeting will start immediately following the conclusion of the
Firestone Urban Renewal Authority Meeting

1. **Call to Order & Roll Call**
2. **Pledge of Allegiance**
3. **Approval of Agenda**
4. **Public Comment** *(maximum time permitted for all Public Comment is 30 minutes)
5. **Consent Agenda**
 - a. Approval of November 10, 2021 Meeting Minutes
6. **Presentation**
 - a. Historic Firestone Neighborhood Plan Update Presentation
7. **Discussion/Action**
 - a. **PUBLIC HEARING: Resolution 21-117:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ADOPTING A BUDGET FOR THE FISCAL YEAR OF 2022 AND APPROPRIATING SUMS FOR AND DEFRAYING THE EXPENSES AND LIABILITIES FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2022 AND ENDING DECEMBER 31, 2022 IN ACCORDANCE WITH THE STATUTES OF THE STATE OF COLORADO
 - b. **Resolution 21-118:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSES AS SET FORTH BELOW, FOR THE 2022 FISCAL YEAR
 - c. **Resolution 21-109:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ACTING BY AND THROUGH ITS

* Individuals that desire to address the Board of Trustees are requested to sign up at the table at the entrance to the meeting room. Individuals are allotted 3 minutes of Public Comment during the entirety of the meeting. Maximum time permitted for all Public Comment during a meeting is 30 minutes.

If you need special assistance in order to participate in a Board of Trustees meeting, please contact the Town Clerk's Office at 303-531-6264 in advance of the meeting to make arrangements. A forty-eight-hour notice is requested.

WATER ACTIVITY ENTERPRISE APPROVING A PURCHASE AND SALE
AGREEMENT WITH BAREFOOT LLC

d. Live Streaming Meetings Discussion

8. **Public Comment** *(maximum time permitted for all Public Comment is 30 minutes)

9. **Reports**

10. **Adjournment**

* Individuals that desire to address the Board of Trustees are requested to sign up at the table at the entrance to the meeting room. Each individual will be provided an opportunity to speak (limited to three minutes) during Public Comment. Maximum time permitted for all Public Comment is 30 minutes.

If you need special assistance in order to participate in a Board of Trustees meeting, please contact the Town Clerk's Office at 303-833-3291 in advance of the meeting to make arrangements. A forty-eight-hour notice is requested.

**AGENDA INFORMATION
MEMORANDUM**

**FIRESTONE
TOWN BOARD OF TRUSTEES**



AIM#: 5.a

Consent Agenda

Meeting Date: November 17, 2021

Initiated By: Jessica Koenig

Dept: Town Clerk

AGENDA TITLE

Approval of November 10, 2021 Meeting Minutes

SUMMARY

HISTORY AND PREVIOUS BOARD ACTION

RECOMMENDATION

Approval of the November 10, 2021 Draft Meeting Minutes

ALTERNATIVES

ATTACHMENTS

1. November 10, 2021 Draft Meeting Minutes

FINANCIAL CONSIDERATIONS

TOWN OF FIRESTONE, COLORADO
Board of Trustees Regular Meeting
MINUTES
November 10, 2021

1. Call to Order & Roll Call

The Board of Trustees of the Town of Firestone met for a Regular Meeting on November 10, 2021, at the Police Department & Municipal Court Building, 9900 Park Avenue, Firestone, Colorado. Mayor Sindelar called the meeting to order at 7:01 PM.

The following were present upon the call of the roll:

Mayor: Bobbi Sindelar
Mayor Pro-tem: Frank A. Jimenez
Trustees: Don Conyac
David Whelan
Samantha Meiring
Sean Doherty
Doug Sharp

Staff: **Present:** Jan Sloat, Director of Human Resources; Dave Lindsay, Engineer; Paula Mehle, Director of FURA & Economic Development; Raelynn Ferrera, Assistant to the Town Manager; Jessica Clanton, Director of Finance; Julie Pasillas, Director of Public Works; Todd Bjerkaas, Director of Planning; Jessica Koenig, Town Clerk; AJ Krieger, Town Manager; & William Hayashi, Town Attorney

2. Pledge of Allegiance

Mayor Sindelar led the pledge of allegiance.

3. Approval of Agenda

The Board of Trustees amended the agenda to postpone Agenda Item 7a, Resolution 21-109 to the November 17, 2021 Board of Trustees Special Meeting.

Motion by Trustee Meiring, **second** by Trustee Conyac, to Approve the amended Agenda, All in Favor, **Motion carried.**

4. Public Comment *(maximum time permitted for all Public Comment is 30 minutes)

Becky Duckworth, Firestone resident, gave public comment regarding change orders on the agenda to increase the St. Vrain Water Treatment Plant project costs and expressed other concerns regarding Ordinance 1000 and an Economic Development prospective software.

5. Consent Agenda

Motion by Trustee Conyac, **second** by Mayor Pro Tem Jimenez, to Approve the Consent

Agenda

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

5.a. Approval of October 13, 2021 Meeting Minutes

- b. **Ordinance 1000:** AN ORDINANCE OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, AMENDING TITLE 2 ADMINISTRATION AND PERSONNEL, TITLE 6 ANIMALS, AND TITLE 9 PUBLIC PEACE, MORALS AND WELFARE OF THE FIRESTONE MUNICIPAL CODE REGARDING TOWN MARSHAL AND MARSHALS

6. Presentation

- a. Colorado Boulevard Traffic Signals Warrant Study
- b. Police Department Canine & Vehicle Graphics Presentation

7. Discussion/Action

- a. **Resolution 21-109:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ACTING BY AND THROUGH ITS WATER ACTIVITY ENTERPRISE, APPROVING A NATIVE WATER DEDICATION AGREEMENT WITH COTTONWOOD COLORADO RESIDENTIAL LLC

Resolution 21-109 was postponed to the November 17, 2021 Board of Trustees Special Meeting.

- b. **Resolution 21-110:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ACTING BY AND THROUGH ITS WATER ACTIVITY ENTERPRISE, APPROVING A NATIVE WATER DEDICATION AGREEMENT WITH COTTONWOOD COLORADO RESIDENTIAL LLC

Motion by Trustee Meiring, **second** by Mayor Pro Tem Jimenez, to Approve **Resolution 21-110:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ACTING BY AND THROUGH ITS WATER ACTIVITY ENTERPRISE, APPROVING A NATIVE WATER DEDICATION AGREEMENT WITH COTTONWOOD

COLORADO RESIDENTIAL LLC

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

- c. **Resolution 21-111:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING THE COTTONWOOD RESIDENTIAL LLC NATIVE WATER CREDIT PURCHASE AGREEMENT

Motion by Trustee Meiring, **second** by Trustee Sharp, to Amend **Resolution 21-111:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING THE COTTONWOOD RESIDENTIAL LLC NATIVE WATER CREDIT PURCHASE AGREEMENT, to add the following language, "With an effective date of January 5, 2022", All in Favor, **Motion carried.**

Motion by Trustee Meiring, **second** by Trustee Conyac, to Approve **Resolution 21-111:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING THE COTTONWOOD RESIDENTIAL LLC NATIVE WATER CREDIT PURCHASE AGREEMENT, as amended.

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

- d. **Resolution 21-112:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING THE FIRST AMENDMENT OF PART 2B CONSTRUCTION PHASE OF THE TOWN OF FIRESTONE AND INTEGRATED WATER SERVICES INC.'S ST. VRAIN WATER TREATMENT PLAN PROJECT AGREEMENT

Motion by Trustee Meiring, **second** by Trustee Sharp, to Approve **Resolution 21-112:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING THE FIRST AMENDMENT OF PART 2B CONSTRUCTION PHASE OF THE TOWN OF FIRESTONE AND INTEGRATED WATER SERVICES INC.'S ST. VRAIN WATER TREATMENT PLAN PROJECT AGREEMENT

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

- e. **Resolution 21-113:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN

OF FIRESTONE, COLORADO, APPROVING CHANGE ORDER NO. 1 TO THE FIRST AMENDMENT TO PART 2B CONSTRUCTION PHASE OF THE TOWN OF FIRESTONE AND INTEGRATED WATER SERVICES INC.'S ST. VRAIN WATER TREATMENT PLANT AGREEMENT

Motion by Trustee Whelan, **second** by Mayor Pro Tem Jimenez, to Approve **Resolution 21-113**: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING CHANGE ORDER NO. 1 TO THE FIRST AMENDMENT TO PART 2B CONSTRUCTION PHASE OF THE TOWN OF FIRESTONE AND INTEGRATED WATER SERVICES INC.'S ST. VRAIN WATER TREATMENT PLANT AGREEMENT

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

f. **Resolution 21-114**: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING CHANGE ORDER NO. 5 FOR THE AGREEMENT BETWEEN THE TOWN OF FIRESTONE AND HUDICK EXCAVATING INC. REGARDING THE FIRESTONE RESERVOIR NO. 1 SUPPLY AND DELIVERY INFRASTRUCTURE PROJECT

Motion by Trustee Conyac, **second** by Trustee Doherty, to Approve **Resolution 21-114**: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING CHANGE ORDER NO. 5 FOR THE AGREEMENT BETWEEN THE TOWN OF FIRESTONE AND HUDICK EXCAVATING INC. REGARDING THE FIRESTONE RESERVOIR NO. 1 SUPPLY AND DELIVERY INFRASTRUCTURE PROJECT

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

g. **Resolution 21-115**: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING CHANGE ORDER NO. 1 TO THE TOWN OF FIRESTONE AND E-Z EXCAVATING INC.'S AGREEMENT FOR THE INSTALLATION OF A POTABLE WATERLINE AND APPURTENANCES FOR THE ST. VRAIN WATER TREATMENT PLANT TRANSMISSION PIPELINE PROJECT

Motion by Trustee Doherty, **second** by Trustee Whelan, to Approve **Resolution 21-115**: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING CHANGE ORDER NO. 1 TO THE TOWN OF FIRESTONE AND E-Z EXCAVATING INC.'S AGREEMENT FOR THE INSTALLATION OF A POTABLE WATERLINE AND APPURTENANCES FOR THE ST. VRAIN WATER TREATMENT PLANT TRANSMISSION PIPELINE PROJECT

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez,

Trustee Doherty, Trustee Sharp
No: None
Abstain: None
Motion carried.

- h. **Resolution 21-116:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING A PURCHASE ORDER FOR PVC WATER PIPE FROM DANA KEPNER COMPANY, INC.

Motion by Mayor Pro Tem Jimenez, **second** by Trustee Whelan, to Approve **Resolution 21-116:** A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROVING A PURCHASE ORDER FOR PVC WATER PIPE FROM DANA KEPNER COMPANY, INC.

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

- i. Motion to Cancel November 24, 2021 Board of Trustees Meeting

Motion by Trustee Doherty, **second** by Trustee Meiring, to Cancel the November 24, 2021 Board of Trustees Meeting

Roll Call Vote:

Yes: Trustee Conyac, Trustee Whelan, Trustee Meiring, Mayor Pro Tem Jimenez, Trustee Doherty, Trustee Sharp

No: None

Abstain: None

Motion carried.

- j. 2022 Budget Recap

8. **Public Comment** *(maximum time permitted for all Public Comment is 30 minutes)

There was no one present that wished to give public comment.

9. **Reports**

9.a. Staff

AJ Krieger, Town Manager, reported on the Meet and Greet with the Police Chief candidates and feedback from the candidates.

9.a.i. 3rd Quarter Financial Report

9.a.ii. September and October Monthly Board Reports

9.b. Mayor

Mayor Sindelar reported on an invite for the Local Heroes event on November 16, 2021, at 7:15 AM in the Richard Hart Training Room, 9900 Park Ave.

9.c. Trustees

Trustee Conyac reported on the progress on the Neighbors Point Park project. Trustee Conyac also reported that there were some cost savings related to the project. Trustee Conyac introduced Heather Lowe, Deputy Town Clerk.

10. Adjournment

Motion by Mayor Pro Tem Jimenez, **second** by Trustee Conyac, to Adjourn at 9:33 PM, All in Favor, **Motion carried.**

Introduced and Approved the 17th of November, 2021.

TOWN OF FIRESTONE, COLORADO

ATTEST

Bobbi Sindelar, Mayor

Jessica Koenig, Town Clerk

**AGENDA INFORMATION
MEMORANDUM**

**FIRESTONE
TOWN BOARD OF TRUSTEES**



AIM#: 6.a

Presentation

Meeting Date: November 17, 2021

Initiated By:

Dept: Planning & Development

AGENDA TITLE

Historic Firestone Neighborhood Plan Update Presentation

SUMMARY

HISTORY AND PREVIOUS BOARD ACTION

RECOMMENDATION

ALTERNATIVES

ATTACHMENTS

None

FINANCIAL CONSIDERATIONS

**AGENDA INFORMATION
MEMORANDUM**

**FIRESTONE
TOWN BOARD OF TRUSTEES**



AIM#: 7.a

Discussion/Action

Meeting Date: November 17, 2021

Initiated By: Jessica Clanton

Dept: Finance

AGENDA TITLE

PUBLIC HEARING: Resolution 21-117: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ADOPTING A BUDGET FOR THE FISCAL YEAR OF 2022 AND APPROPRIATING SUMS FOR AND DEFRAYING THE EXPENSES AND LIABILITIES FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2022 AND ENDING DECEMBER 31, 2022 IN ACCORDANCE WITH THE STATUTES OF THE STATE OF COLORADO

SUMMARY

Staff presented the 2022 Preliminary Budget to the Board of Trustees at the Work Sessions on September 15th, October 20th, and at the regular meetings on September 22nd, October 13th, and November 10th, 2021. No changes have been made since the November 10th meeting.

HISTORY AND PREVIOUS BOARD ACTION

Public notice was published in the Longmont Times-Call on October 22, 2021, stating that the Proposed 2022 Budget would be available for review at the Town Clerk's Office. In addition, it stated that public comment and review would take place at the November 17th, 2021, Board meeting and, pending Board approval, that it would be adopted at that same Board meeting.

Attached you will find Resolution 21-117 for the Board's consideration.

RECOMMENDATION

Staff recommends the Board of Trustees approve the attached Resolution appropriating sums of money to the various funds and spending agencies by formally adopting the 2022 Budget.

ALTERNATIVES

State law requires the adoption of an annual budget

ATTACHMENTS

1. 2022 Budget Adoption
2. 2022 Town of Firestone Budget

FINANCIAL CONSIDERATIONS

See attached the 2022 Budget.

RESOLUTION NO. 21-117

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ADOPTING A BUDGET FOR THE FISCAL YEAR OF 2022 AND APPROPRIATING SUMS FOR AND DEFRAYING THE EXPENSES AND LIABILITIES FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2022 AND ENDING DECEMBER 31, 2022 IN ACCORDANCE WITH THE STATUTES OF THE STATE OF COLORADO.

WHEREAS, the Board of Trustees of the Town of Firestone has directed the Town Manager to prepare and submit a proposed budget to the Board of Trustees; and

WHEREAS, the Town Manager has submitted a final proposed budget to the Board of Trustees on November 17, 2021 for its consideration; and

WHEREAS, upon due and proper notice, published or posted in accordance with the law, the proposed budget was open for inspection by the public and the public was given the opportunity to file or register any objections to the proposed budget at the Public Hearing held on November 17, 2021; and

WHEREAS, in accordance with Article X, Section 20 of the Colorado Constitution, approved by the voters on November 3, 1992, an “Amendment One Emergency Reserve” is included in the budget in a total amount estimated to equal three percent (3%) of the Town’s fiscal year spending excluding bonded debt service; and

WHEREAS, whatever increases may have been made in expenditures, like increases were added to the revenues, so that the budget remains in balance as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO:

Section 1. That the budget as submitted, and attached hereto and made a part of this Resolution, is, hereby approved and adopted as the budget of the Town of Firestone for the fiscal year beginning on the first day of January 2022 and ending on the last day of December 2022.

Section 2. That the Town Clerk shall in accordance with C.R.S. 29-1-113 cause a certified copy of the budget to be filed in the States Division of Local Government in the Department of Local Affairs.

INTRODUCED, READ AND ADOPTED this ____ day of _____, 2021.

TOWN OF FIRESTONE, COLORADO

Bobbi Sindelar, Mayor

ATTEST:

Jessica Koenig, CMC, Town Clerk

APPROVED AS TO FORM:

William P. Hayashi, Town Attorney

2022 BUDGET

ANNUAL OPERATING AND CAPITAL IMPROVEMENT



Reader's Guide

This budget document is prepared in a format that strives to reduce the level of difficulty for readers not familiar with public budgeting systems, yet still provide comprehensive information useful in communicating the overall financial direction and policy of the Town. Each section of the budget document and its contents are described below:

Introduction – Provides a profile and brief history of the Town including information regarding the local population, climate, and economy. In addition, this section describes the operating structure of the local government, identifies key municipal facilities, and provides a list of current Town Officials, as well as a Town-wide organizational chart.

Budget Summary – Describes the budget process, fund structure, and basis of accounting used in the budget document. It also provides information regarding the goals and challenges facing the organization, an assessment of the major revenues and expenditures, and various Town-wide budgetary statements.

Fund Summaries – The Town operates a number of individual funds, each with its own appropriated budget. This section provides a budgetary statement for each of the Town's funds and when applicable provides summary statements of the restricted funding elements within those funds.

Department Summaries – The Town is organized by department, and as such each department has an authorized expenditure budget, which it must follow. A department funding matrix, as well as, detail regarding each department including departmental statements, descriptive narratives, goals, activity measures, and Full Time Equivalency (FTE) levels are presented in this section.

Capital Improvements – This section provides a detailed account of each capital improvement project including a program summary, descriptions, estimated costs, and information regarding the impacts of the projects on future operations and maintenance.

Appendix – This section contains miscellaneous information that may be of interest to readers and includes financial policies, personnel summaries, the Town's adopted pay plan, and a glossary of terms. The resolution adopting/appropriating the budget and certifying the mill levy are included at the end of this section.

Community Profile

Living in Firestone

With spectacular views of Colorado's Rocky Mountains, Firestone is located on the northern edge of the Denver-Boulder metropolitan area along Interstate 25, midway between Denver and Fort Collins, just east of Longmont in Weld County.

Regional amenities, public services and community events are among the few pleasures residents enjoy in Firestone. It has a rich history that underpins community development and continues to build from it. Not only is Firestone a great community to call home, it is also a community that prepares for the future and advances towards it.

Firestone offers numerous neighborhood, community and regional parks, including a regional sports complex. Miles of trails make up the Firestone Trail system, which is part of the regional Colorado Front Range Trail system. The trails offer great recreation opportunities for residents and visitors to enjoy the great outdoors and connect to various parks and community amenities. The community is also home to Saddleback Golf Club and St. Vrain State Park.

History

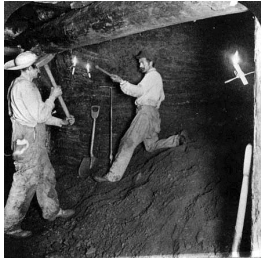
St. Vrain State Park, near present-day Firestone, was originally the location where Fort Junction, a sod fortress, was built. Between 1863 and 1865 Fort Junction was constructed for use during the Colorado War (also known as the Indian War) by the Lower Boulder St. Vrain Valley Home Guard – a volunteer militia organized to protect local settlers from Native American attacks.



Weld County brothers John, William and Thomas McKissick were in the St. Vrain Valley Home Guard. John was elected Weld County Sheriff in 1865 and Thomas succeeded him in 1867. William discovered coal in southwestern Weld County, leading to the McKissick brothers purchasing railroad land to establish a coal mine. In 1872, they opened the McKissick, Colorado's first production coal mine (a mine requiring tunnels, mining equipment, and employees), located where today's Saddleback Golf Course is in Firestone.

In 1907, the Denslow Coal & Land Company purchased 160 acres of Thomas McKissick's land from his widow. Later that same year, Ohio investors bought Denslow out and started the Firestone Coal Company, establishing Firestone coal mine. They platted a town next to the mine named Firestone in 1908; all were named for Jacob Firestone, one of the Ohio investors. Firestone was the third coal mining town of a trio of towns northeast of Erie, along with Frederick and Dacono, commonly referred to as the Tri-Towns or the Carbon Valley.





Five coal mines operated in Firestone until 1947 when the coal mines closed. During its production, Firestone's Grant Mine produced 2,070,686 tons of coal, enough to fill a coal train 200 miles long. The Firestone Trail is now where the old train track bed was located. More than 12 miles long, the Firestone Trail connects a variety of neighborhood and regional parks, the St. Vrain Legacy Trail, and the Colorado Front Range Trail.

Firestone remained a small town until its boom began in 2000. Between 2000-2010, the population soared from 1,908 to 10,147. According to the 2020 U.S. Census, the Town of Firestone had a growth rate of 61 percent from 2010 to 2020, making it one of the fastest growing communities in Colorado.

Climate

The climate of Firestone is considered semi-arid with very low humidity and relatively little precipitation. The area is well-known for its abundant sunshine, as it averages over 275 sunny days per year. During the summer it is not uncommon to have temperatures in excess of 90°; however days for which temperatures reach 100° are unusual. Thunderstorms are common during the growing season between April and September and supply approximately 75% of the annual precipitation to the area. Winters are normally mild, however snowstorms measured in feet, do occur on occasion. The information below, as compiled by the Western Regional Climate Center, provides additional information regarding the Town's climate:

Average High/Low Temperature in January	44°F/15.7°F
Average High/Low Temperature in July	87.4°F/56.1°F
Average Annual Precipitation	16.12"
Average Annual Snowfall	44.34"
Average Wind Speed	19.61 mph

Population & Demographics

According to the US Census Bureau, the estimated population of the Town of Firestone in 2020 was 16,381, and is estimated to be 17,300 in 2021. In addition, there is an estimated 5,800 housing units within the Town and an average household size of 2.98 individuals. Approximately 98% of the housing units in Firestone are occupied, and of those, 15.2% are categorized as renter-occupied. Additional information regarding the demographics of the Town compared to that of Weld County and the State is provided in the following table:

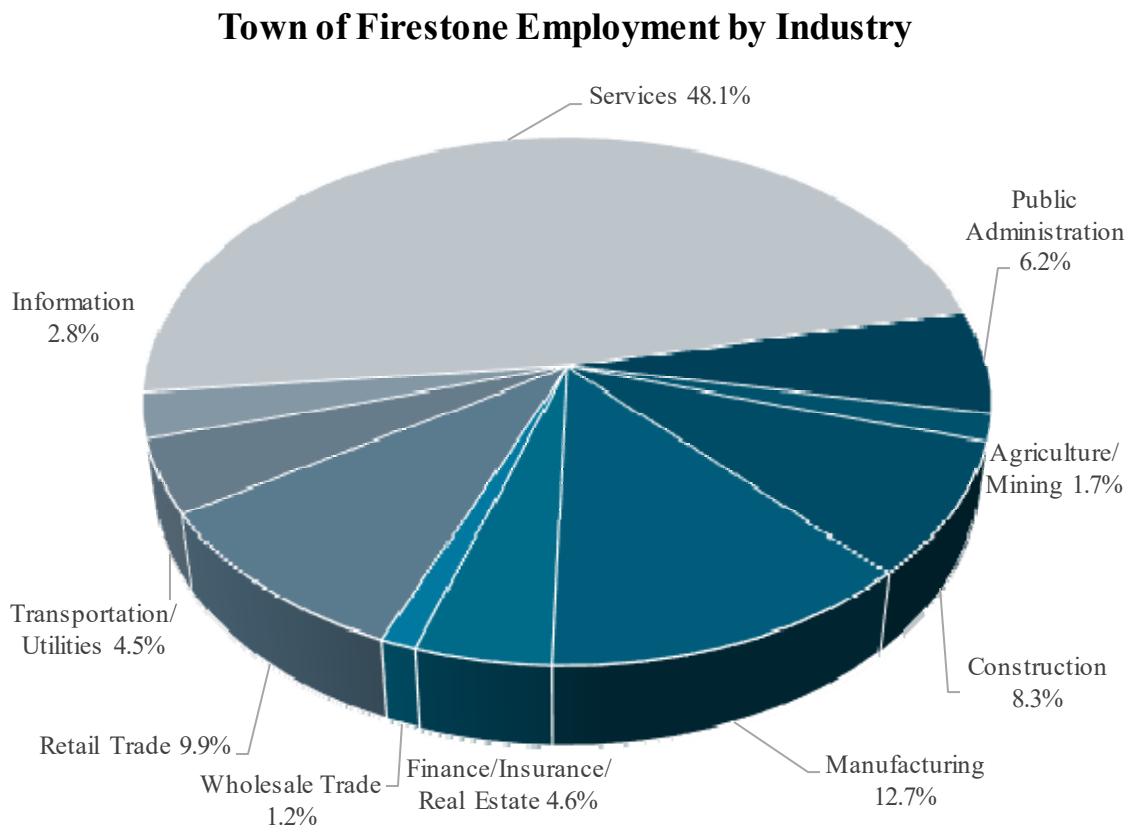
	<u>Firestone</u>	<u>Weld County</u>	<u>Colorado</u>
Male	50.2%	50.6%	50.4%
Female	49.8%	49.0%	49.6%
Median Age	34.7	34.8	37.1
Under 20 Years	32.2%	28.8%	24.5%
Between 20-64 Years	59.3%	58.7%	60.5%
65+ Years	8.5%	12.4%	14.6%
High School Graduate or higher	93.8%	87.5%	91.5%
Bachelor's degree or higher	35.7%	27.4%	40.6%
Graduate degree	9.2%	9.3%	15.1%

Labor & Employment

In 2021, 92.2% of Firestone's workforce aged 16 and over is employed. Occupations in professional positions make up the largest category, followed by management, administrative support, and sales. The Town's average household income is estimated at \$113,284.

Approximately 159 store-front businesses operate in the Town offering a variety of goods and services. The largest employers in Firestone include American Furniture Warehouse, ARC Worldwide Group, King Soopers, Home Depot, and Crestone Peak Resources. The largest retail development is the Firestone City Centre comprised of 17 retailers over 100 acres has a variety of pad sites available for additional commercial development.

The chart below provides additional information regarding local employment by industry:



Growth & Development

The Town of Firestone is a growing community, primed for commercial development to support its growing number of residents, businesses and visitors. In 2009, the Firestone Urban Renewal Authority (FURA) was formed to actively eliminate blight, assist with redevelopment, as well as, plan and develop public improvements in an effort to cultivate and maintain a sustainable economy.

Numerous opportunities for new commercial development exists along the primary commercial arterial roadway, Firestone Boulevard, supplementing the existing commercial development alongside Interstate 25. A future bus rapid transit (BRT) stop and expanded park-n-ride is planned at the Firestone Boulevard exit offering access to bus services along the I-25 corridor between Fort Collins and Denver. Additional commercial opportunities are planned along Colorado Boulevard and reinvestment through infill and redevelopment within Historic Firestone.

Governing Body and Town Management

The Town of Firestone was incorporated in 1908. The Town is a statutory Town operating under the rules of the State of Colorado. Many municipalities operate under “home rule” charters in comparison. Under the State of Colorado, the current form of government consists of a mayor and six Board of Trustee members, all of whom are elected “*at-large*,” and a Town Manager, who is appointed by the board and works under the general direction of the Board of Trustees. The mayor is elected at large for a two-year term, while the six trustees are elected at large for staggered four-year terms. It is within the board-manager framework that the elected officials serve as the Town’s leaders and policy makers while the Town Manager serves at the pleasure of the Board of Trustees to carry out policy and ensure that all residents are being equitably served.

As the chief operating and administrative officer of the Town, the Town Manager’s office strives to provide professional leadership in the administration and execution of policies set by the Board of Trustees and in the operations of the Town as a whole. Accordingly, the Board of Trustees and town manager work together in an effort to preserve a sustainable and prosperous community.

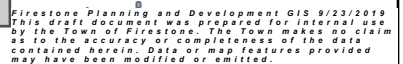
The Town provides a full range of services including police protection, municipal court services, maintenance of streets, parks, trails and open space, stormwater and water utilities, planning and development, as well as, general administration. Other utility services such as sewer, electricity, natural gas and trash are provided by companies not affiliated with the Town.

Town Facilities

Town Hall
9950 Park Avenue
Firestone, CO 80504

Police Facility
9900 Park Avenue
Firestone, CO 80504

Public Works
7500 Pine Cone Avenue
Firestone, CO 80504



LIST OF PRINCIPAL OFFICIALS

Elected Officials

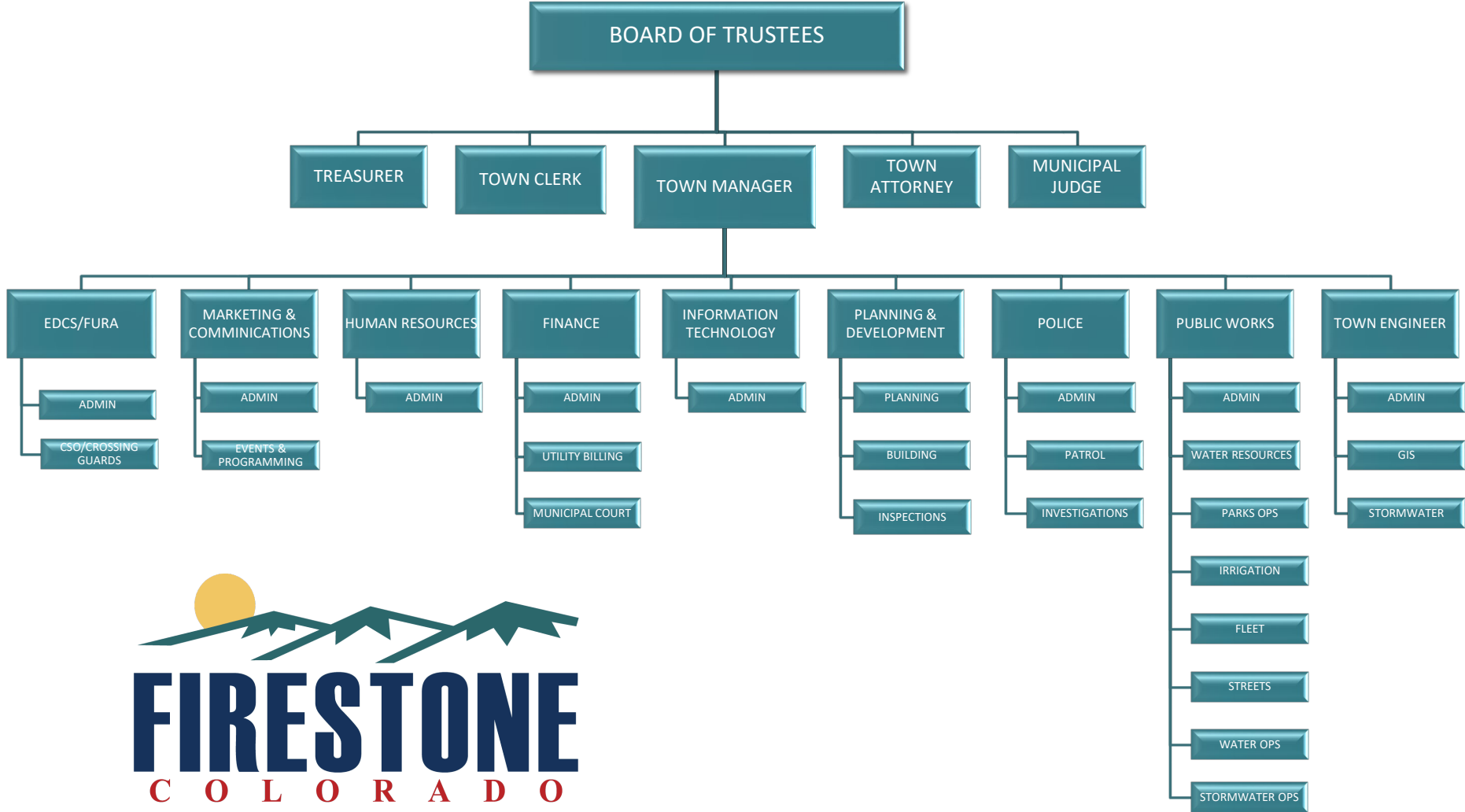
Mayor..... Bobbi Sindelar
Mayor Pro-tem..... Frank Jimenez
Trustee Don Conyac
Trustee Sean Doherty
Trustee Samantha Meiring
Trustee Doug Sharp
Trustee David Whelan

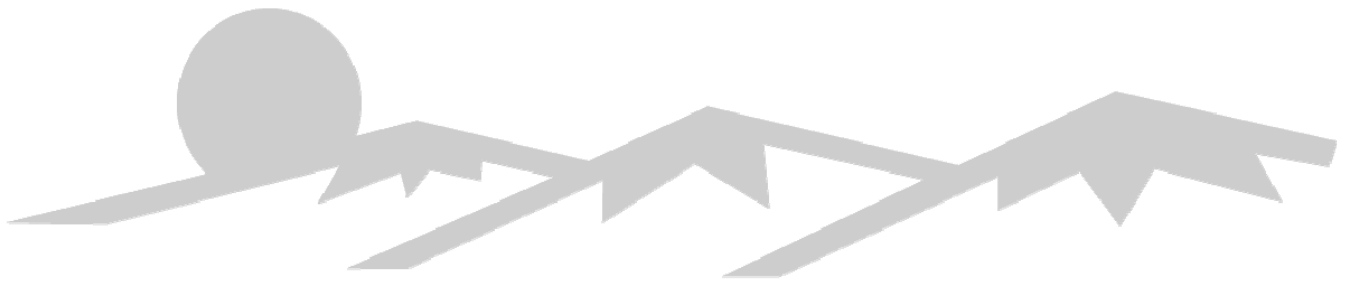
Appointed Officials

Town ManagerAJ Krieger
Town Clerk Jessica Koenig
Town Treasurer..... Jessica Clanton, CPA
Town Attorney William Hayashi, Williamson & Hayashi, LLC
Municipal Judge.....Paul Basso

Department Directors

Interim Chief of Police..... Bryce Borders
Economic Development Community Services (EDCS) and FURA Director..... Paula Mehle
Finance Director..... Jessica Clanton
Human Resource Director..... Janet Sloat
Marketing and Communications Director.....Katie Hansen
Planning Director Todd Bjerkaas
Public Works Director Julie Pasillas
Town Engineer.....Matt Wiederspahn



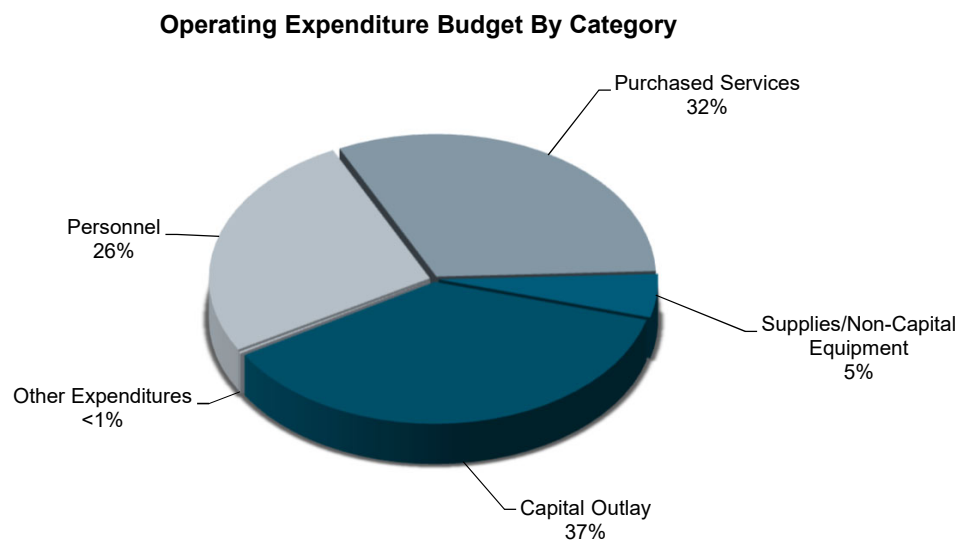
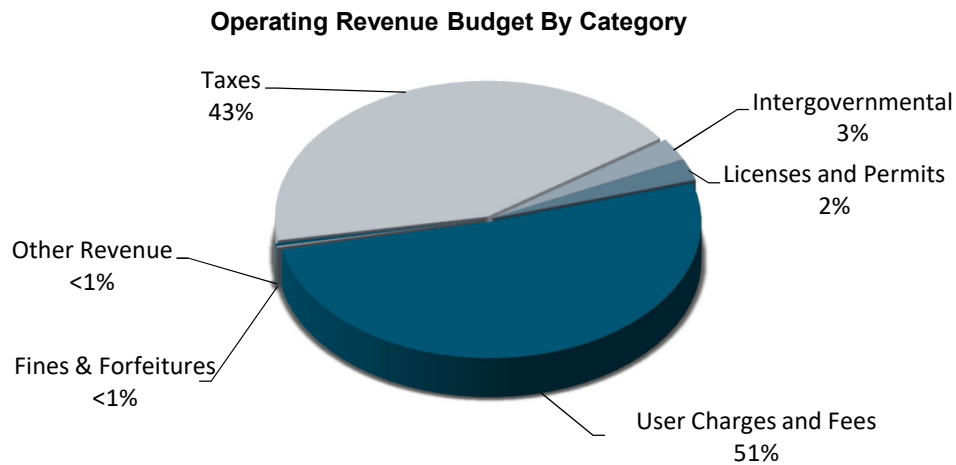
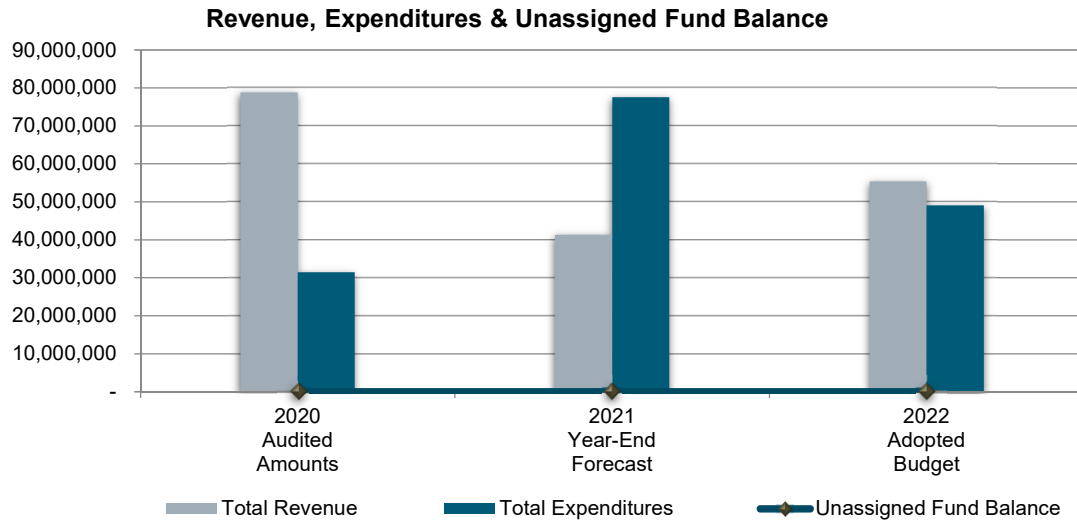


FIRESTONE

C O L O R A D O

Town-Wide Summary

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Taxes	\$ 15,430,861	\$ 18,776,474	\$ 21,120,936	\$ 23,808,128
Intergovernmental	1,440,450	2,135,965	6,592,284	1,481,536
Licenses and Permits	1,052,896	1,483,495	1,227,824	1,406,908
User Charges and Fees	10,685,625	11,283,605	11,739,064	28,383,159
Fines and Forfeitures	107,683	190,000	90,836	111,473
Other Revenue	976,924	467,900	515,781	174,344
Total Revenue	29,694,439	34,337,439	41,286,725	55,365,548
Expenditures:				
Personnel	\$ 9,689,798	\$ 10,583,314	\$ 9,479,688	\$ 12,810,531
Purchased Services	10,062,279	12,818,326	13,680,009	15,518,396
Supplies/Non-Capital Equipment	2,207,229	2,566,116	2,348,110	2,412,964
Capital Outlay	9,475,723	47,812,734	51,769,649	18,236,400
Other Expenditures	71,718	76,274	265,760	104,050
Total Expenditures	31,506,747	73,856,764	77,543,216	49,082,341
Excess/(Deficiency) of Revenues Over Expenditures	(1,812,308)	(39,519,325)	(36,256,491)	6,283,207
Other Financing Sources/(Uses):				
Transfers In	3,134,847	5,064,455	5,138,418	5,348,207
Transfers Out	(3,134,847)	(5,064,455)	(5,138,418)	(5,348,207)
Debt Issuance	49,111,363	-	-	-
Debt Payments	(2,676,545)	(4,277,555)	(4,277,151)	(4,275,927)
Debt Issuance Costs	(672,318)	-	-	-
Total Other Financing Sources/(Uses)	45,762,500	(4,277,555)	(4,277,151)	(4,275,927)
Net Change In Fund Balance:	43,950,192	(43,796,880)	(40,533,642)	2,007,280
Cumulative Fund Balance				
Beginning Fund Balance	38,829,196	74,873,119	82,779,389	42,245,747
Ending Fund Balance	82,779,388	31,076,239	42,245,747	44,253,027
Less Restrictions, Commitments & Assignments:				
Fund Balance Non-Spendable	45,940	100,000	100,000	100,000
Fund Balance Restrictions	58,147,310	6,629,890	20,888,348	13,211,283
Fund Balance Commitments	9,464,092	10,645,712	10,757,609	10,912,771
Fund Balance Assignments	3,605,481	3,767,417	3,669,305	4,758,890
Unassigned Fund Balance	\$ 11,516,565	\$ 9,933,220	\$ 6,830,485	\$ 15,270,083



Town-Wide Revenue Detail

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Taxes				
Property Tax	\$ 4,163,427	\$ 7,163,142	\$ 8,667,036	\$ 10,418,492
Specific Ownership Tax	86,076	107,781	93,000	100,394
Sales Tax	9,947,837	9,895,551	10,765,500	11,808,242
Use Tax	1,159,077	1,510,000	1,515,400	1,381,000
Lodging Tax	74,444	100,000	80,000	100,000
Total Taxes	15,430,861	18,776,474	21,120,936	23,808,128
Intergovernmental				
Highway User Tax Fund	424,728	443,071	508,000	523,892
Road and Bridge Tax	205,538	230,187	230,187	271,012
Lottery Proceeds	75,873	90,000	99,252	102,230
Severance Tax	235,352	225,000	232,186	225,000
Cigarette Tax	34,190	22,654	20,000	28,745
Motor Vehicle Registration	58,458	62,400	62,400	64,600
School District	83,821	87,090	85,675	101,692
Little Thompson Water District	24,870	10,000	25,000	35,000
State Grants	190,600	909,000	1,229,584	9,000
Federal Grants	551	-	4,000,000	-
Intergovernmental - Other	106,469	56,563	100,000	120,365
Total Intergovernmental	1,440,450	2,135,965	6,592,284	1,481,536
Licenses & Permits				
Public Improvement Permits	-	100,000	-	100,000
Building Permits	885,031	967,500	1,089,000	922,800
ROW Permits	-	30,000	12,000	14,000
Business License	14,070	17,500	17,500	17,500
Liquor License Fees	5,820	4,254	7,344	7,344
Stormwater Permits	19,500	16,000	25,000	18,000
Oil and Gas Permits	30,509	250,000	-	250,000
Animal Licenses	2,345	2,622	2,480	2,554
Contractor Licenses	72,450	67,500	67,500	67,500
Other Permits	23,171	28,119	7,000	7,210
Total Licenses & Permits	1,052,896	1,483,495	1,227,824	1,406,908

Town-Wide Revenue Detail

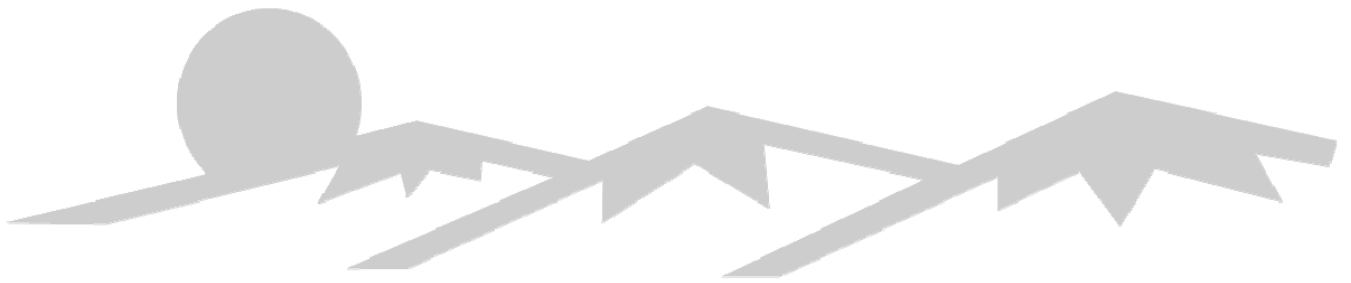
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
User Charges & Fees				
Development Review Fees	22,020	80,000	146,934	436,060
Impact Fees - Roadways	521,274	749,664	613,098	418,997
Impact Fees - Local Parks	194,450	258,904	272,168	218,602
Impact Fees - Regional Parks	416,551	626,413	443,526	269,057
Impact Fees - Drainage	150,332	226,015	160,040	97,092
Impact Fees - Municipal Facility	483,874	658,518	674,710	536,615
Impact Fees - Raw Water Irrigation	215,417	325,963	230,794	140,008
Franchise Fees	594,356	591,760	658,422	691,343
Fuel Tax Reimbursement	12,656	13,000	12,000	12,000
Street Lighting Fees	193,600	199,655	202,500	220,200
Oil and Gas Royalties/Leases	111,798	102,000	85,000	102,000
Food and Flick	3,830	8,000	5,500	5,500
Holiday Festival	1,975	4,000	4,000	2,500
4th at Firestone	4,660	19,500	8,290	5,000
Town Clean Up Day	220	200	4,323	4,300
Other Events	600	-	1,175	-
PD Program Sponsorships	15,447	30,000	15,000	15,000
Cash in Lieu - Open Space	-	-	36,800	-
Cash in Lieu - Community Parks	-	-	-	554,000
Cash in Lieu - Neighborhood	-	-	-	3,202,072
Developer Chargebacks	217,839	76,000	116,700	55,000
Administrative Fees	75	-	100,000	100,000
Hydrant Rentals	13,217	9,200	20,000	9,200
Charges for Services	5,509,029	4,835,069	5,488,084	5,674,505
Reconnection/Service Fees	11,565	36,000	10,000	36,000
Tap Fees - Residential	1,776,600	2,240,000	2,240,000	972,800
Cash in Lieu - Water Rights	15,589	-	-	3,000,000
Meters and Yoke Fees	141,928	173,744	165,000	85,308
Water Leases	56,723	20,000	25,000	20,000
Storage and Infrastructure Fees	-	-	-	11,500,000
Total User Charges & Fees	10,685,625	11,283,605	11,739,064	28,383,159
Fines & Forfeits				
Court Fines	98,546	190,000	84,186	103,473
Restitution	2,797	-	3,200	2,500
OJW Revenue	510	-	950	500
Other Police/Court Charges	5,830	-	2,500	5,000
Total Fines & Forfeits	107,683	190,000	90,836	111,473
Other Revenue				
Interest Earnings	432,751	417,500	181,781	123,944
Service Fee	9,121	400	10,000	400
Gain (Loss) on Sale of Assets	70,132	-	-	-
Other Revenue	284,751	50,000	300,000	50,000
Claims Reimbursement	180,169	-	24,000	-
Total Other Revenue	976,924	467,900	515,781	174,344
Total Revenues	\$ 29,694,439	\$ 34,337,439	\$ 41,286,725	\$ 55,365,548

Town-Wide Expenditure Detail

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 7,212,914	\$ 7,661,408	\$ 6,833,378	\$ 9,286,337
Seasonal/Temporary Wages	8,405	20,967	20,967	13,978
Overtime	113,956	122,854	134,301	176,520
Stipend	2,706	2,700	2,901	3,000
Medicare	111,217	111,358	106,339	134,889
Unemployment Insurance	21,339	22,948	20,889	27,730
Retirement Contributions	907,119	1,020,824	930,105	1,238,807
Medical Benefits	1,041,722	1,109,070	1,026,644	1,348,820
Life/Disability Benefits	63,292	72,657	60,846	87,475
Training/Registration	97,213	205,222	151,682	236,629
Dues/Fees	37,430	96,869	84,943	106,660
Employee Wellness	1,870	5,850	4,242	6,371
Mileage/Travel	5,854	43,157	19,184	46,740
Employee Recognition	7,673	23,350	23,337	23,350
Uniforms/Town Apparel	56,399	63,780	59,130	72,025
Sympathy and Celebrations	689	300	800	1,200
Total Personnel	9,689,798	10,583,314	9,479,688	12,810,531
Purchased Services				
Professional Services	1,155,597	1,983,410	1,417,824	1,974,634
Legal Services	672,177	565,600	574,500	818,200
Lobbyists	30,000	34,500	4,500	30,000
Consulting Services	174,303	245,000	255,375	296,750
Technical Services	292,668	685,083	393,728	1,175,306
Developer Chargebacks	210,044	76,000	116,700	55,000
Building Review and Inspection	591,721	500,000	900,000	250,000
Communication Services	96,647	213,055	206,361	127,814
General Services	3,771,369	4,870,394	6,314,961	7,564,661
Employment Screenings	15,424	12,100	11,605	15,351
Insurance Premiums	370,439	487,075	487,075	561,600
Utility Services	284,741	337,249	336,920	412,380
Property Maintenance	95,361	88,860	88,860	136,700
Water Treatment and Tap Fees	2,301,788	2,720,000	2,571,600	2,100,000
Total Purchased Services	10,062,279	12,818,326	13,680,009	15,518,396

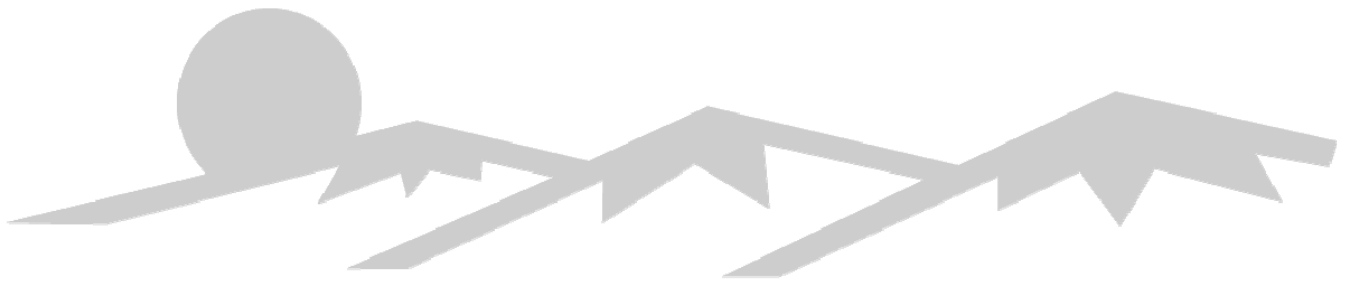
Town-Wide Expenditure Detail

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Supplies/Non-Capital Equipment				
Office Supplies	27,427	38,950	27,965	40,675
Technology Equipment	61,153	37,300	27,713	95,650
Operating Supplies	405,255	289,975	362,467	369,445
Leases/Rentals	483,610	675,012	578,690	357,019
Repairs and Maintenance	869,397	1,016,500	866,500	975,000
Marketing and Promotional Materials	8,751	25,800	15,800	24,000
Non-Capital Equipment	234,299	329,160	321,638	377,668
Fuel	117,337	153,419	147,337	173,507
Total Supplies/Non-Capital Equipment	2,207,229	2,566,116	2,348,110	2,412,964
Capital Outlay				
Property/Rights	-	2,000,000	3,000,000	-
Capital Equipment	263,734	488,554	366,479	713,936
Capital Improvement Projects	9,211,989	45,324,180	48,403,170	17,522,464
Total Capital Outlay	9,475,723	47,812,734	51,769,649	18,236,400
Other Expenditures				
Food and Related Services	14,785	33,574	31,260	38,550
Conservation Program	10,650	10,000	10,000	10,000
Sponsorships	-	4,000	4,000	4,000
Grants and Donations	5,380	15,200	58,500	15,500
Claims Expenditures	31,836	-	150,000	-
Other	9,067	13,500	12,000	36,000
Total Other Expenditures	71,718	76,274	265,760	104,050
Total Expenditures	\$ 31,506,747	\$ 73,856,764	\$ 77,543,216	\$ 49,082,341



FIRESTONE

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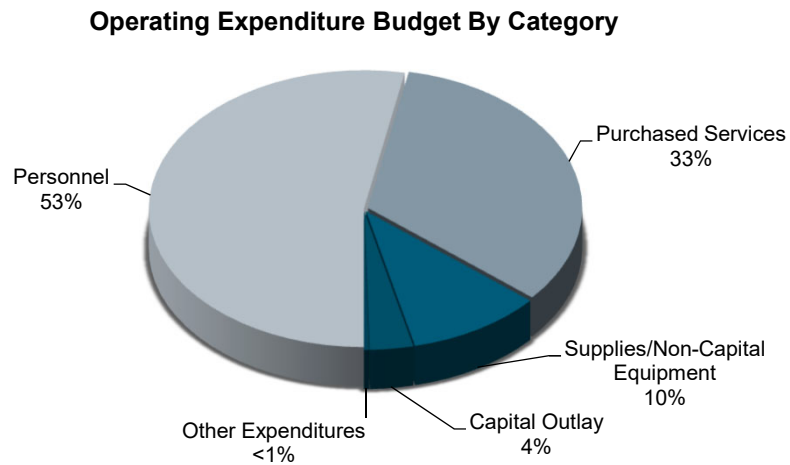
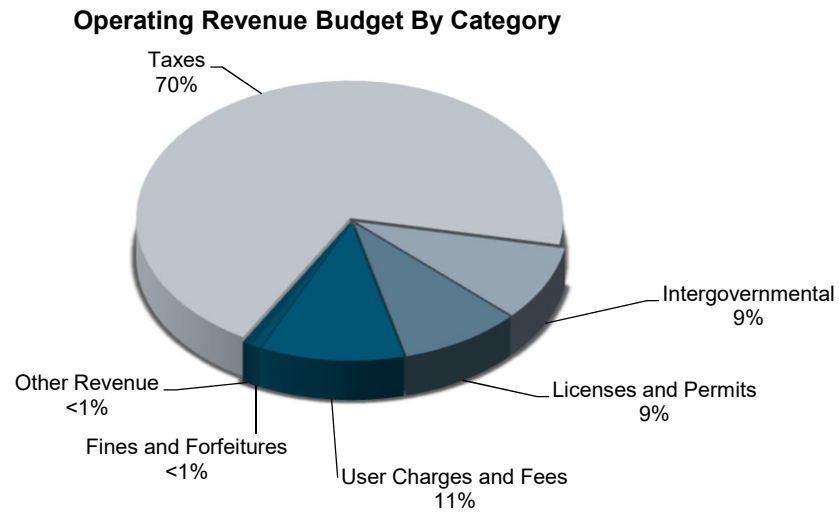
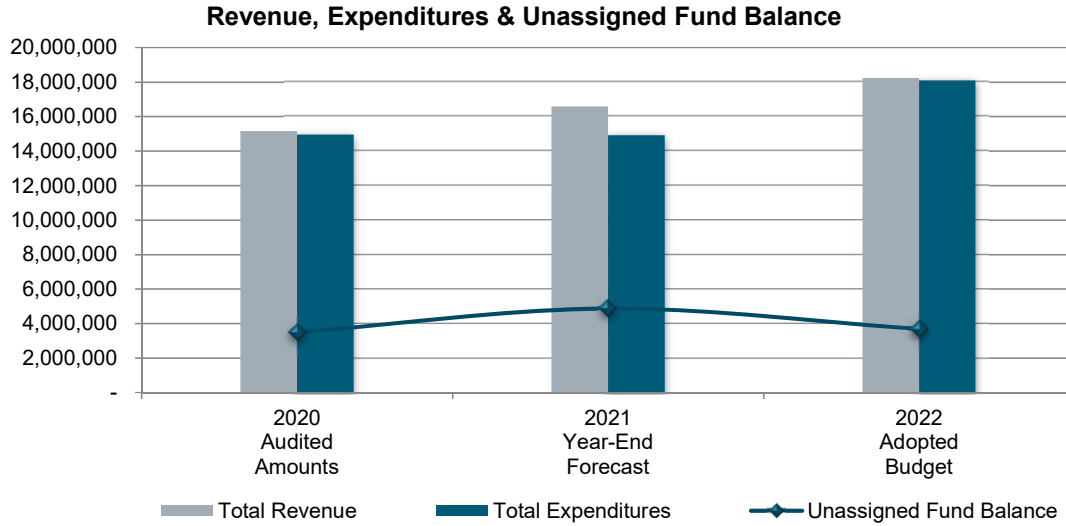


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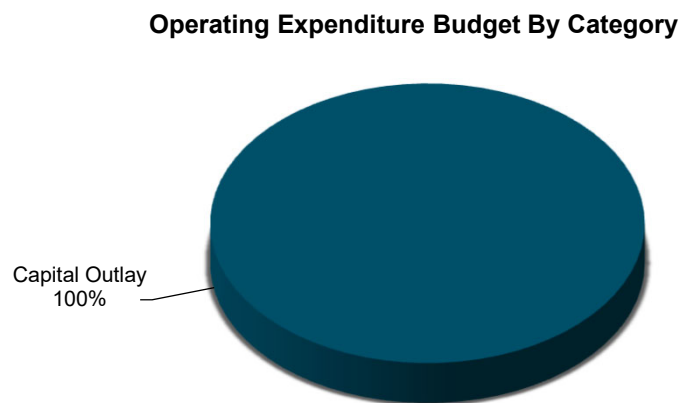
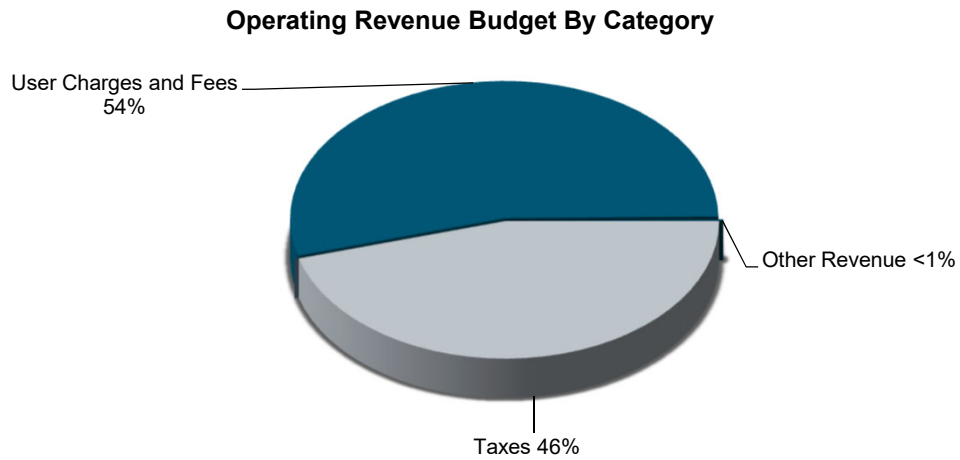
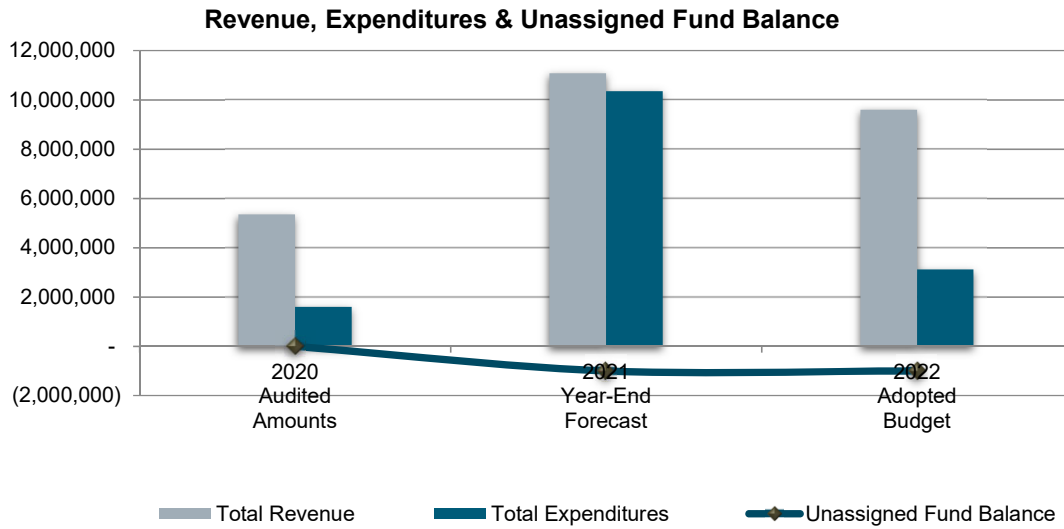
General Fund Summary

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Taxes	\$ 9,307,748	\$ 9,430,155	\$ 9,934,035	\$ 10,617,651
Intergovernmental	1,415,580	1,135,965	1,468,032	1,344,306
Licenses and Permits	1,033,396	1,467,495	1,202,824	1,388,908
User Charges and Fees	1,179,076	1,124,115	1,359,844	1,648,903
Fines and Forfeitures	107,683	190,000	90,836	111,473
Other Revenue	452,970	215,500	136,232	110,451
Total Revenue	13,496,453	13,563,230	14,191,803	15,221,692
Expenditures:				
Personnel	\$ 8,428,407	\$ 8,126,461	\$ 7,448,107	\$ 9,588,417
Purchased Services	4,079,849	4,788,870	5,090,853	5,981,607
Supplies/Non-Capital Equipment	1,858,605	2,102,836	1,897,060	1,845,114
Capital Outlay	522,446	345,804	229,629	587,936
Other Expenditures	55,064	51,500	241,200	72,180
Total Expenditures	14,944,371	15,415,471	14,906,849	18,075,254
Excess/(Deficiency) of Revenues Over Expenditures	(1,447,918)	(1,852,241)	(715,046)	(2,853,562)
Other Financing Sources/(Uses):				
Transfers In	1,649,746	2,230,000	2,392,940	3,009,880
Transfers Out	(15,725)	-	(411,023)	-
Total Other Financing Sources/(Uses)	1,634,021	2,230,000	1,981,917	3,009,880
Net Change In Fund Balance:	186,103	377,759	1,266,871	156,318
Cumulative Fund Balance				
Beginning Fund Balance	9,000,299	7,889,267	9,186,402	10,453,273
Ending Fund Balance	9,186,402	8,267,026	10,453,273	10,609,591
Less Restrictions, Commitments & Assignments:				
Nonspendable	45,940	100,000	100,000	100,000
Restricted for:				
Emergencies	432,658	452,090	440,317	524,620
Conservation Trust	411,023	-	-	-
Open Space	543,624	649,180	623,624	723,624
Parks and Street	652,533	687,711	748,923	808,956
Assigned for:				
Working Reserve	3,605,481	3,767,417	3,669,305	4,371,830
Fleet Reserve	-	-	-	387,060
Unassigned Fund Balance	\$ 3,495,143	\$ 2,610,628	\$ 4,871,104	\$ 3,693,502



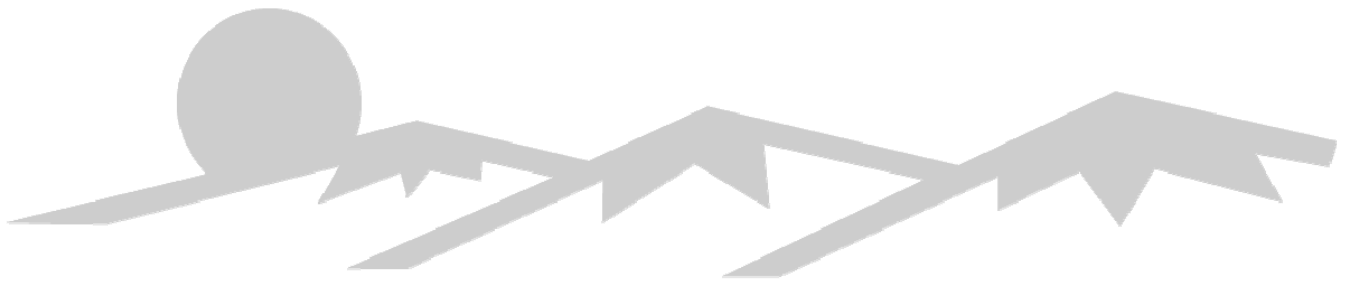
Capital Projects Fund Summary

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Taxes	\$ 3,662,095	\$ 3,674,503	\$ 4,010,112	\$ 4,377,315
Intergovernmental	-	900,000	5,000,000	-
User Charges and Fees	1,616,149	2,293,499	2,040,302	5,199,343
Other Revenue	68,985	69,000	28,910	19,844
Total Revenue	5,347,229	6,937,002	11,079,324	9,596,502
Expenditures:				
Capital Outlay	\$ 1,595,288	\$ 9,983,500	\$ 10,352,000	\$ 3,113,171
Total Expenditures	1,595,288	9,983,500	10,352,000	3,113,171
Excess/(Deficiency) of Revenues Over Expenditures	3,751,941	(3,046,498)	727,324	6,483,331
Other Financing Sources/(Uses):				
Transfers In	-	500,000	-	-
Transfers Out	(3,119,122)	(4,564,455)	(4,727,395)	(5,312,087)
Issuance of Debt	3,156,363	-	-	-
Debt Issuance Costs	(107,117)	-	-	-
Total Other Financing Sources/(Uses)	(69,876)	(4,064,455)	(4,727,395)	(5,312,087)
Net Change In Fund Balance:	3,682,065	(7,110,953)	(4,000,071)	1,171,244
Cumulative Fund Balance				
Beginning Fund Balance	13,593,785	14,647,760	17,275,850	13,275,779
Ending Fund Balance	17,275,850	7,536,807	13,275,779	14,447,023
Less Restrictions, Commitments & Assignments:				
Restricted Fund Balance				
Parks and Streets	2,109,499	289,470	5,436,324	2,999,797
Facility Improvements	8,179,403	267,279	2,696,788	2,892,302
Cash In Lieu	-	-	36,800	3,792,872
Committed for:				
Impact Fees - Streets	609,693	1,670,802	1,222,791	841,788
Impact Fees - Municipal Facilities	3,029,801	3,143,129	3,069,929	2,969,456
Impact Fees - Parks	3,347,454	2,166,127	1,813,148	1,950,807
Unassigned Fund Balance	\$ -	\$ -	\$ (1,000,000)	\$ (1,000,000)



Debt Service Fund Summary

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Other Revenue	\$ 1,158	\$ -	\$ -	\$ -
Total Revenue	1,158	-	-	-
Expenditures:				
Total Expenditures	-	-	-	-
Excess/(Deficiency) of Revenues Over Expenditures	1,158	-	-	-
Other Financing Sources/(Uses):				
Transfers In	1,469,376	2,334,455	2,334,455	2,338,327
Transfers Out	-	(500,000)	-	-
Debt Payments	(1,895,736)	(2,339,955)	(2,339,551)	(2,338,327)
Total Other Financing Sources/(Uses)	(426,360)	(505,500)	(5,096)	-
Net Change In Fund Balance:	(425,202)	(505,500)	(5,096)	-
Cumulative Fund Balance				
Beginning Fund Balance	1,428,695	1,478,130	1,003,493	998,397
Ending Fund Balance	1,003,493	972,630	998,397	998,397
Less Restrictions, Commitments & Assignments:				
Committed Fund Balance				
Debt Service	1,003,493	972,630	998,397	998,397
Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -

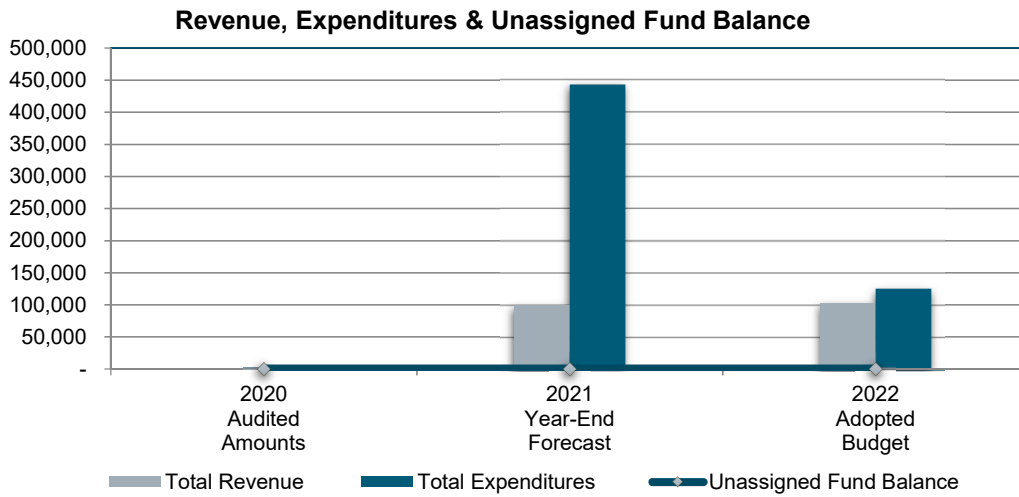


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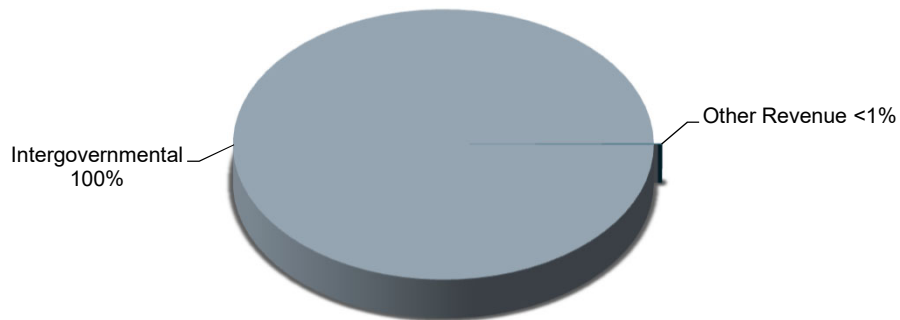
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Conservation Trust Fund Summary

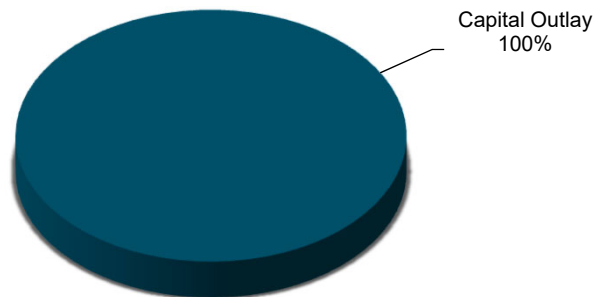
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue				
Intergovernmental	\$ -	\$ 90,000	\$ 99,252	\$ 102,230
Other Revenue	-	-	161	84
Total Revenue	-	90,000	99,413	102,314
Expenditures				
Capital Outlay	\$ -	\$ 442,750	\$ 443,047	\$ 125,000
Total Expenditures	-	442,750	443,047	125,000
Excess/(Deficiency) of Revenues Over Expenditures	-	(352,750)	(343,634)	(22,686)
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	411,023	-
Total Other Financing Sources/(Uses)	-	-	411,023	-
Net Change In Fund Balance:	-	(352,750)	67,389	(22,686)
Cumulative Fund Balance				
Beginning Fund Balance	-	402,918	-	67,389
Ending Fund Balance	-	50,168	67,389	44,703
Less Restrictions, Commitments & Assignments:				
Restricted Fund Balance				
Parks and Open Space	-	50,168	67,389	44,703
Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -



Operating Revenue Budget By Category

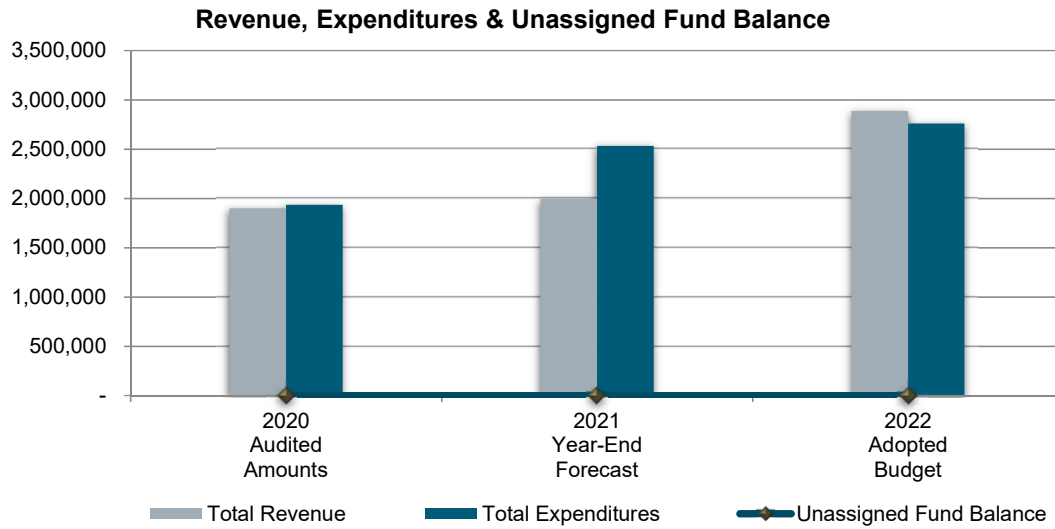


Operating Expenditure Budget By Category

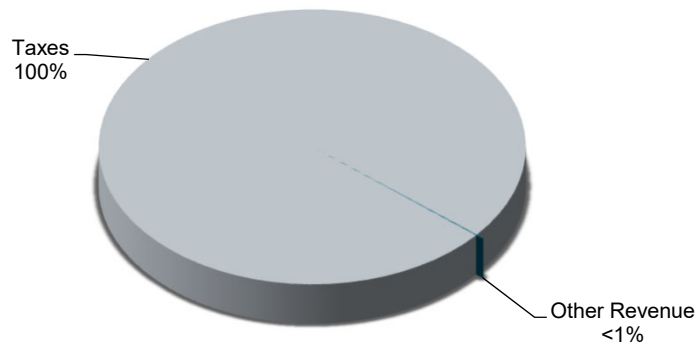


FURA- Northern Fund Summary

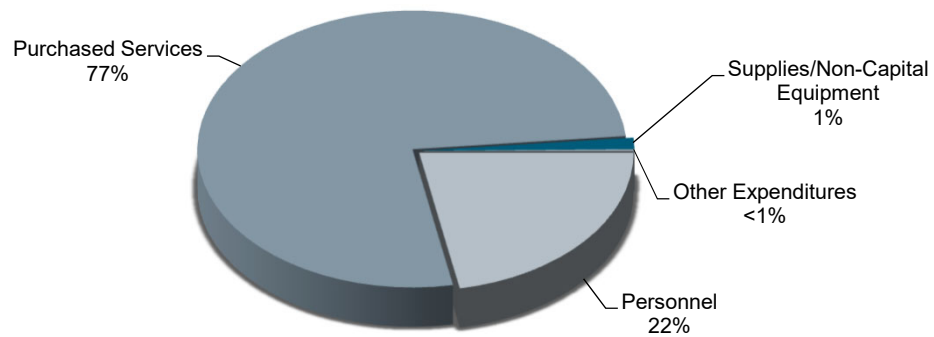
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Taxes	\$ 1,633,743	\$ 2,233,322	\$ 1,739,465	\$ 2,881,966
Other Revenue	263,738	15,000	252,000	2,257
Total Revenue	1,897,481	2,248,322	1,991,465	2,884,223
Expenditures:				
Personnel	\$ 447,726	\$ 1,220,355	\$ 1,030,377	\$ 606,473
Purchased Services	1,483,788	1,977,348	1,472,772	2,111,230
Supplies/Non-Capital Equipment	3,600	36,260	25,000	37,000
Other Expenditures	59	4,825	4,320	4,900
Total Expenditures	1,935,173	3,238,788	2,532,469	2,759,603
Excess/(Deficiency) of Revenues Over Expenditures	(37,692)	(990,466)	(541,004)	124,620
Net Change In Fund Balance:	(37,692)	(990,466)	(541,004)	124,620
Cumulative Fund Balance				
Beginning Fund Balance	1,428,726	1,530,042	1,391,034	850,030
Ending Fund Balance	1,391,034	539,576	850,030	974,650
Less Restrictions, Commitments & Assignments:				
Committed Fund Balance				
FURA Improvements	1,391,034	539,576	850,030	974,650
Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -



Operating Revenue Budget By Category

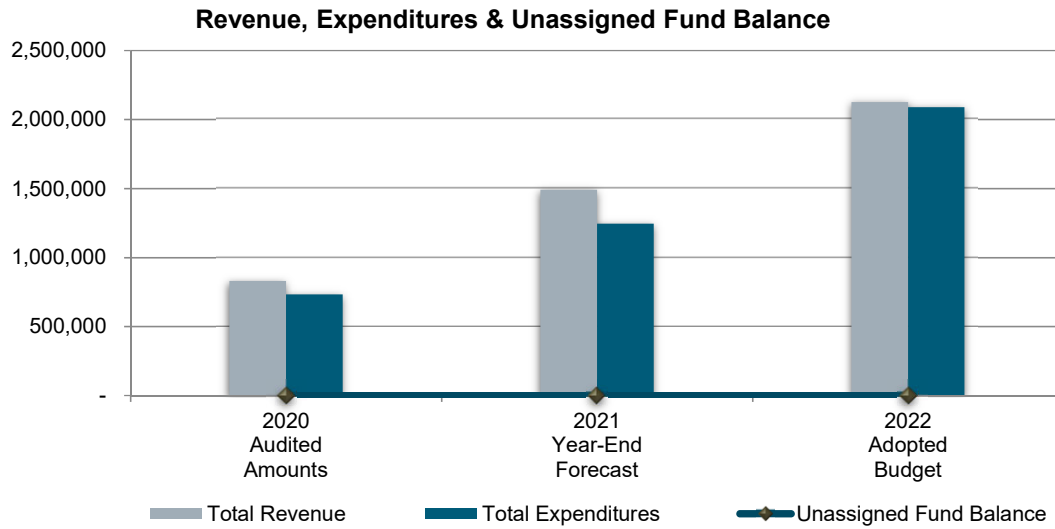


Operating Expenditure Budget By Category

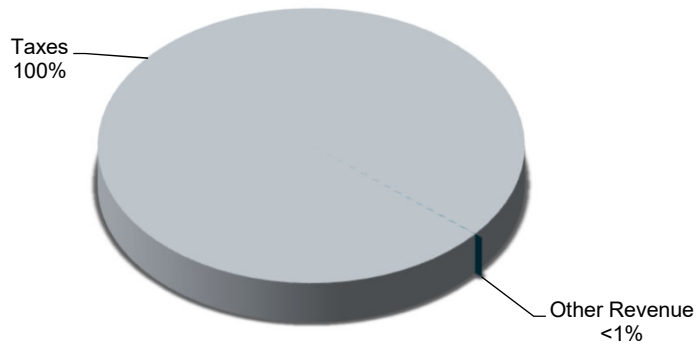


FURA - Central Fund Summary

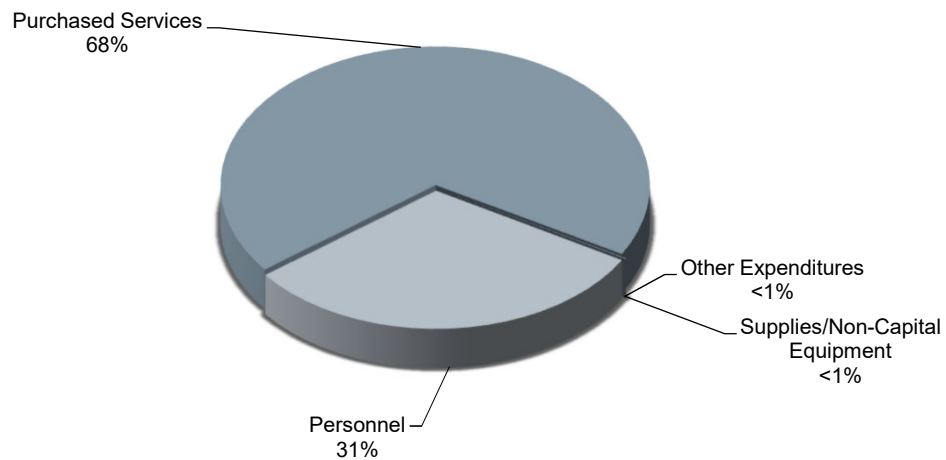
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Taxes	\$ 827,275	\$ 1,558,936	\$ 1,490,046	\$ 2,125,884
Other Revenue	1,361	3,000	415	504
Total Revenue	828,636	1,561,936	1,490,461	2,126,388
Expenditures:				
Personnel	\$ 135	\$ 7,026	\$ 5,700	\$ 653,118
Purchased Services	732,974	1,318,889	1,237,100	1,433,775
Supplies/Non-Capital Equipment	-	990	-	1,100
Other Expenditures	-	460	1,000	500
Total Expenditures	733,109	1,327,365	1,243,800	2,088,493
Excess/(Deficiency) of Revenues Over Expenditures	95,527	234,571	246,661	37,895
Net Change In Fund Balance:	95,527	234,571	246,661	37,895
Cumulative Fund Balance				
Beginning Fund Balance	28,465	131,969	123,992	370,653
Ending Fund Balance	123,992	366,540	370,653	408,548
Less Restrictions, Commitments & Assignments:				
Committed Fund Balance				
FURA Improvements	123,992	366,540	370,653	408,548
Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -



Operating Revenue Budget By Category

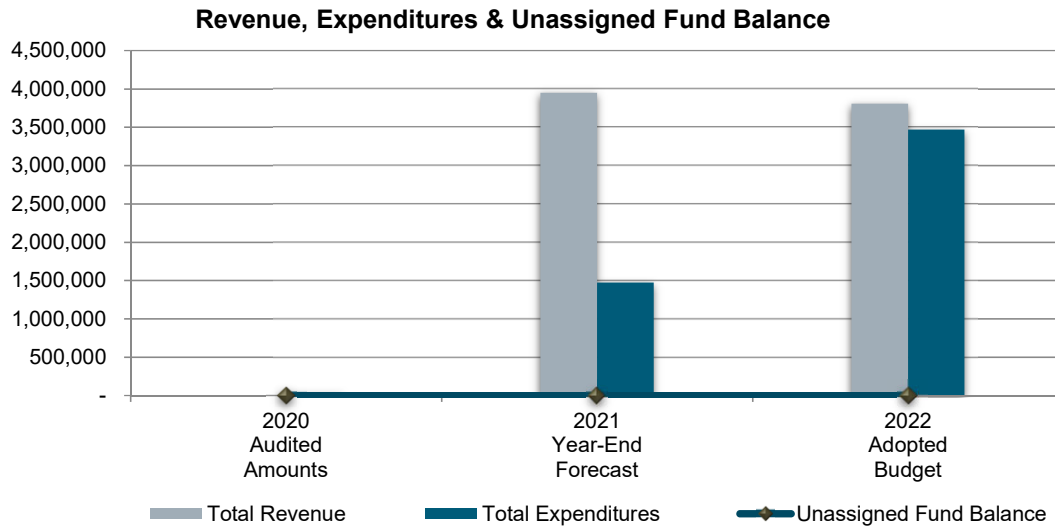


Operating Expenditure Budget By Category

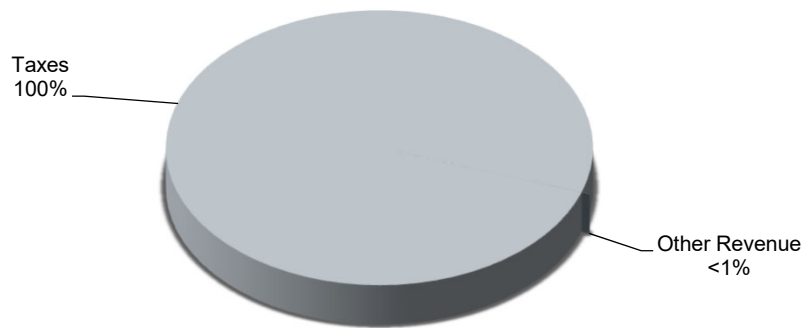


FURA - Big Horn Fund Summary

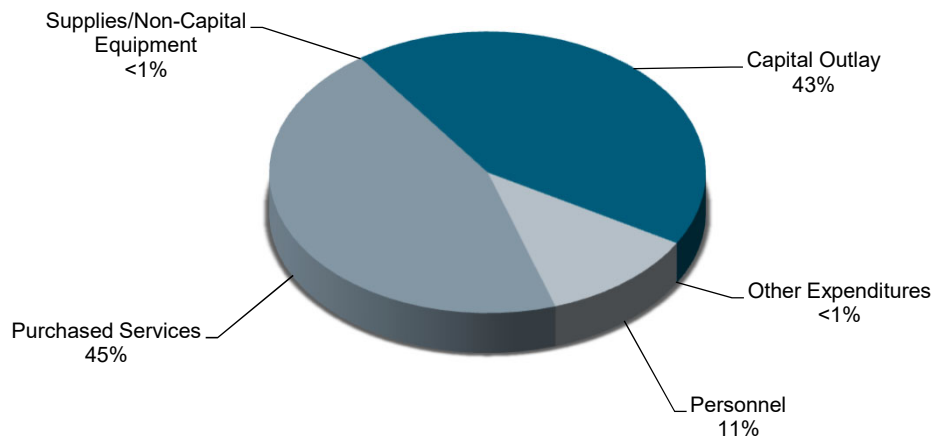
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue				
Taxes	\$ -	\$ 1,879,558	\$ 3,947,278	\$ 3,805,312
Other Revenue	-	-	710	804
Total Revenue	-	1,879,558	3,947,988	3,806,116
Expenditures:				
Personnel	\$ 125	\$ 1,881	\$ 200	\$ 404,693
Purchased Services	41,250	45,000	1,473,752	1,564,559
Supplies/Non-Capital Equipment	-	220	-	250
Capital Outlay	-	-	-	1,500,000
Other Expenditures	-	139	-	150
Total Expenditures	41,375	47,240	1,473,952	3,469,652
Net Change In Fund Balance:	(41,375)	1,832,318	2,474,036	336,464
Cumulative Fund Balance				
Beginning Fund Balance	-	(45,410)	(41,375)	2,432,661
Ending Fund Balance	(41,375)	1,786,908	2,432,661	2,769,125
Less Restrictions, Commitments & Assignments:				
Committed Fund Balance				
FURA Improvements	(41,375)	1,786,908	2,432,661	2,769,125
Unassigned Fund Balance	\$ -	\$ -	\$ -	\$ -



Operating Revenue Budget By Category

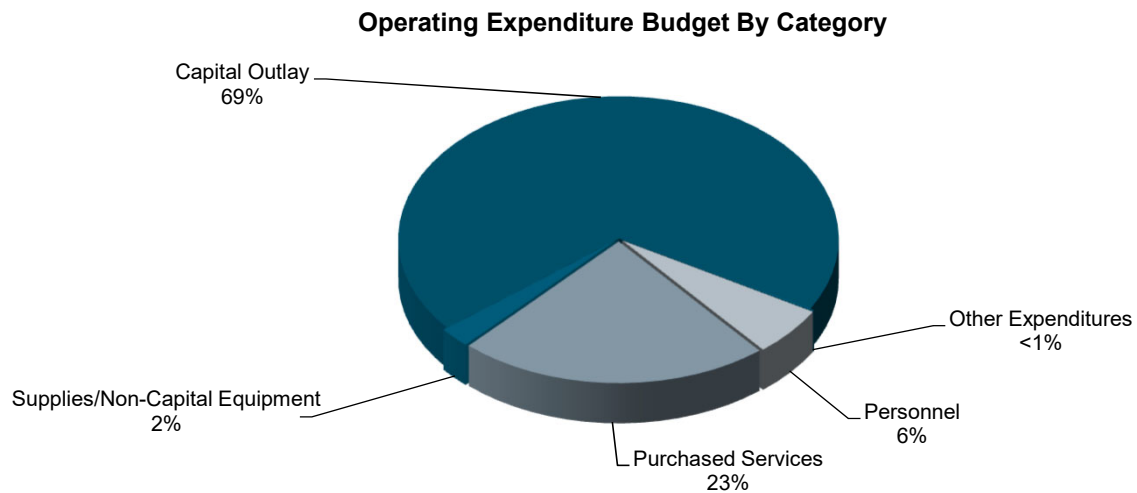
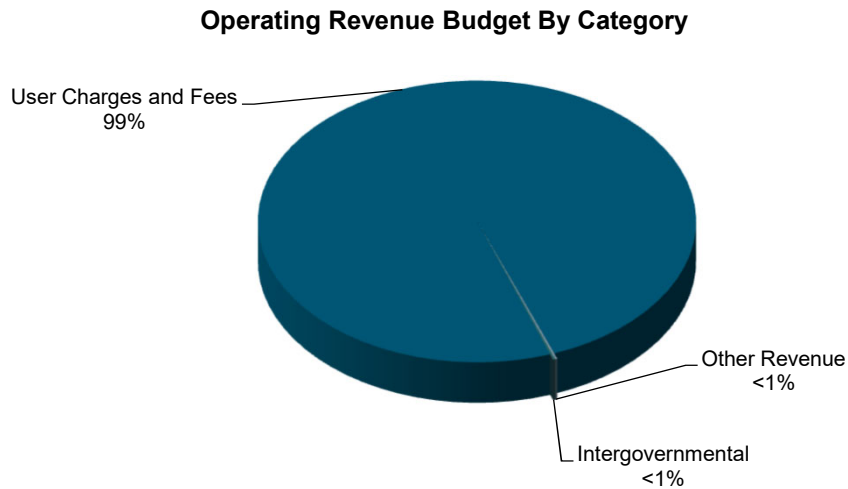
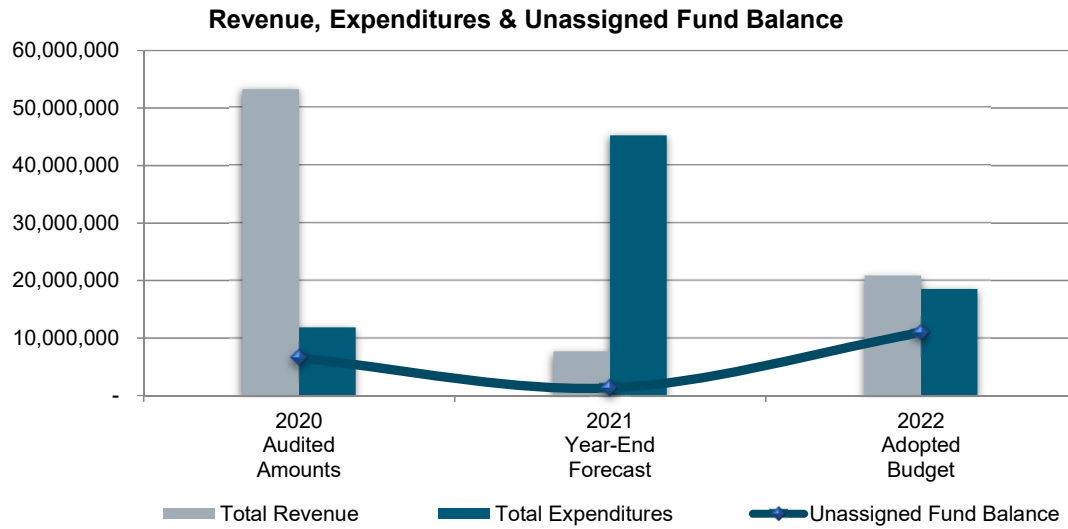


Operating Expenditure Budget By Category



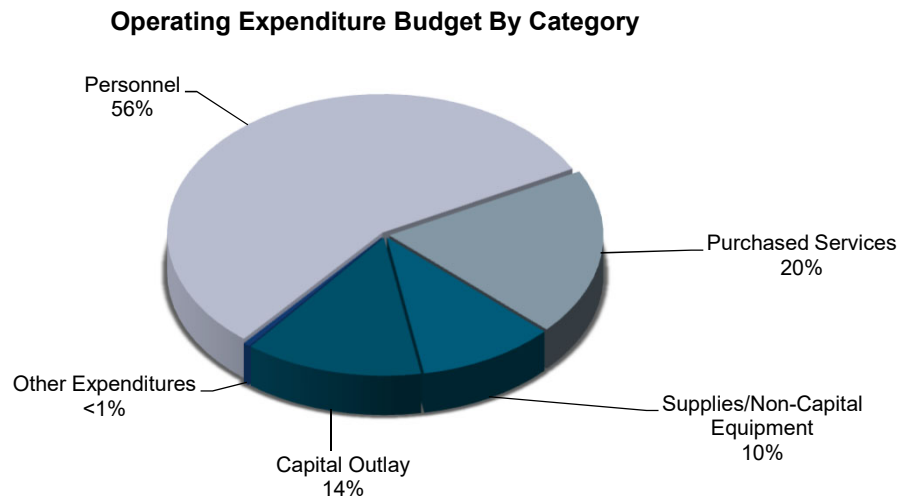
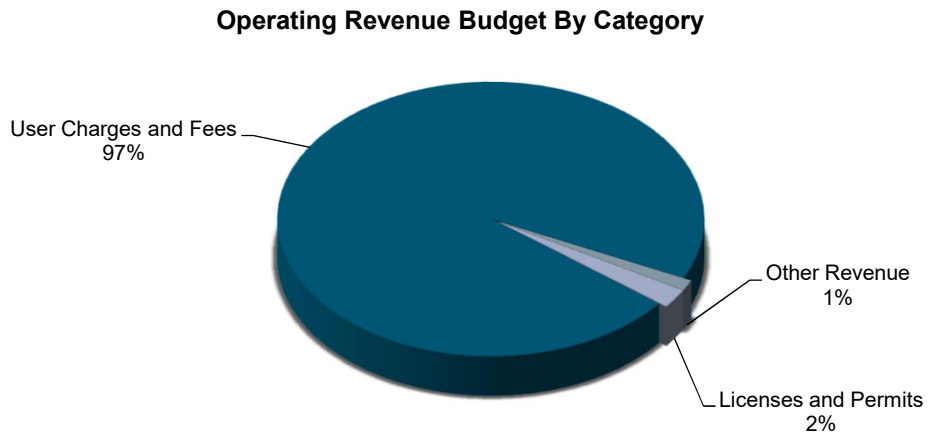
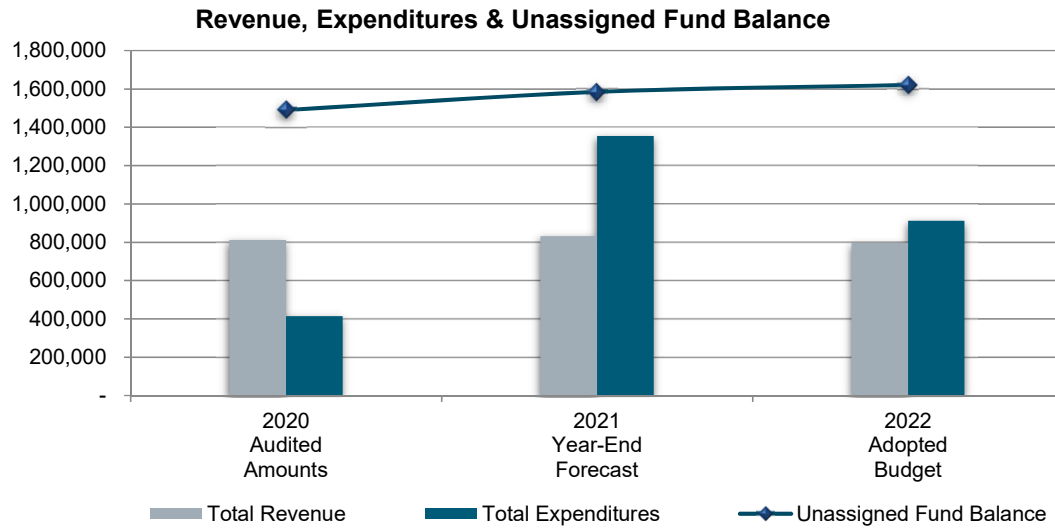
Water Fund Summary

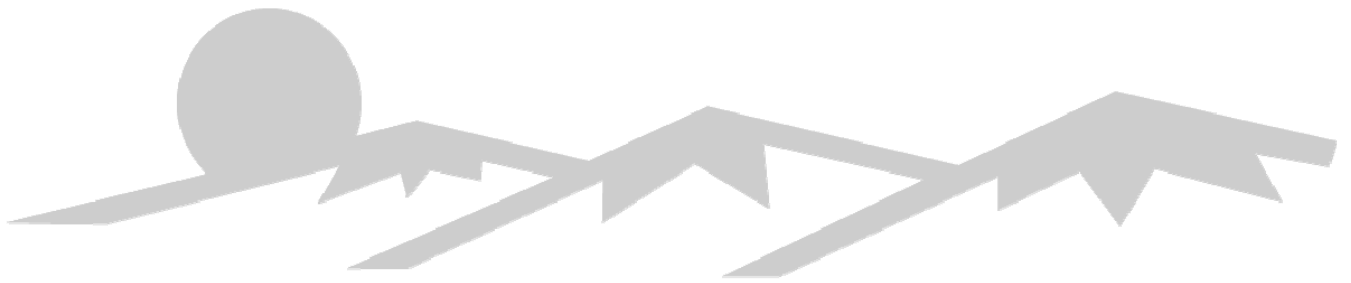
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Intergovernmental	\$ 24,870	\$ 10,000	\$ 25,000	\$ 35,000
User Charges and Fees	7,119,366	6,993,607	7,539,862	20,767,235
Other Revenue	168,844	145,400	89,860	30,400
Total Revenue	7,313,080	7,149,007	7,654,722	20,832,635
Expenditures:				
Personnel	\$ 498,928	\$ 740,260	\$ 651,461	\$ 1,044,678
Purchased Services	3,706,821	4,561,719	4,325,982	4,249,302
Supplies/Non-Capital Equipment	289,383	351,160	350,850	435,180
Capital Outlay	7,331,835	36,050,180	39,893,037	12,788,293
Other Expenditures	16,276	15,730	15,610	21,740
Total Expenditures	11,843,243	41,719,049	45,236,940	18,539,193
Excess/(Deficiency) of Revenues Over Expenditures	(4,530,163)	(34,570,042)	(37,582,218)	2,293,442
Other Financing Sources/(Uses):				
Transfers In/(Out)	-	-	-	(36,120)
Debt Payments	(765,084)	(1,937,600)	(1,937,600)	(1,937,600)
Issuance of Debt	45,955,000	-	-	-
Debt Issuance Costs	(565,201)	-	-	-
Total Other Financing Sources/(Uses)	44,624,715	(1,937,600)	(1,937,600)	(1,973,720)
Net Change In Fund Balance:	40,094,552	(36,507,642)	(39,519,818)	319,722
Cumulative Fund Balance				
Beginning Fund Balance	11,384,018	45,999,393	51,478,570	11,958,752
Ending Fund Balance	51,478,570	9,491,751	11,958,752	12,278,474
Less Restrictions, Commitments & Assignments:				
Reserved for:				
Capital Projects	42,908,615	2,639,901	8,351,130	11,456
Impact Fees - Raw Water Irrigation	2,038,796	1,343,780	2,269,590	1,311,598
Unassigned Fund Balance	\$ 6,531,159	\$ 5,508,070	\$ 1,338,032	\$ 10,955,420



Stormwater Fund Summary

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Revenue:				
Licenses and Permits	\$ 19,500	\$ 16,000	\$ 25,000	\$ 18,000
User Charges and Fees	771,034	872,384	799,056	767,678
Other Revenue	19,868	20,000	7,493	10,000
Total Revenue	810,402	908,384	831,549	795,678
Expenditures:				
Personnel	\$ 314,477	\$ 487,331	\$ 343,843	\$ 513,152
Purchased Services	17,596	126,500	79,550	177,923
Supplies/Non-Capital Equipment	55,641	74,650	75,200	94,320
Capital Outlay	26,154	990,500	851,936	122,000
Other Expenditures	319	3,620	3,630	4,580
Total Expenditures	414,187	1,682,601	1,354,159	911,975
Excess/(Deficiency) of Revenues Over Expenditures	396,215	(774,217)	(522,610)	(116,297)
Net Change In Fund Balance:	396,215	(774,217)	(522,610)	(116,297)
Cumulative Fund Balance				
Beginning Fund Balance	1,965,208	2,839,050	2,361,423	1,838,813
Ending Fund Balance	2,361,423	2,064,833	1,838,813	1,722,516
Less Restrictions, Commitments & Assignments:				
Reserved for:				
Impact Fees - Drainage	871,159	250,311	254,263	101,355
Unassigned Fund Balance	\$ 1,490,264	\$ 1,814,522	\$ 1,584,550	\$ 1,621,161





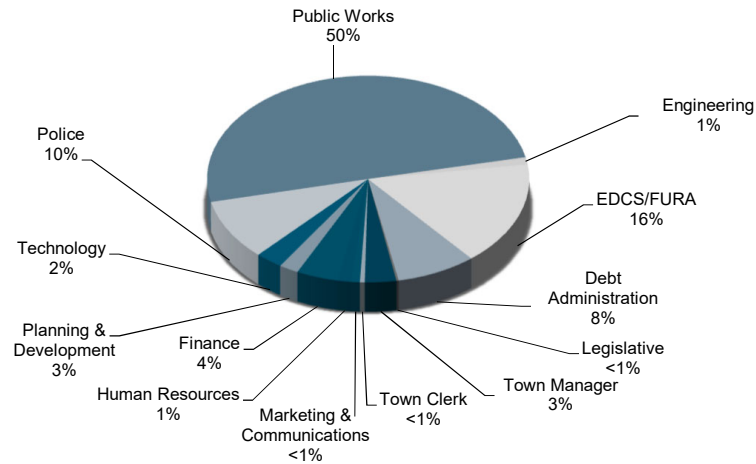
FIRESTONE

C O L O R A D O

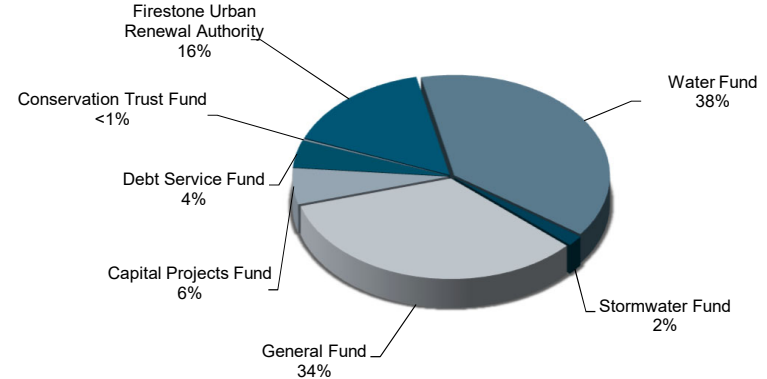
Department Funding Matrix

	General Fund	Capital Projects Fund	Debt Service Fund	Conservation Trust Fund	Firestone Urban Renewal Authority	Water Fund	Stormwater Fund	Total
Departments:								
Legislative	\$ 120,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	120,482
Town Manager	1,679,033	-	-	-	-	-	-	1,679,033
Town Clerk	260,252	-	-	-	-	-	-	260,252
Marketing & Communications	463,173	-	-	-	-	-	-	463,173
Human Resources	521,577	-	-	-	-	178,556	14,080	714,213
Finance	1,925,180	-	-	-	-	274,024	46,376	2,245,580
Technology	1,041,046	-	-	-	-	-	-	1,041,046
Planning & Development	1,470,282	-	-	-	-	-	-	1,470,282
Police	5,074,034	-	-	-	-	-	-	5,074,034
Public Works	4,918,364	3,113,171	-	125,000	-	17,988,273	625,215	26,770,023
Engineering	280,943	-	-	-	-	98,340	226,304	605,587
EDCS/FURA	320,888	-	-	-	8,317,748	-	-	8,638,636
Debt Administration	-	-	2,338,327	-	-	1,937,600	-	4,275,927
Total Expenditures	\$ 18,075,254	\$ 3,113,171	\$ 2,338,327	\$ 125,000	\$ 8,317,748	\$ 20,476,793	\$ 911,975	\$ 53,358,268

City-Wide Expenditures By Department



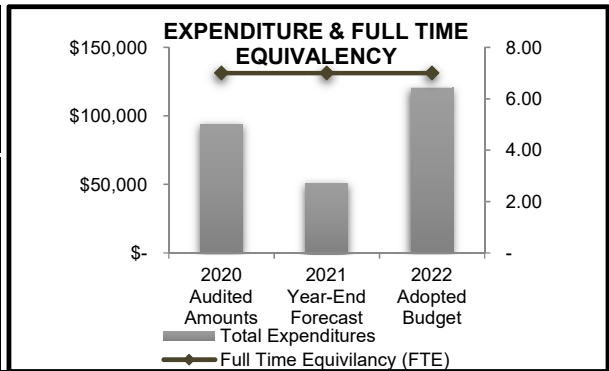
City-Wide Expenditures By Fund



Legislative

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 120,482	7.00
Total	\$ 120,482	7.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Trustees	\$ 118,282	7.00
Planning Commission	2,200	-
Total	\$ 120,482	7.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	7.00	7.00	7.00	7.00
Expenditures:				
Personnel	\$ 48,470	\$ 52,461	\$ 34,343	\$ 62,037
Purchased Services	30,743	35,300	5,230	30,745
Supplies/Non-Capital Equipment	728	700	300	700
Other Expenditures	14,023	24,800	11,100	27,000
Total Expenditures	\$ 93,964	\$ 113,261	\$ 50,973	\$ 120,482

Expenditure Detail

Legislative Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 26,810	\$ 25,800	\$ 25,800	\$ 25,800
Medicare	361	373	374	373
Retirement Contributions	3,456	3,669	3,669	3,669
Training/Registration	10,712	5,932	-	20,700
Dues/Fees	5,595	5,500	4,500	5,700
Mileage/Travel	750	9,887	-	4,500
Uniforms/Town Apparel	786	1,300	-	1,295
Total Personnel	48,470	52,461	34,343	62,037
Purchased Services				
Lobbyists	30,000	34,500	4,500	30,000
Utility Services	743	800	730	745
Total Purchased Services	30,743	35,300	5,230	30,745
Supplies/Non-Capital Equipment				
Office Supplies	728	700	300	700
Total Supplies/Non-Capital Equipment	728	700	300	700
Other Expenditures				
Food and Related Services	8,339	9,600	9,600	10,500
Grants and Donations	5,380	15,200	1,500	15,500
Other Expenditures	304	-	-	1,000
Total Other Expenditures	14,023	24,800	11,100	27,000
Total Expenditures	\$ 93,964	\$ 113,261	\$ 50,973	\$ 120,482

Expenditure Detail

Trustees Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 26,810	\$ 25,800	\$ 25,800	\$ 25,800
Medicare	361	373	374	373
Retirement Contributions	3,456	3,669	3,669	3,669
Training/Registration	10,712	3,932	-	18,700
Dues/Fees	5,595	5,500	4,500	5,700
Mileage/Travel	750	9,887	-	4,500
Uniforms/Town Apparel	786	1,300	-	1,295
Total Personnel	48,470	50,461	34,343	60,037
Purchased Services				
Lobbyists	30,000	34,500	4,500	30,000
Utility Services	743	800	730	745
Total Purchased Services	30,743	35,300	5,230	30,745
Supplies/Non-Capital Equipment				
Office Supplies	683	500	250	500
Total Supplies/Non-Capital Equipment	683	500	250	500
Other Expenditures				
Food and Related Services	8,339	9,600	9,600	10,500
Grants and Donations	5,380	15,200	1,500	15,500
Other Expenditures	304	-	-	1,000
Total Other Expenditures	14,023	24,800	11,100	27,000
Total Expenditures	\$ 93,919	\$ 111,061	\$ 50,923	\$ 118,282

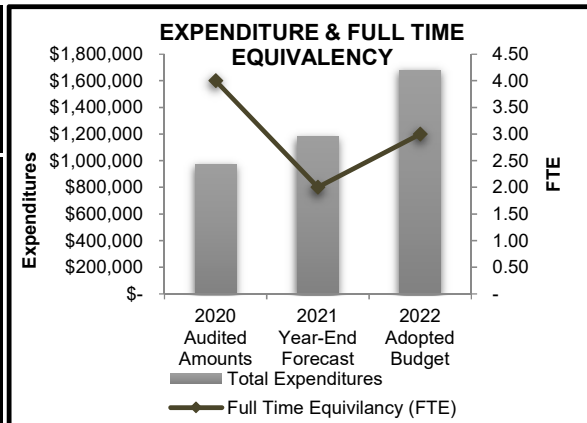
Planning Commission Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Training/Registration	\$ -	\$ 2,000	\$ -	\$ 2,000
Total Personnel	-	2,000	-	2,000
Supplies/Non-Capital Equipment				
Office Supplies	45	200	50	200
Total Supplies/Non-Capital Equipment	45	200	50	200
Total Expenditures	\$ 45	\$ 2,200	\$ 50	\$ 2,200

Town Manager

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 1,679,033	3.00
Total	\$ 1,679,033	3.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 914,615	3.00
Facilities	764,418	-
Total	\$ 1,679,033	3.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	4.00	5.00	2.00	3.00
Expenditures:				
Personnel	\$ 321,331	\$ 297,650	\$ 275,774	\$ 381,305
Purchased Services	447,706	646,120	642,120	1,218,860
Supplies/Non-Capital Equipment	168,157	40,440	111,300	76,888
Other Expenditures	33,414	1,200	151,200	1,980
Total Expenditures	\$ 970,608	\$ 985,410	\$ 1,180,394	\$ 1,679,033

Expenditure Detail

Town Manager Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 234,885	\$ 221,624	\$ 193,365	\$ 278,279
Overtime	347	-	-	-
Stipend	-	300	300	300
Medicare	9,719	3,218	9,931	4,039
Unemployment Insurance	692	665	580	835
Retirement Contributions	38,200	37,295	38,500	44,293
Medical Benefits	34,583	30,737	28,183	40,342
Life/Disability Benefits	1,757	1,991	1,430	2,537
Training/Registration	390	500	500	3,000
Dues/Fees	-	300	2,400	5,330
Mileage/Travel	673	800	500	2,350
Uniforms/Town Apparel	85	220	85	-
Total Personnel	321,331	297,650	275,774	381,305
Purchased Services				
Professional Services	300	75,000	-	75,000
Legal Services	142,899	175,000	230,000	228,600
Consulting Services	95,669	100,000	100,000	144,000
Technical Services	18,460	50,000	66,000	82,800
Communication Services	2,036	-	-	-
General Services	-	-	-	33,260
Insurance Premiums	-	-	-	325,000
Utility Services	92,981	157,260	157,260	193,500
Property Maintenance	95,361	88,860	88,860	136,700
Total Purchased Services	447,706	646,120	642,120	1,218,860
Supplies/Non-Capital Equipment				
Office Supplies	869	480	300	450
Technology Equipment	28	-	-	-
Operating Supplies	131,801	38,660	110,000	42,570
Leases/Rentals	35,256	-	-	-
Non-Capital Equipment	203	1,300	1,000	33,868
Total Supplies/Non-Capital Equipment	168,157	40,440	111,300	76,888
Other Expenditures				
Food and Related Services	1,578	1,200	1,200	1,980
Claims Expenditures	31,836	-	150,000	-
Total Other Expenditures	33,414	1,200	151,200	1,980
Total Expenditures	\$ 970,608	\$ 985,410	\$ 1,180,394	\$ 1,679,033

Expenditure Detail

Administration Division - General Fund

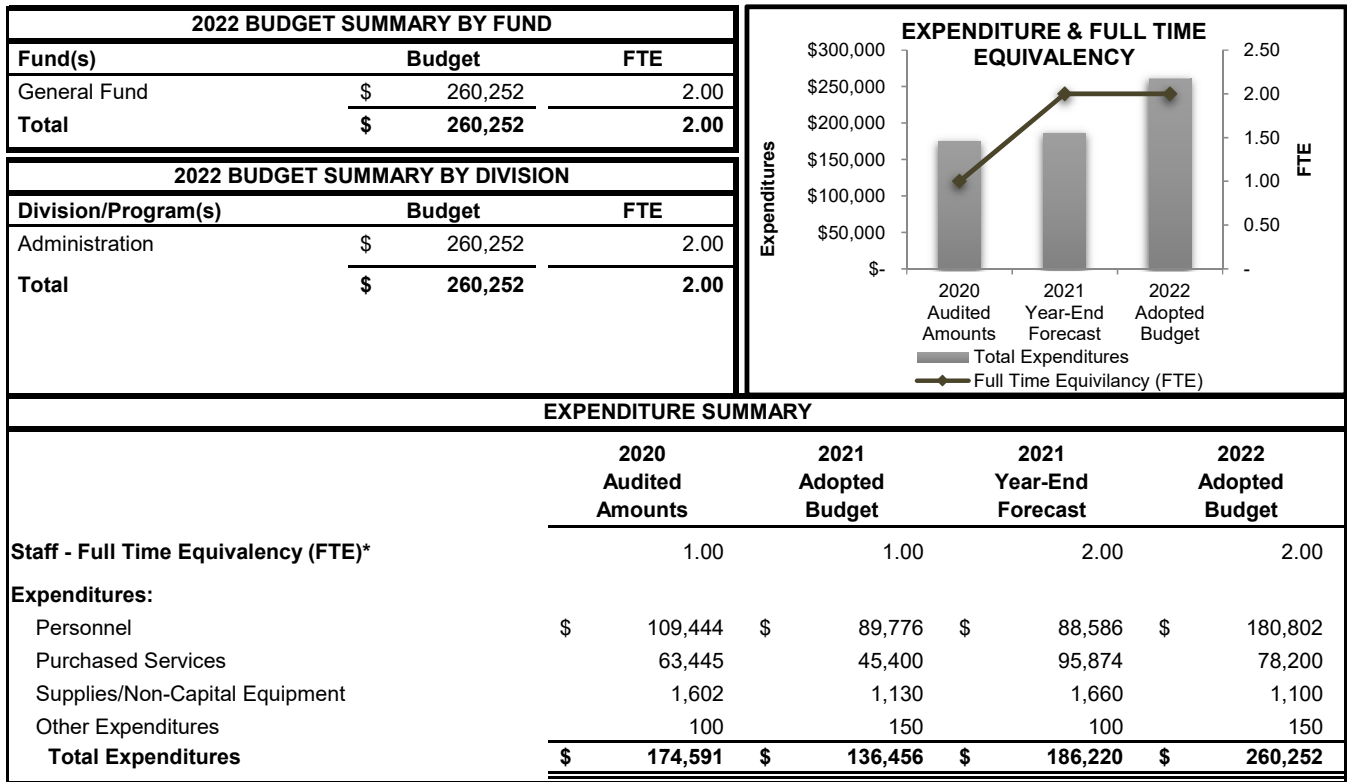
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 230,654	\$ 221,624	\$ 193,365	\$ 278,279
Overtime	347	-	-	-
Stipend	-	300	300	300
Medicare	9,586	3,218	9,931	4,039
Unemployment Insurance	671	665	580	835
Retirement Contributions	37,252	37,295	38,500	44,293
Medical Benefits	32,929	30,737	28,183	40,342
Life/Disability Benefits	1,696	1,991	1,430	2,537
Training/Registration	390	500	500	3,000
Dues/Fees	-	300	2,400	5,330
Mileage/Travel	673	800	500	2,350
Uniforms/Town Apparel	85	220	85	-
Total Personnel	314,283	297,650	275,774	381,305
Purchased Services				
Professional Services	-	75,000	-	75,000
Legal Services	142,899	175,000	230,000	228,600
Consulting Services	95,669	100,000	100,000	144,000
Technical Services	18,460	50,000	66,000	82,800
Utility Services	143	480	480	480
Total Purchased Services	257,171	400,480	396,480	530,880
Supplies/Non-Capital Equipment				
Office Supplies	589	480	300	450
Total Supplies/Non-Capital Equipment	589	480	300	450
Other Expenditures				
Food and Related Services	1,578	1,200	1,200	1,980
Total Other Expenditures	1,578	1,200	1,200	1,980
Total Expenditures	\$ 573,621	\$ 699,810	\$ 673,754	\$ 914,615

Expenditure Detail

Facilities Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 4,231	\$ -	\$ -	\$ -
Medicare	133	-	-	-
Unemployment Insurance	21	-	-	-
Retirement Contributions	948	-	-	-
Medical Benefits	1,654	-	-	-
Life/Disability Benefits	61	-	-	-
Total Personnel	7,048	-	-	-
Purchased Services				
Professional Services	300	-	-	-
Communication Services	2,036	-	-	-
General Services	-	-	-	33,260
Insurance Premiums	-	-	-	325,000
Utility Services	92,838	156,780	156,780	193,020
Property Maintenance	95,361	88,860	88,860	136,700
Total Purchased Services	190,535	245,640	245,640	687,980
Supplies/Non-Capital Equipment				
Office Supplies	280	-	-	-
Technology Equipment	28	-	-	-
Operating Supplies	131,801	38,660	110,000	42,570
Leases/Rentals	35,256	-	-	-
Non-Capital Equipment	203	1,300	1,000	33,868
Total Supplies/Non-Capital Equipment	167,568	39,960	111,000	76,438
Other Expenditures				
Claims Expenditures	31,836	-	150,000	-
Total Other Expenditures	31,836	-	150,000	-
Total Expenditures	\$ 396,987	\$ 285,600	\$ 506,640	\$ 764,418

Town Clerk



Expenditure Detail

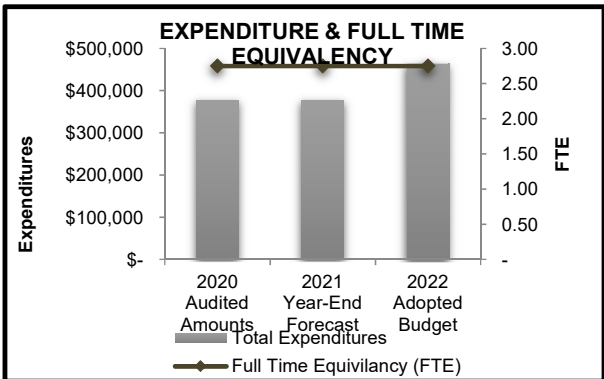
Town Clerk Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 84,531	\$ 66,142	\$ 67,523	\$ 134,451
Overtime	-	100	-	-
Stipend	347	300	300	300
Medicare	1,278	963	971	1,954
Unemployment Insurance	257	198	203	403
Retirement Contributions	11,942	9,405	9,602	17,676
Medical Benefits	6,212	4,677	4,940	13,014
Life/Disability Benefits	829	641	657	1,304
Training/Registration	1,150	3,000	60	5,000
Dues/Fees	2,154	3,000	2,500	3,700
Sympathy and Celebrations	689	300	800	1,200
Mileage/Travel	55	1,000	1,000	1,500
Uniforms/Town Apparel	-	50	30	300
Total Personnel	109,444	89,776	88,586	180,802
Purchased Services				
Professional Services	48,574	20,000	50,000	35,000
Consulting Services	-	10,000	30,000	30,000
Technical Services	74	7,800	74	-
Communication Services	12,160	5,000	13,000	12,000
General Services	2,637	2,600	2,800	1,200
Total Purchased Services	63,445	45,400	95,874	78,200
Supplies/Non-Capital Equipment				
Office Supplies	1,571	1,130	1,600	1,000
Fuel	31	-	60	100
Total Supplies/Non-Capital Equipment	1,602	1,130	1,660	1,100
Other Expenditures				
Food and Related Services	100	150	100	150
Total Other Expenditures	100	150	100	150
Total Expenditures	\$ 174,591	\$ 136,456	\$ 186,220	\$ 260,252

Marketing and Communications

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 463,173	2.75
Total	\$ 463,173	2.75

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 169,102	1.00
Events and Programming	294,071	1.75
Total	\$ 463,173	2.75



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	2.75	2.75	2.75	2.75
Expenditures:				
Personnel	\$ 277,319	\$ 266,528	\$ 246,296	\$ 279,238
Purchased Services	43,153	119,550	114,115	166,110
Supplies/Non-Capital Equipment	57,037	25,450	17,379	17,825
Other Expenditures	57	150	150	-
Total Expenditures	\$ 377,566	\$ 411,678	\$ 377,940	\$ 463,173

Expenditure Detail

Marketing and Communications Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 211,157	\$ 199,318	\$ 182,548	\$ 207,632
Overtime	-	450	450	450
Medicare	2,881	2,890	2,432	3,011
Unemployment Insurance	621	598	548	623
Retirement Contributions	28,893	28,343	25,958	29,525
Medical Benefits	25,377	20,646	20,885	20,683
Life/Disability Benefits	1,498	1,903	1,345	1,964
Training/Registration	375	2,250	2,250	2,800
Dues/Fees	4,590	6,150	6,150	10,400
Mileage/Travel	1,402	3,630	3,480	1,850
Uniforms/Town Apparel	525	350	250	300
Total Personnel	277,319	266,528	246,296	279,238
Purchased Services				
Professional Services	7,133	16,750	13,500	11,000
Technical Services	-	-	-	3,500
Communication Services	6,675	13,855	13,385	12,225
General Services	27,475	86,985	85,400	137,475
Utility Services	1,870	1,960	1,830	1,910
Total Purchased Services	43,153	119,550	114,115	166,110
Supplies/Non-Capital Equipment				
Office Supplies	902	980	780	650
Technology Equipment	-	-	599	-
Operating Supplies	53,416	13,450	6,400	9,375
Leases/Rentals	-	340	200	300
Maintenance Supplies	342	7,800	7,800	5,500
Non-Capital Equipment	2,280	2,510	1,250	1,750
Fuel	97	370	350	250
Total Supplies/Non-Capital Equipment	57,037	25,450	17,379	17,825
Other Expenditures				
Food and Related Services	-	150	150	-
Other	57	-	-	-
Total Other Expenditures	57	150	150	-
Total Expenditures	\$ 377,566	\$ 411,678	\$ 377,940	\$ 463,173

Expenditure Detail

Administration Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 120,927	\$ 94,595	\$ 95,865	\$ 99,328
Medicare	1,618	1,372	1,189	1,440
Unemployment Insurance	360	284	288	298
Retirement Contributions	16,757	13,451	13,632	14,124
Medical Benefits	19,188	14,410	14,571	14,238
Life/Disability Benefits	971	887	771	914
Training/Registration	-	1,750	1,750	2,000
Dues/Fees	4,473	6,000	6,000	10,100
Mileage/Travel	-	3,180	3,180	1,550
Uniforms/Town Apparel	-	100	100	100
Total Personnel	164,294	136,029	137,346	144,092
Purchased Services				
Professional Services	800	10,500	10,500	8,000
Technical Services	-	-	-	3,500
Communication Services	4,734	10,000	10,000	7,000
Utility Services	623	660	610	660
Total Purchased Services	6,157	21,160	21,110	19,160
Supplies/Non-Capital Equipment				
Office Supplies	549	480	480	350
Technology Equipment	-	-	599	-
Operating Supplies	251	500	500	500
Marketing and Promotional Materials	186	5,000	5,000	5,000
Fuel	-	100	100	-
Total Supplies/Non-Capital Equipment	986	6,080	6,679	5,850
Other Expenditures				
Food and Related Services	-	150	150	-
Total Other Expenditures	-	150	150	-
Total Expenditures	\$ 171,437	\$ 163,419	\$ 165,285	\$ 169,102

Expenditure Detail

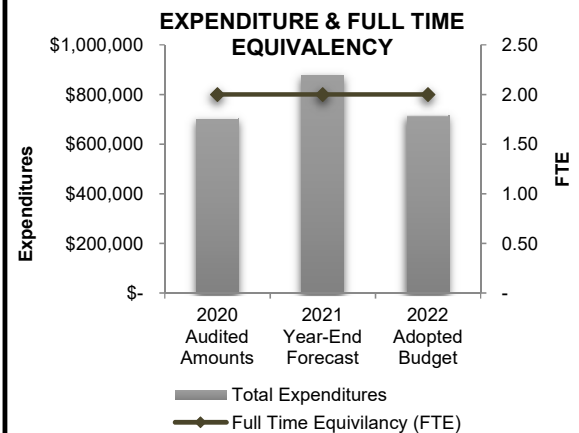
Events and Programming Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 90,230	\$ 104,723	\$ 86,683	\$ 108,304
Overtime	-	450	450	450
Medicare	1,263	1,518	1,243	1,571
Unemployment Insurance	261	314	260	325
Retirement Contributions	12,136	14,892	12,326	15,401
Medical Benefits	6,189	6,236	6,314	6,445
Life/Disability Benefits	527	1,016	574	1,050
Training/Registration	375	500	500	800
Dues/Fees	117	150	150	300
Mileage/Travel	1,402	450	300	300
Uniforms/Town Apparel	525	250	150	200
Total Personnel	113,025	130,499	108,950	135,146
Purchased Services				
Professional Services	6,333	6,250	3,000	3,000
Communication Services	1,941	3,855	3,385	5,225
General Services	27,475	86,985	85,400	137,475
Utility Services	1,247	1,300	1,220	1,250
Total Purchased Services	36,996	98,390	93,005	146,950
Supplies/Non-Capital Equipment				
Office Supplies	353	500	300	300
Operating Supplies	53,165	12,950	5,900	8,875
Leases/Rentals	-	340	200	300
Marketing and Promotional Materials	156	2,800	2,800	500
Non-Capital Equipment	2,280	2,510	1,250	1,750
Fuel	97	270	250	250
Total Supplies/Non-Capital Equipment	56,051	19,370	10,700	11,975
Other Expenditures				
Other	57	-	-	-
Total Other Expenditures	57	-	-	-
Total Expenditures	\$ 206,129	\$ 248,259	\$ 212,655	\$ 294,071

Human Resources

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 521,577	1.40
Water Fund	178,556	0.50
Stormwater Fund	14,080	0.10
Total	\$ 714,213	2.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 714,213	2.00
Total	\$ 714,213	2.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	2.00	2.00	2.00	2.00
Expenditures:				
Personnel	\$ 280,399	\$ 321,745	\$ 311,198	\$ 333,189
Purchased Services	420,169	577,115	557,193	353,999
Supplies/Non-Capital Equipment	1,021	3,250	3,120	3,290
Other Expenditures	19	3,440	3,250	23,735
Total Expenditures	\$ 701,608	\$ 905,550	\$ 874,761	\$ 714,213

Expenditure Detail

Human Resources Department - All Funds

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 209,073	\$ 214,731	\$ 210,275	\$ 222,594
Overtime	-	1,200	610	1,200
Stipend	347	300	300	300
Medicare	2,961	3,119	2,896	3,233
Unemployment Insurance	614	646	631	669
Retirement Contributions	28,528	30,535	29,936	31,653
Medical Benefits	20,216	20,274	20,667	21,229
Life/Disability Benefits	1,669	2,030	1,671	2,085
Training/Registration	547	13,245	9,077	12,135
Dues/Fees	6,771	6,320	7,456	7,975
Employee Wellness	1,870	5,850	4,242	6,371
Mileage/Travel	-	145	100	145
Employee Recognition	7,673	23,350	23,337	23,350
Uniforms/Town Apparel	130	-	-	250
Total Personnel	280,399	321,745	311,198	333,189
Purchased Services				
Professional Services	2,000	35,000	38,000	40,000
Consulting Services	19,467	25,000	5,775	32,500
Technical Services	8,920	8,800	5,000	18,620
Communication Services	2,816	5,500	6,000	8,068
General Services	-	2,440	2,440	2,560
Employment Screenings	15,424	12,100	11,605	15,351
Insurance Premiums	370,439	487,075	487,075	236,600
Utility Services	1,103	1,200	1,298	300
Total Purchased Services	420,169	577,115	557,193	353,999
Supplies/Non-Capital Equipment				
Office Supplies	1,010	2,130	2,000	2,300
Operating Supplies	11	-	-	-
Leases/Rentals	-	1,000	1,000	900
Fuel	-	120	120	90
Total Supplies/Non-Capital Equipment	1,021	3,250	3,120	3,290
Other Expenditures				
Food and Related Services	19	3,440	3,250	3,735
Other	-	-	-	20,000
Total Other Expenditures	19	3,440	3,250	23,735
Total Expenditures	\$ 701,608	\$ 905,550	\$ 874,761	\$ 714,213

Expenditure Detail

Human Resources Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 209,073	\$ 150,311	\$ 151,912	\$ 155,815
Overtime	-	900	500	900
Stipend	347	300	300	300
Medicare	2,961	2,184	2,092	2,264
Unemployment Insurance	614	451	456	468
Retirement Contributions	28,528	21,374	21,626	22,157
Medical Benefits	20,216	14,191	15,505	14,860
Life/Disability Benefits	1,669	1,405	1,253	1,437
Training/Registration	547	9,934	6,808	9,101
Dues/Fees	6,771	4,740	5,592	5,981
Employee Wellness	1,870	4,388	3,182	4,783
Mileage/Travel	-	109	100	109
Employee Recognition	7,673	17,513	17,500	17,513
Uniforms/Town Apparel	130	-	-	250
Total Personnel	280,399	227,800	226,826	235,938
Purchased Services				
Professional Services	2,000	26,250	28,500	30,000
Consulting Services	19,467	18,750	1,650	24,375
Technical Services	8,920	6,600	3,750	13,965
Communication Services	2,816	4,125	4,500	6,051
General Services	-	1,830	1,830	1,920
Employment Screenings	15,424	9,075	9,075	11,513
Insurance Premiums	370,439	365,306	365,306	177,450
Utility Services	1,103	900	1,090	-
Total Purchased Services	420,169	432,836	415,701	265,274
Supplies/Non-Capital Equipment				
Office Supplies	1,010	2,130	2,000	1,500
Operating Supplies	11	-	-	-
Leases/Rentals	-	1,000	1,000	900
Fuel	-	120	120	90
Total Supplies/Non-Capital Equipment	1,021	3,250	3,120	2,490
Other Expenditures				
Food and Related Services	19	2,580	2,500	2,875
Other	-	-	-	15,000
Total Other Expenditures	19	2,580	2,500	17,875
Total Expenditures	\$ 701,608	\$ 666,466	\$ 648,147	\$ 521,577

Expenditure Detail

Human Resources Department - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 53,683	\$ 48,636	\$ 55,649
Overtime	-	300	100	300
Medicare	-	779	670	807
Unemployment Insurance	-	162	146	167
Retirement Contributions	-	7,634	6,925	7,913
Medical Benefits	-	5,069	4,302	5,307
Life/Disability Benefits	-	520	349	539
Training/Registration	-	3,311	2,269	3,034
Dues/Fees	-	1,580	1,864	1,994
Employee Wellness	-	1,462	1,060	1,588
Mileage/Travel	-	36	-	36
Employee Recognition	-	5,837	5,837	5,837
Total Personnel	-	80,373	72,158	83,171
Purchased Services				
Professional Services	-	8,750	9,500	10,000
Consulting Services	-	6,250	4,125	8,125
Technical Services	-	2,200	1,250	4,655
Communication Services	-	1,375	1,500	2,017
General Services	-	610	610	640
Employment Screenings	-	3,025	2,530	3,838
Insurance Premiums	-	121,769	121,769	59,150
Utility Services	-	300	208	300
Total Purchased Services	-	144,279	141,492	88,725
Supplies/Non-Capital Equipment				
Office Supplies	-	-	-	300
Fuel	-	-	-	500
Total Supplies/Non-Capital Equipment	-	-	-	800
Other Expenditures				
Food and Related Services	-	860	750	860
Other	-	-	-	5,000
Total Other Expenditures	-	860	750	5,860
Total Expenditures	\$ -	\$ 225,512	\$ 214,400	\$ 178,556

Expenditure Detail

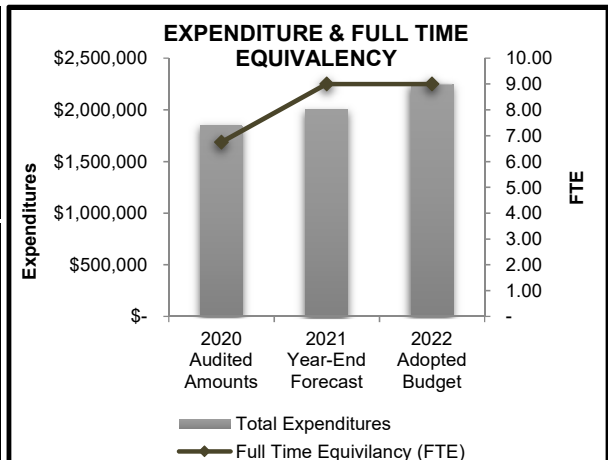
Human Resources Department - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 10,737	\$ 9,727	\$ 11,130
Overtime	-	-	10	-
Medicare	-	156	134	162
Unemployment Insurance	-	33	29	34
Retirement Contributions	-	1,527	1,385	1,583
Medical Benefits	-	1,014	860	1,062
Life/Disability Benefits	-	105	69	109
Total Personnel	-	13,572	12,214	14,080
Total Expenditures	\$ -	\$ 13,572	\$ 12,214	\$ 14,080

Finance

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 1,925,180	6.14
Water Fund	274,024	2.45
Stormwater Fund	46,376	0.41
Total	\$ 2,245,580	9.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 1,745,120	3.90
Municipal Court	\$ 287,794	3.00
Water Utility	184,501	1.80
Stormwater Utility	28,165	0.30
Total	\$ 2,245,580	9.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	6.75	9.75	9.00	9.00
Expenditures:				
Personnel	\$ 687,169	\$ 687,941	\$ 650,641	\$ 769,100
Purchased Services	1,148,629	878,860	1,352,490	1,473,780
Supplies/Non-Capital Equipment	9,218	2,255	2,345	2,250
Other Expenditures	90	200	440	450
Total Expenditures	\$ 1,845,106	\$ 1,569,256	\$ 2,005,916	\$ 2,245,580

Expenditure Detail

Finance Department - All Funds

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 533,792	\$ 524,637	\$ 496,002	\$ 580,410
Overtime	349	450	645	920
Stipend	870	600	800	900
Medicare	7,364	7,617	6,771	8,427
Unemployment Insurance	1,552	1,572	1,476	1,742
Retirement Contributions	72,162	74,603	71,344	82,533
Medical Benefits	62,912	65,046	62,040	77,866
Life/Disability Benefits	4,723	5,091	4,698	5,638
Training/Registration	1,679	4,430	3,950	6,704
Dues/Fees	1,595	1,835	1,875	1,475
Mileage/Travel	171	1,800	800	2,335
Uniforms/Town Apparel	-	260	240	150
Total Personnel	687,169	687,941	650,641	769,100
Purchased Services				
Professional Services	23,000	21,060	20,860	27,014
Legal Services	26,600	30,000	26,400	26,400
Communication Services	25,568	33,500	32,170	34,671
General Services	1,073,000	794,300	1,273,060	1,385,695
Utility Services	461	-	-	-
Total Purchased Services	1,148,629	878,860	1,352,490	1,473,780
Supplies/Non-Capital Equipment				
Office Supplies	2,989	2,255	2,345	2,200
Technology Equipment	5,333	-	-	50
Operating Supplies	247	-	-	-
Non-Capital Equipment	649	-	-	-
Total Supplies/Non-Capital Equipment	9,218	2,255	2,345	2,250
Other Expenditures				
Food and Related Services	90	200	440	450
Total Other Expenditures	90	200	440	450
Total Expenditures	\$ 1,845,106	\$ 1,569,256	\$ 2,005,916	\$ 2,245,580

Expenditure Detail

Finance Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 414,718	\$ 306,496	\$ 335,287	\$ 394,809
Overtime	187	200	500	764
Stipend	870	600	731	900
Medicare	5,650	4,454	4,570	5,737
Unemployment Insurance	1,202	918	994	1,185
Retirement Contributions	55,896	43,583	48,477	56,141
Medical Benefits	48,428	36,815	43,104	56,933
Life/Disability Benefits	3,699	2,971	3,304	3,827
Training/Registration	1,679	3,177	3,100	5,845
Dues/Fees	1,595	1,376	1,416	1,185
Mileage/Travel	171	1,350	700	2,174
Uniforms/Town Apparel	-	260	240	150
Total Personnel	534,095	402,200	442,423	529,650
Purchased Services				
Professional Services	23,000	16,170	15,970	16,908
Legal Services	26,600	30,000	26,400	26,400
Communication Services	2,018	5,500	4,170	7,371
General Services	1,028,137	755,500	1,235,260	1,342,451
Utility Services	461	-	-	-
Total Purchased Services	1,080,216	807,170	1,281,800	1,393,130
Supplies/Non-Capital Equipment				
Office Supplies	2,622	1,895	2,195	2,000
Technology Equipment	5,333	-	-	-
Operating Supplies	127	-	-	-
Non-Capital Equipment	649	-	-	-
Total Supplies/Non-Capital Equipment	8,731	1,895	2,195	2,000
Other Expenditures				
Food and Related Services	90	200	340	400
Total Other Expenditures	90	200	340	400
Total Expenditures	\$ 1,623,132	\$ 1,211,465	\$ 1,726,758	\$ 1,925,180

Expenditure Detail

Administration Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 335,053	\$ 235,079	\$ 203,881	\$ 206,613
Overtime	187	200	500	152
Stipend	870	600	531	600
Medicare	4,594	3,418	2,745	3,004
Unemployment Insurance	980	704	600	620
Retirement Contributions	45,587	33,428	28,424	29,380
Medical Benefits	41,885	30,233	28,766	30,147
Life/Disability Benefits	2,974	2,279	2,017	2,003
Training/Registration	1,453	2,677	2,600	2,645
Dues/Fees	1,595	1,376	1,376	1,045
Mileage/Travel	130	1,200	100	1,884
Uniforms/Town Apparel	-	160	160	-
Total Personnel	435,308	311,354	271,700	278,093
Purchased Services				
Professional Services	21,000	14,670	14,670	15,158
Communication Services	2,018	5,500	4,050	6,744
General Services	1,022,206	750,000	1,229,760	1,335,991
Utility Services	461	-	-	-
Total Purchased Services	1,045,685	770,170	1,248,480	1,357,893
Supplies/Non-Capital Equipment				
Office Supplies	2,303	1,395	1,395	1,200
Technology Equipment	133	-	-	-
Operating Supplies	50	-	-	-
Total Supplies/Non-Capital Equipment	2,486	1,395	1,395	1,200
Other Expenditures				
Food and Related Services	90	200	200	200
Total Other Expenditures	90	200	200	200
Total Expenditures	\$ 1,483,569	\$ 1,083,119	\$ 1,521,775	\$ 1,637,386

Expenditure Detail

Municipal Court Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 79,665	\$ 71,417	\$ 131,406	\$ 188,196
Overtime	-	-	-	612
Stipend	-	-	200	300
Medicare	1,056	1,036	1,825	2,733
Unemployment Insurance	222	214	394	565
Retirement Contributions	10,309	10,155	20,053	26,761
Medical Benefits	6,543	6,582	14,338	26,786
Life/Disability Benefits	725	692	1,287	1,824
Training/Registration	226	500	500	3,200
Dues/Fees	-	-	40	140
Mileage/Travel	41	150	600	290
Uniforms/Town Apparel	-	100	80	150
Total Personnel	98,787	90,846	170,723	251,557
Purchased Services				
Professional Services	2,000	1,500	1,300	1,750
Legal Services	26,600	30,000	26,400	26,400
Communication Services	-	-	120	627
General Services	5,931	5,500	5,500	6,460
Total Purchased Services	34,531	37,000	33,320	35,237
Supplies/Non-Capital Equipment				
Office Supplies	319	500	800	800
Technology Equipment	5,200	-	-	-
Operating Supplies	77	-	-	-
Non-Capital Equipment	649	-	-	-
Total Supplies/Non-Capital Equipment	6,245	500	800	800
Other Expenditures				
Food and Related Services	-	-	140	200
Total Other Expenditures	-	-	140	200
Total Expenditures	\$ 139,563	\$ 128,346	\$ 204,983	\$ 287,794

Expenditure Detail

Finance Department - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 110,575	\$ 195,523	\$ 148,623	\$ 159,155
Overtime	157	200	115	133
Stipend	-	-	60	-
Medicare	1,589	2,836	2,040	2,307
Unemployment Insurance	324	586	446	478
Retirement Contributions	15,079	27,803	21,147	22,632
Medical Benefits	13,345	25,201	16,982	17,636
Life/Disability Benefits	961	1,897	1,293	1,548
Training/Registration	-	1,253	850	757
Dues/Fees	-	459	459	290
Mileage/Travel	-	450	100	141
Total Personnel	142,030	256,208	192,115	205,077
Purchased Services				
Professional Services	-	4,890	4,890	5,053
Communication Services	21,195	25,200	25,200	24,570
General Services	42,479	35,000	34,000	39,044
Total Purchased Services	63,674	65,090	64,090	68,667
Supplies/Non-Capital Equipment				
Office Supplies	334	310	100	180
Technology Equipment	-	-	-	50
Operating Supplies	120	-	-	-
Total Supplies/Non-Capital Equipment	454	310	100	230
Other Expenditures				
Food and Related Services	-	-	50	50
Total Other Expenditures	-	-	50	50
Total Expenditures	\$ 206,158	\$ 321,608	\$ 256,355	\$ 274,024

Expenditure Detail

Administration Division - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 80,747	\$ 55,680	\$ 63,876
Overtime	-	-	15	-
Stipend	-	-	60	-
Medicare	-	1,172	732	926
Unemployment Insurance	-	242	167	192
Retirement Contributions	-	11,482	7,921	9,083
Medical Benefits	-	10,964	7,311	9,053
Life/Disability Benefits	-	785	423	622
Training/Registration	-	893	850	347
Dues/Fees	-	459	459	290
Mileage/Travel	-	400	50	37
Total Personnel	-	107,144	73,668	84,426
Purchased Services				
Professional Services	-	4,890	4,890	5,053
General Services	-	-	-	44
Total Purchased Services	-	4,890	4,890	5,097
Total Expenditures	\$ -	\$ 112,034	\$ 78,558	\$ 89,523

Expenditure Detail

Utility Division - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 110,575	\$ 114,776	\$ 92,943	\$ 95,279
Overtime	157	200	100	133
Medicare	1,589	1,664	1,308	1,381
Unemployment Insurance	324	344	279	286
Retirement Contributions	15,079	16,321	13,226	13,549
Medical Benefits	13,345	14,237	9,671	8,583
Life/Disability Benefits	961	1,112	870	926
Training/Registration	-	360	-	410
Mileage/Travel	-	50	50	104
Total Personnel	142,030	149,064	118,447	120,651
Purchased Services				
Communication Services	21,195	25,200	25,200	24,570
General Services	42,479	35,000	34,000	39,000
Total Purchased Services	63,674	60,200	59,200	63,570
Supplies/Non-Capital Equipment				
Office Supplies	334	310	100	180
Technology Equipment	-	-	-	50
Operating Supplies	120	-	-	-
Total Supplies/Non-Capital Equipment	454	310	100	230
Other Expenditures				
Food and Related Services	-	-	50	50
Total Other Expenditures	-	-	50	50
Total Expenditures	\$ 206,158	\$ 209,574	\$ 177,797	\$ 184,501

Expenditure Detail

Finance Department - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 8,499	\$ 22,618	\$ 12,092	\$ 26,446
Overtime	5	50	30	23
Stipend	-	-	9	-
Medicare	125	327	161	383
Unemployment Insurance	26	68	36	79
Retirement Contributions	1,187	3,217	1,720	3,760
Medical Benefits	1,139	3,030	1,954	3,297
Life/Disability Benefits	63	223	101	263
Training/Registration	-	-	-	102
Mileage/Travel	-	-	-	20
Total Personnel	11,044	29,533	16,103	34,373
Purchased Services				
Professional Services	-	-	-	5,053
Communication Services	2,355	2,800	2,800	2,730
General Services	2,384	3,800	3,800	4,200
Total Purchased Services	4,739	6,600	6,600	11,983
Supplies/Non-Capital Equipment				
Office Supplies	33	50	50	20
Total Supplies/Non-Capital Equipment	33	50	50	20
Other Expenditures				
Food and Related Services	-	-	50	-
Total Other Expenditures	-	-	50	-
Total Expenditures	\$ 15,816	\$ 36,183	\$ 22,803	\$ 46,376

Expenditure Detail

Administration Division - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 13,506	\$ 8,703	\$ 9,981
Overtime	-	-	5	-
Stipend	-	-	9	-
Medicare	-	195	115	145
Unemployment Insurance	-	41	26	30
Retirement Contributions	-	1,921	1,238	1,419
Medical Benefits	-	1,794	1,130	1,397
Life/Disability Benefits	-	133	68	101
Training/Registration	-	-	-	77
Mileage/Travel	-	-	-	8
Total Personnel	-	17,590	11,294	13,158
Purchased Services				
Professional Services	-	-	-	5,053
Total Purchased Services	-	-	-	5,053
Total Expenditures	\$ -	\$ 17,590	\$ 11,294	\$ 18,211

Expenditure Detail

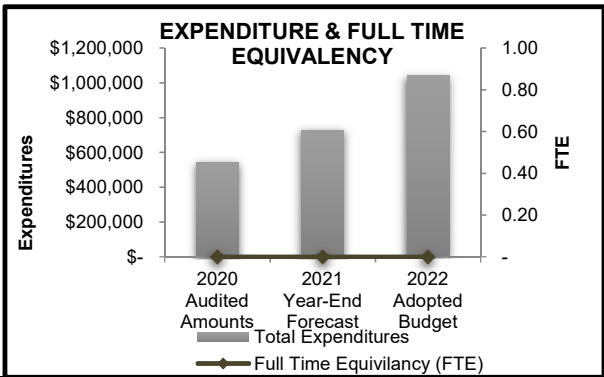
Utility Division - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 8,499	\$ 9,112	\$ 3,389	\$ 16,465
Overtime	5	50	25	23
Medicare	125	132	46	238
Unemployment Insurance	26	27	10	49
Retirement Contributions	1,187	1,296	482	2,341
Medical Benefits	1,139	1,236	824	1,900
Life/Disability Benefits	63	90	33	162
Training/Registration	-	-	-	25
Mileage/Travel	-	-	-	12
Total Personnel	11,044	11,943	4,809	21,215
Purchased Services				
Communication Services	2,355	2,800	2,800	2,730
General Services	2,384	3,800	3,800	4,200
Total Purchased Services	4,739	6,600	6,600	6,930
Supplies/Non-Capital Equipment				
Office Supplies	33	50	50	20
Total Supplies/Non-Capital Equipment	33	50	50	20
Other Expenditures				
Food and Related Services	-	-	50	-
Total Other Expenditures	-	-	50	-
Total Expenditures	\$ 15,816	\$ 18,593	\$ 11,509	\$ 28,165

Information Technology

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 1,041,046	-
Total	\$ 1,041,046	-

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 1,041,046	-
Total	\$ 1,041,046	-



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	-	-	-	-
Expenditures:				
Purchased Services	\$ 531,564	\$ 1,021,148	\$ 620,566	\$ 919,706
Supplies/Non-Capital Equipment	12,847	89,760	73,640	81,340
Capital Outlay	-	35,000	35,000	40,000
Total Expenditures	\$ 544,411	\$ 1,145,908	\$ 729,206	\$ 1,041,046

Expenditure Detail

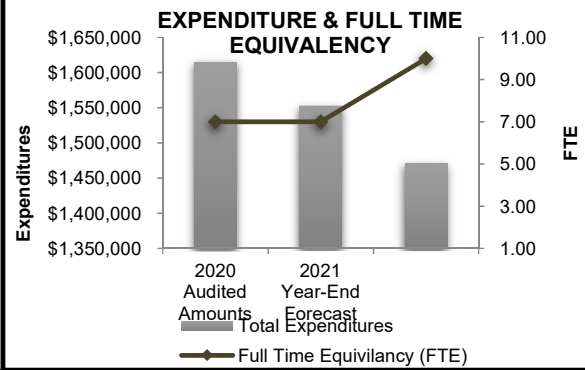
Information Technology Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Purchased Services				
Professional Services	\$ 350,914	\$ 570,600	\$ 350,914	\$ 474,500
Technical Services	139,152	313,048	139,152	403,206
Communication Services	41,240	137,500	129,500	42,000
Utility Services	258	-	1,000	-
Total Purchased Services	531,564	1,021,148	620,566	919,706
Supplies/Non-Capital Equipment				
Technology Equipment	12,847	22,300	12,800	73,600
Leases/Rentals	-	9,360	2,740	2,740
Non-Capital Equipment	-	58,100	58,100	5,000
Total Supplies/Non-Capital Equipment	12,847	89,760	73,640	81,340
Capital Outlay				
Capital Equipment	-	35,000	35,000	40,000
Total Capital Outlay	-	35,000	35,000	40,000
Total Expenditures	\$ 544,411	\$ 1,145,908	\$ 729,206	\$ 1,041,046

Planning and Development

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 1,470,282	10.00
Total	\$ 1,470,282	10.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Planning	\$ 928,446	5.00
Building	541,836	5.00
Total	\$ 1,470,282	10.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	7.00	7.00	7.00	10.00
Expenditures:				
Personnel	\$ 745,940	\$ 445,885	\$ 448,403	\$ 566,072
Purchased Services	866,586	870,540	1,095,560	868,835
Supplies/Non-Capital Equipment	2,099	15,225	7,100	31,425
Other Expenditures	19	3,950	700	3,950
Total Expenditures	\$ 1,614,644	\$ 1,335,600	\$ 1,551,763	\$ 1,470,282

Expenditure Detail

Planning and Development Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 579,283	\$ 330,408	\$ 339,731	\$ 409,771
Overtime	829	2,000	1,000	3,000
Stipend	348	300	300	300
Medicare	8,126	4,796	4,693	5,946
Unemployment Insurance	1,697	992	1,021	1,229
Retirement Contributions	78,915	46,984	48,356	56,621
Medical Benefits	67,309	38,604	43,863	52,431
Life/Disability Benefits	5,396	3,201	3,239	3,974
Training/Registration	1,775	6,600	2,500	11,400
Dues/Fees	1,121	3,900	2,000	8,000
Mileage/Travel	907	6,800	1,500	8,800
Uniforms/Town Apparel	234	1,300	200	4,600
Total Personnel	745,940	445,885	448,403	566,072
Purchased Services				
Professional Services	9,783	130,000	-	180,000
Legal Services	33,004	22,500	15,500	22,500
Consulting Services	2,880	-	-	-
Technical Services	231	125,000	38,520	336,480
Developer Chargebacks	210,044	76,000	116,700	55,000
Building Review and Inspection	591,721	500,000	900,000	250,000
Communication Services	467	2,000	2,000	2,000
General Services	15,658	12,000	20,000	20,000
Utility Services	2,798	3,040	2,840	2,855
Total Purchased Services	866,586	870,540	1,095,560	868,835
Supplies/Non-Capital Equipment				
Office Supplies	1,828	7,125	2,500	9,125
Technology Equipment	-	1,500	1,500	1,500
Operating Supplies	-	-	-	5,000
Non-Capital Equipment	194	6,000	2,500	9,000
Fuel	77	600	600	6,800
Total Supplies/Non-Capital Equipment	2,099	15,225	7,100	31,425
Other Expenditures				
Food and Related Services	19	3,950	700	3,950
Total Other Expenditures	19	3,950	700	3,950
Total Expenditures	\$ 1,614,644	\$ 1,335,600	\$ 1,551,763	\$ 1,470,282

Expenditure Detail

Planning Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 424,854	\$ 236,194	\$ 243,090	\$ 238,966
Stipend	348	300	300	300
Medicare	5,954	3,430	3,325	3,470
Unemployment Insurance	1,243	709	730	717
Retirement Contributions	57,815	33,587	34,568	33,981
Medical Benefits	60,550	33,918	38,734	32,465
Life/Disability Benefits	3,892	2,288	2,253	2,317
Training/Registration	1,775	4,000	1,500	4,000
Dues/Fees	533	3,000	1,500	3,000
Mileage/Travel	397	5,300	1,000	5,300
Uniforms/Town Apparel	234	600	-	600
Total Personnel	557,595	323,326	327,000	325,116
Purchased Services				
Professional Services	9,783	130,000	-	180,000
Legal Services	33,004	20,000	15,000	20,000
Consulting Services	2,880	-	-	-
Technical Services	231	125,000	38,520	336,480
Developer Chargebacks	210,044	76,000	116,700	55,000
Communication Services	467	1,000	1,000	1,000
Utility Services	1,148	1,300	1,220	625
Total Purchased Services	257,557	353,300	172,440	593,105
Supplies/Non-Capital Equipment				
Office Supplies	1,326	3,325	1,500	3,325
Non-Capital Equipment	194	3,500	1,500	3,500
Fuel	77	200	200	200
Total Supplies/Non-Capital Equipment	1,597	7,025	3,200	7,025
Other Expenditures				
Food and Related Services	19	3,200	500	3,200
Total Other Expenditures	19	3,200	500	3,200
Total Expenditures	\$ 816,768	\$ 686,851	\$ 503,140	\$ 928,446

Expenditure Detail

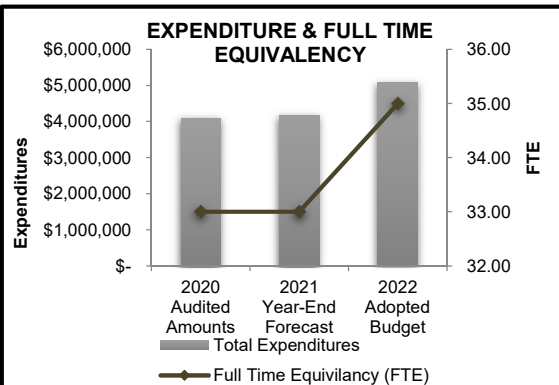
Building Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 154,429	\$ 94,214	\$ 96,641	\$ 170,805
Overtime	829	2,000	1,000	3,000
Medicare	2,172	1,366	1,368	2,476
Unemployment Insurance	454	283	291	512
Retirement Contributions	21,100	13,397	13,788	22,640
Medical Benefits	6,759	4,686	5,129	19,966
Life/Disability Benefits	1,504	913	986	1,657
Training/Registration	-	2,600	1,000	7,400
Dues/Fees	588	900	500	5,000
Mileage/Travel	510	1,500	500	3,500
Uniforms/Town Apparel	-	700	200	4,000
Total Personnel	188,345	122,559	121,403	240,956
Purchased Services				
Legal Services	-	2,500	500	2,500
Building Review and Inspection	591,721	500,000	900,000	250,000
Communication Services	-	1,000	1,000	1,000
General Services	15,658	12,000	20,000	20,000
Utility Services	1,650	1,740	1,620	2,230
Total Purchased Services	609,029	517,240	923,120	275,730
Supplies/Non-Capital Equipment				
Office Supplies	502	3,800	1,000	5,800
Technology Equipment	-	1,500	1,500	1,500
Operating Supplies	-	-	-	5,000
Non-Capital Equipment	-	2,500	1,000	5,500
Fuel	-	400	400	6,600
Total Supplies/Non-Capital Equipment	502	8,200	3,900	24,400
Other Expenditures				
Food and Related Services	-	750	200	750
Total Other Expenditures	-	750	200	750
Total Expenditures	\$ 797,876	\$ 648,749	\$ 1,048,623	\$ 541,836

Police Department

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 5,074,034	35.00
Total	\$ 5,074,034	35.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 1,272,842	7.50
Patrol	3,449,699	25.50
Investigations	351,493	2.00
Total	\$ 5,074,034	35.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	33.00	34.00	33.00	35.00
Expenditures:				
Personnel	\$ 3,751,450	\$ 3,960,335	\$ 3,632,951	\$ 4,562,206
Purchased Services	186,148	224,197	210,806	273,677
Supplies/Non-Capital Equipment	154,263	169,302	185,842	190,037
Capital Outlay	-	-	127,868	45,014
Other Expenditures	2,524	2,500	5,000	3,100
Total Expenditures	\$ 4,094,385	\$ 4,356,334	\$ 4,162,467	\$ 5,074,034

Expenditure Detail

Police Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 2,793,362	\$ 2,888,436	\$ 2,615,481	\$ 3,366,014
Overtime	81,647	78,454	88,454	100,200
Medicare	40,275	41,881	36,959	48,801
Unemployment Insurance	8,401	8,665	8,092	10,101
Retirement Contributions	293,903	337,346	302,987	405,354
Medical Benefits	423,639	444,897	421,611	499,581
Life/Disability Benefits	24,722	27,056	23,738	30,855
Training/Registration	59,144	91,000	91,000	70,000
Dues/Fees	1,940	17,350	17,350	5,550
Mileage/Travel	799	250	2,279	750
Uniforms/Town Apparel	23,618	25,000	25,000	25,000
Total Personnel	3,751,450	3,960,335	3,632,951	4,562,206
Purchased Services				
Professional Services	184	-	6,150	5,000
Legal Services	5,061	5,100	5,100	-
Technical Services	5,711	3,935	9,482	72,600
Communication Services	979	500	600	600
General Services	139,006	178,362	154,462	158,127
Utility Services	35,207	36,300	35,012	37,350
Total Purchased Services	186,148	224,197	210,806	273,677
Supplies/Non-Capital Equipment				
Office Supplies	9,197	7,000	7,000	7,000
Technology Equipment	25,571	-	200	-
Operating Supplies	45,642	59,365	75,365	75,600
Leases/Rentals	-	3,000	3,000	3,000
Non-Capital Equipment	26,091	41,250	41,590	44,250
Fuel	47,762	58,687	58,687	60,187
Total Supplies/Non-Capital Equipment	154,263	169,302	185,842	190,037
Capital Outlay				
Capital Equipment	-	-	127,868	45,014
Total Capital Outlay	-	-	127,868	45,014
Other Expenditures				
Food and Related Services	1,524	2,500	5,000	3,100
Other	1,000	-	-	-
Total Other Expenditures	2,524	2,500	5,000	3,100
Total Expenditures	\$ 4,094,385	\$ 4,356,334	\$ 4,162,467	\$ 5,074,034

Expenditure Detail

Administration Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 466,308	\$ 476,129	\$ 357,837	\$ 827,177
Overtime	40	200	200	200
Medicare	6,377	6,903	4,970	11,994
Unemployment Insurance	1,366	1,428	1,074	2,481
Retirement Contributions	54,973	59,931	47,409	100,693
Medical Benefits	41,845	40,901	40,686	99,959
Life/Disability Benefits	3,787	4,192	2,851	7,161
Training/Registration	5,103	1,000	1,000	1,000
Dues/Fees	1,780	17,000	17,000	5,200
Mileage/Travel	468	250	250	250
Uniforms/Town Apparel	1,440	2,000	2,000	2,000
Total Personnel	583,487	609,934	475,277	1,058,115
Purchased Services				
Legal Services	5,061	5,100	5,100	-
Technical Services	2,355	-	-	14,000
Communication Services	979	500	600	600
General Services	134,364	174,362	150,462	154,127
Utility Services	1,801	1,900	2,382	2,400
Total Purchased Services	144,560	181,862	158,544	171,127
Supplies/Non-Capital Equipment				
Office Supplies	9,179	7,000	7,000	7,000
Technology Equipment	22,971	-	-	-
Operating Supplies	4,116	16,500	32,500	26,100
Non-Capital Equipment	1,289	-	340	5,000
Fuel	1,030	1,500	1,500	3,000
Total Supplies/Non-Capital Equipment	38,585	25,000	41,340	41,100
Other Expenditures				
Food and Related Services	1,141	2,500	2,500	2,500
Other	1,000	-	-	-
Total Other Expenditures	2,141	2,500	2,500	2,500
Total Expenditures	\$ 768,773	\$ 819,296	\$ 677,661	\$ 1,272,842

Expenditure Detail

Patrol Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 2,139,212	\$ 2,225,086	\$ 2,111,384	\$ 2,334,373
Overtime	78,122	75,254	85,254	97,000
Medicare	31,168	32,263	29,907	33,843
Unemployment Insurance	6,474	6,676	6,573	7,007
Retirement Contributions	219,215	255,885	238,825	280,125
Medical Benefits	356,013	377,391	360,822	372,020
Life/Disability Benefits	19,290	21,104	19,423	21,830
Training/Registration	51,457	81,000	81,000	60,000
Dues/Fees	160	350	350	350
Mileage/Travel	331	-	2,000	500
Uniforms/Town Apparel	21,896	22,500	22,500	22,500
Total Personnel	2,923,338	3,097,509	2,958,038	3,229,548
Purchased Services				
Professional Services	184	-	-	-
Technical Services	-	-	5,547	13,600
General Services	4,621	4,000	4,000	4,000
Utility Services	32,538	33,500	31,200	33,500
Total Purchased Services	37,343	37,500	40,747	51,100
Supplies/Non-Capital Equipment				
Technology Equipment	2,600	-	200	-
Operating Supplies	33,940	36,000	36,000	44,500
Leases/Rentals	-	3,000	3,000	3,000
Non-Capital Equipment	24,498	21,250	21,250	21,250
Fuel	44,351	54,687	54,687	54,687
Total Supplies/Non-Capital Equipment	105,389	114,937	115,137	123,437
Capital Outlay				
Capital Equipment	-	-	127,868	45,014
Total Capital Outlay	-	-	127,868	45,014
Other Expenditures				
Food and Related Services	383	-	2,500	600
Total Other Expenditures	383	-	2,500	600
Total Expenditures	\$ 3,066,453	\$ 3,249,946	\$ 3,244,290	\$ 3,449,699

Expenditure Detail

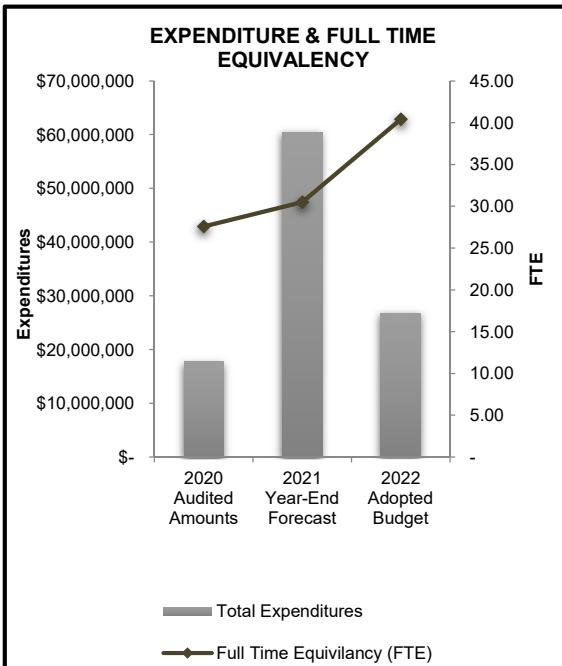
Investigations Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 187,842	\$ 187,221	\$ 146,260	\$ 204,464
Overtime	3,485	3,000	3,000	3,000
Medicare	2,730	2,715	2,082	2,964
Unemployment Insurance	561	561	445	613
Retirement Contributions	19,715	21,530	16,753	24,536
Medical Benefits	25,781	26,605	20,103	27,602
Life/Disability Benefits	1,645	1,760	1,464	1,864
Training/Registration	2,584	9,000	9,000	9,000
Mileage/Travel	-	-	29	-
Uniforms/Town Apparel	282	500	500	500
Total Personnel	244,625	252,892	199,636	274,543
Purchased Services				
Professional Services	-	-	6,150	5,000
Technical Services	3,356	3,935	3,935	45,000
General Services	21	-	-	-
Utility Services	868	900	1,430	1,450
Total Purchased Services	4,245	4,835	11,515	51,450
Supplies/Non-Capital Equipment				
Office Supplies	18	-	-	-
Operating Supplies	7,586	6,865	6,865	5,000
Non-Capital Equipment	304	20,000	20,000	18,000
Fuel	2,381	2,500	2,500	2,500
Total Supplies/Non-Capital Equipment	10,289	29,365	29,365	25,500
Total Expenditures	\$ 259,159	\$ 287,092	\$ 240,516	\$ 351,493

Public Works

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 4,918,364	28.35
Capital Projects Fund	3,113,171	-
Conservation Trust Fund	125,000	-
Water Fund	17,988,273	8.07
Stormwater Fund	625,215	4.00
Total	\$ 26,770,023	40.42

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 459,103	2.60
Park Operations	1,470,352	12.00
Irrigation	806,161	3.75
Fleet	581,898	2.00
Streets	1,600,850	8.00
Water Resources	2,228,605	1.07
Water Operations	15,759,668	7.00
Stormwater Operations	625,215	4.00
Capital Improvement Projects	3,238,171	-
Total	\$ 26,770,023	40.42



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	27.60	30.50	30.50	40.42
Expenditures:				
Personnel	\$ 2,470,628	\$ 2,515,946	\$ 2,192,804	\$ 3,273,858
Purchased Services	3,992,894	4,813,125	4,612,856	4,864,350
Supplies/Non-Capital Equipment	1,780,466	2,154,812	1,902,584	1,945,479
Capital Outlay	9,475,723	47,777,734	51,606,781	16,651,386
Other Expenditures	20,924	31,750	29,300	34,950
Total Expenditures	\$ 17,740,635	\$ 57,293,367	\$ 60,344,325	\$ 26,770,023

Expenditure Detail

Public Works Department - All Funds

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 1,798,037	\$ 1,765,038	\$ 1,522,608	\$ 2,273,205
Overtime	29,904	39,200	42,942	69,750
Stipend	348	-	50	-
Medicare	25,631	25,594	21,777	32,960
Unemployment Insurance	5,317	5,294	4,747	6,815
Retirement Contributions	247,375	250,989	225,010	323,248
Medical Benefits	297,065	291,968	281,643	394,588
Life/Disability Benefits	16,554	17,113	14,377	22,042
Training/Registration	17,828	67,000	34,800	88,000
Dues/Fees	3,042	18,000	12,000	20,500
Mileage/Travel	17	3,650	2,250	5,150
Uniforms/Town Apparel	29,510	32,100	30,600	37,600
Total Personnel	2,470,628	2,515,946	2,192,804	3,273,858
Purchased Services				
Professional Services	633,434	922,500	752,500	1,034,500
Legal Services	284,187	153,000	269,000	360,000
Consulting Services	55,880	20,000	30,000	70,000
Technical Services	113,908	162,000	127,000	225,500
Communication Services	4,706	15,000	9,706	16,000
General Services	453,477	688,000	718,975	885,280
Utility Services	145,514	132,625	134,075	173,070
Water Treatments and Tap Fees	2,301,788	2,720,000	2,571,600	2,100,000
Total Purchased Services	3,992,894	4,813,125	4,612,856	4,864,350
Supplies/Non-Capital Equipment				
Office Supplies	7,460	14,500	9,600	15,000
Technology Equipment	12,468	9,500	9,564	17,000
Operating Supplies	180,810	181,000	174,522	234,000
Leases/Rentals	447,881	634,312	549,200	321,479
Repairs/Maintenance	861,381	1,010,000	860,000	975,000
Non-Capital Equipment	204,874	219,000	216,698	283,000
Fuel	65,592	86,500	83,000	100,000
Total Supplies/Non-Capital Equipment	1,780,466	2,154,812	1,902,584	1,945,479
Capital Outlay				
Property/Rights	-	2,000,000	3,000,000	-
Capital Equipment	263,734	453,554	203,611	628,922
Capital Improvement Projects	9,211,989	45,324,180	48,403,170	16,022,464
Total Capital Outlay	9,475,723	47,777,734	51,606,781	16,651,386
Other Expenditures				
Food and Related Services	2,568	8,250	7,300	9,950
Conservation Program	10,650	10,000	10,000	10,000
Other	7,706	13,500	12,000	15,000
Total Other Expenditures	20,924	31,750	29,300	34,950
Total Expenditures	\$ 17,740,635	\$ 57,293,367	\$ 60,344,325	\$ 26,770,023

Expenditure Detail

Public Works Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 1,313,826	\$ 1,360,942	\$ 1,149,259	\$ 1,625,814
Overtime	19,375	24,200	25,942	44,750
Medicare	18,781	19,734	16,369	23,574
Unemployment Insurance	3,879	4,082	3,568	4,873
Retirement Contributions	180,467	193,527	169,109	231,190
Medical Benefits	226,353	227,442	207,252	294,917
Life/Disability Benefits	12,169	13,195	10,963	15,765
Training/Registration	11,675	49,000	19,800	63,000
Dues/Fees	1,129	10,000	5,000	12,500
Mileage/Travel	-	2,500	900	2,500
Uniforms/Town Apparel	22,643	24,000	22,500	27,500
Total Personnel	1,810,297	1,928,622	1,630,662	2,346,383
Purchased Services				
Professional Services	-	2,500	2,500	7,500
Consulting Services	55,880	20,000	30,000	70,000
Technical Services	75,717	30,500	29,000	64,000
Communication Services	67	4,500	1,656	4,500
General Services	73,595	190,000	250,975	345,280
Utility Services	131,631	119,675	119,175	141,600
Total Purchased Services	336,890	367,175	433,306	632,880
Supplies/Non-Capital Equipment				
Office Supplies	6,591	9,500	5,600	9,500
Technology Equipment	9,384	1,500	1,564	2,000
Operating Supplies	126,632	130,000	123,522	178,000
Leases/Rentals	433,520	614,312	529,200	286,479
Repairs/Maintenance	795,279	885,000	735,000	835,000
Non-Capital Equipment	15,029	29,000	23,198	38,000
Fuel	49,494	64,500	62,500	72,000
Total Supplies/Non-Capital Equipment	1,435,929	1,733,812	1,480,584	1,420,979
Capital Outlay				
Capital Equipment	229,565	310,804	60,861	502,922
Capital Improvement Projects	292,881	-	5,900	-
Total Capital Outlay	522,446	310,804	66,761	502,922
Other Expenditures				
Food and Related Services	1,614	5,500	4,050	5,700
Other	2,715	8,500	7,500	9,500
Total Other Expenditures	4,329	14,000	11,550	15,200
Total Expenditures	\$ 4,109,891	\$ 4,354,413	\$ 3,622,863	\$ 4,918,364

Expenditure Detail

Administration Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 248,618	\$ 173,246	\$ 170,368	\$ 176,882
Overtime	396	500	792	1,000
Medicare	3,087	2,512	2,371	2,565
Unemployment Insurance	647	520	516	530
Retirement Contributions	30,099	24,636	24,452	25,153
Medical Benefits	39,342	24,009	25,224	24,859
Life/Disability Benefits	1,928	1,679	1,575	1,714
Training/Registration	424	5,000	300	13,000
Dues/Fees	170	1,000	800	1,500
Mileage/Travel	-	500	-	500
Uniforms/Town Apparel	1,497	1,500	1,000	1,500
Total Personnel	326,208	235,102	227,398	249,203
Purchased Services				
Technical Services	-	8,000	8,000	8,000
Communication Services	67	3,000	1,656	3,000
General Services	36,455	30,000	65,695	85,000
Utility Services	80,697	83,645	83,645	87,900
Total Purchased Services	117,219	124,645	158,996	183,900
Supplies/Non-Capital Equipment				
Office Supplies	3,595	4,000	2,500	4,000
Technology Equipment	759	-	-	-
Operating Supplies	2,274	5,000	3,522	8,000
Non-Capital Equipment	390	5,000	6,198	9,000
Fuel	467	1,500	1,000	1,500
Total Supplies/Non-Capital Equipment	7,485	15,500	13,220	22,500
Capital Outlay				
Capital Improvement Projects	163,514	-	-	-
Total Capital Outlay	163,514	-	-	-
Other Expenditures				
Food and Related Services	310	1,000	500	1,000
Other	122	2,500	500	2,500
Total Other Expenditures	432	3,500	1,000	3,500
Total Expenditures	\$ 614,858	\$ 378,747	\$ 400,614	\$ 459,103

Expenditure Detail

Parks Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 477,610	\$ 495,496	\$ 426,383	\$ 648,449
Overtime	3,786	5,000	7,500	8,000
Medicare	6,676	7,186	6,007	9,403
Unemployment Insurance	1,395	1,486	1,304	1,944
Retirement Contributions	64,882	70,460	61,783	92,209
Medical Benefits	77,136	76,147	74,035	111,257
Life/Disability Benefits	4,455	4,803	4,102	6,290
Training/Registration	6,071	20,000	5,000	22,000
Dues/Fees	345	2,500	1,000	2,500
Mileage/Travel	-	500	500	500
Uniforms/Town Apparel	8,945	10,000	10,000	12,000
Total Personnel	651,301	693,578	597,614	914,552
Purchased Services				
Professional Services	-	2,500	2,500	2,500
Consulting Services	55,880	20,000	30,000	35,000
Technical Services	-	2,500	2,500	3,000
Communication Services	-	1,500	-	1,500
General Services	27,210	30,000	30,000	30,000
Utility Services	33,024	18,000	18,000	26,600
Total Purchased Services	116,114	74,500	83,000	98,600
Supplies/Non-Capital Equipment				
Office Supplies	1,343	1,500	1,000	1,500
Technology Equipment	1,487	-	50	-
Operating Supplies	10,197	15,000	10,000	15,000
Leases/Rentals	27,469	10,000	10,000	10,000
Repairs and Maintenance	249,831	350,000	250,000	300,000
Non-Capital Equipment	3,907	-	-	5,000
Fuel	19,914	30,000	30,000	30,000
Total Supplies/Non-Capital Equipment	314,148	406,500	301,050	361,500
Capital Outlay				
Capital Equipment	37,719	-	-	92,200
Capital Improvement Projects	129,367	-	5,900	-
Total Capital Outlay	167,086	-	5,900	92,200
Other Expenditures				
Food and Related Services	514	1,500	1,000	1,500
Other	-	2,000	2,000	2,000
Total Other Expenditures	514	3,500	3,000	3,500
Total Expenditures	\$ 1,249,163	\$ 1,178,078	\$ 990,564	\$ 1,470,352

Expenditure Detail

Irrigation Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 175,915	\$ 208,019	\$ 182,652	\$ 230,128
Overtime	1,402	2,500	1,450	4,250
Medicare	2,531	3,016	2,557	3,337
Unemployment Insurance	519	623	543	690
Retirement Contributions	24,126	29,580	25,739	32,724
Medical Benefits	27,036	27,147	26,223	36,289
Life/Disability Benefits	1,664	2,018	1,753	2,230
Training/Registration	2,234	6,000	6,000	8,000
Dues/Fees	394	3,000	1,500	4,000
Mileage/Travel	-	500	300	500
Uniforms/Town Apparel	3,251	3,500	3,500	4,000
Total Personnel	239,072	285,903	252,217	326,148
Purchased Services				
Professional Services	-	-	-	5,000
Consulting Services	-	-	-	35,000
Technical Services	-	9,000	-	9,000
General Services	106	15,000	5,000	15,000
Utility Services	4,384	3,400	3,180	4,050
Total Purchased Services	4,490	27,400	8,180	68,050
Supplies/Non-Capital Equipment				
Office Supplies	318	1,500	500	1,500
Technology Equipment	3,337	-	-	-
Operating Supplies	8,244	20,000	20,000	40,000
Leases/Rentals	-	10,000	2,000	10,000
Repairs and Maintenance	172,021	125,000	125,000	125,000
Fuel	4,498	6,500	5,000	8,000
Total Supplies/Non-Capital Equipment	188,418	163,000	152,500	184,500
Capital Outlay				
Capital Equipment	20,000	-	-	-
Total Capital Outlay	20,000	-	-	-
Other Expenditures				
Food and Related Services	439	1,000	800	1,200
Other	2,125	2,000	2,000	2,000
Total Other Expenditures	2,564	3,000	2,800	3,200
Total Expenditures	\$ 454,544	\$ 479,303	\$ 415,697	\$ 581,898

Expenditure Detail

Fleet Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 118,669	\$ 129,795	\$ 128,554	\$ 134,360
Overtime	2,284	1,200	1,200	7,500
Medicare	1,658	1,882	1,902	1,948
Unemployment Insurance	348	390	427	403
Retirement Contributions	16,202	18,457	20,252	19,106
Medical Benefits	21,903	23,862	24,146	24,811
Life/Disability Benefits	1,077	1,259	1,215	1,302
Training/Registration	267	4,000	3,500	4,000
Dues/Fees	-	500	500	500
Mileage/Travel	-	500	100	500
Uniforms/Town Apparel	2,238	2,000	2,000	2,000
Total Personnel	164,646	183,845	183,796	196,430
Purchased Services				
Technical Services	8,157	11,000	11,000	14,000
General Services	280	-	280	280
Utility Services	1,372	1,500	1,220	9,350
Total Purchased Services	9,809	12,500	12,500	23,630
Supplies/Non-Capital Equipment				
Office Supplies	477	1,000	1,000	1,000
Technology Equipment	1,552	1,500	1,500	2,000
Operating Supplies	16,406	15,000	15,000	20,000
Leases/Rentals	402,894	590,312	510,000	236,479
Repairs and Maintenance	289,391	285,000	285,000	285,000
Non-Capital Equipment	6,860	14,000	14,000	14,000
Fuel	1,485	1,500	1,500	2,500
Total Supplies/Non-Capital Equipment	719,065	908,312	828,000	560,979
Capital Outlay				
Capital Equipment	-	17,900	16,864	23,622
Total Capital Outlay	-	17,900	16,864	23,622
Other Expenditures				
Food and Related Services	28	500	250	500
Other	-	-	1,000	1,000
Total Other Expenditures	28	500	1,250	1,500
Total Expenditures	\$ 893,548	\$ 1,123,057	\$ 1,042,410	\$ 806,161

Expenditure Detail

Streets Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 293,014	\$ 354,386	\$ 241,302	\$ 435,995
Overtime	11,507	15,000	15,000	24,000
Medicare	4,829	5,138	3,532	6,321
Unemployment Insurance	970	1,063	778	1,306
Retirement Contributions	45,158	50,394	36,883	61,998
Medical Benefits	60,936	76,277	57,624	97,701
Life/Disability Benefits	3,045	3,436	2,318	4,229
Training/Registration	2,679	14,000	5,000	16,000
Dues/Fees	220	3,000	1,200	4,000
Mileage/Travel	-	500	-	500
Uniforms/Town Apparel	6,712	7,000	6,000	8,000
Total Personnel	429,070	530,194	369,637	660,050
Purchased Services				
Technical Services	67,560	-	7,500	30,000
General Services	9,544	115,000	150,000	215,000
Utility Services	12,154	13,130	13,130	13,700
Total Purchased Services	89,258	128,130	170,630	258,700
Supplies/Non-Capital Equipment				
Office Supplies	858	1,500	600	1,500
Technology Equipment	2,249	-	14	-
Operating Supplies	89,511	75,000	75,000	95,000
Leases/Rentals	3,157	4,000	7,200	30,000
Repairs and Maintenance	84,036	125,000	75,000	125,000
Non-Capital Equipment	3,872	10,000	3,000	10,000
Fuel	23,130	25,000	25,000	30,000
Total Supplies/Non-Capital Equipment	206,813	240,500	185,814	291,500
Capital Outlay				
Capital Equipment	171,846	292,904	43,997	387,100
Total Capital Outlay	171,846	292,904	43,997	387,100
Other Expenditures				
Food and Related Services	323	1,500	1,500	1,500
Other	468	2,000	2,000	2,000
Total Other Expenditures	791	3,500	3,500	3,500
Total Expenditures	\$ 897,778	\$ 1,195,228	\$ 773,578	\$ 1,600,850

Expenditure Detail

Public Works Department - Capital Projects Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Capital Outlay				
Capital Improvement Projects	\$ 1,595,288	\$ 9,983,500	\$ 10,352,000	\$ 3,113,171
Total Capital Outlay	1,595,288	9,983,500	10,352,000	3,113,171
Total Expenditures	\$ 1,595,288	\$ 9,983,500	\$ 10,352,000	\$ 3,113,171

Public Works Department - Conservation Trust Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Capital Outlay				
Capital Equipment	\$ -	\$ 142,750	\$ 142,750	\$ -
Capital Improvement Projects	-	300,000	300,297	125,000
Total Capital Outlay	-	442,750	443,047	125,000
Total Expenditures	\$ -	\$ 442,750	\$ 443,047	\$ 125,000

Expenditure Detail

Public Works Department - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 262,461	\$ 225,489	\$ 249,294	\$ 481,960
Overtime	5,591	10,000	10,000	15,000
Medicare	3,708	3,270	3,591	6,988
Unemployment Insurance	776	676	776	1,446
Retirement Contributions	36,118	32,064	36,788	68,534
Medical Benefits	34,883	31,619	39,220	53,910
Life/Disability Benefits	2,262	2,188	2,131	4,672
Training/Registration	5,125	12,000	12,000	19,000
Dues/Fees	860	5,000	5,000	5,000
Mileage/Travel	-	650	650	1,150
Uniforms/Town Apparel	5,114	5,100	5,100	6,100
Total Personnel	356,898	328,056	364,550	663,760
Purchased Services				
Professional Services	626,329	920,000	740,000	1,027,000
Legal Services	284,187	153,000	269,000	360,000
Technical Services	38,086	90,000	90,000	90,000
Communication Services	4,639	10,500	8,000	8,000
General Services	375,583	443,000	428,000	475,000
Utility Services	12,535	11,450	11,400	27,470
Water Treatments and Tap Fees	2,301,788	2,720,000	2,571,600	2,100,000
Total Purchased Services	3,643,147	4,347,950	4,118,000	4,087,470
Supplies/Non-Capital Equipment				
Office Supplies	612	3,500	3,500	4,000
Technology Equipment	2,538	8,000	8,000	15,000
Operating Supplies	50,840	36,000	36,000	41,000
Leases/Rentals	-	-	-	5,000
Repairs and Maintenance	37,083	100,000	100,000	110,000
Non-Capital Equipment	189,845	190,000	190,000	240,000
Fuel	8,011	12,000	12,000	18,000
Total Supplies/Non-Capital Equipment	288,929	349,500	349,500	433,000
Capital Outlay				
Property/Rights	-	2,000,000	3,000,000	-
Capital Equipment	8,015	-	-	64,000
Capital Improvement Projects	7,323,820	34,050,180	36,893,037	12,724,293
Total Capital Outlay	7,331,835	36,050,180	39,893,037	12,788,293
Other Expenditures				
Food and Related Services	635	1,750	1,750	2,250
Conservation Program	10,650	10,000	10,000	10,000
Other	4,991	3,000	3,000	3,500
Total Other Expenditures	16,276	14,750	14,750	15,750
Total Expenditures	\$ 11,637,085	\$ 41,090,436	\$ 44,739,837	\$ 17,988,273

Expenditure Detail

Water Resources Division - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 81,034	\$ 59,221	\$ 59,905	\$ 109,926
Medicare	1,134	859	830	1,594
Unemployment Insurance	238	178	180	330
Retirement Contributions	11,076	8,421	8,519	15,631
Medical Benefits	9,647	5,711	6,380	14,309
Life/Disability Benefits	598	574	441	1,065
Training/Registration	-	2,000	2,000	4,000
Dues/Fees	170	2,000	2,000	2,000
Mileage/Travel	-	150	150	150
Uniforms/Town Apparel	-	100	100	100
Total Personnel	103,897	79,214	80,505	149,105
Purchased Services				
Professional Services	300,514	600,000	420,000	607,000
Legal Services	284,187	153,000	269,000	360,000
Communication Services	4,639	10,500	8,000	8,000
General Services	372,058	415,000	400,000	440,000
Utility Services	199	250	200	250
Total Purchased Services	961,597	1,178,750	1,097,200	1,415,250
Supplies/Non-Capital Equipment				
Office Supplies	181	2,000	2,000	2,000
Technology Equipment	20	-	-	-
Operating Supplies	25	1,000	1,000	1,000
Total Supplies/Non-Capital Equipment	226	3,000	3,000	3,000
Capital Outlay				
Property/Rights	-	2,000,000	3,000,000	-
Capital Improvement Projects	975,000	973,000	474,500	650,000
Total Capital Outlay	975,000	2,973,000	3,474,500	650,000
Other Expenditures				
Food and Related Services	-	250	250	250
Conservation Program	10,650	10,000	10,000	10,000
Other	175	1,000	1,000	1,000
Total Other Expenditures	10,825	11,250	11,250	11,250
Total Expenditures	\$ 2,051,545	\$ 4,245,214	\$ 4,666,455	\$ 2,228,605

Expenditure Detail

Water Operations Division - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 181,427	\$ 166,268	\$ 189,389	\$ 372,034
Overtime	5,591	10,000	10,000	15,000
Medicare	2,574	2,411	2,761	5,394
Unemployment Insurance	538	498	596	1,116
Retirement Contributions	25,042	23,643	28,269	52,903
Medical Benefits	25,236	25,908	32,840	39,601
Life/Disability Benefits	1,664	1,614	1,690	3,607
Training/Registration	5,125	10,000	10,000	15,000
Dues/Fees	690	3,000	3,000	3,000
Mileage/Travel	-	500	500	1,000
Uniforms/Town Apparel	5,114	5,000	5,000	6,000
Total Personnel	253,001	248,842	284,045	514,655
Purchased Services				
Professional Services	325,815	320,000	320,000	420,000
Technical Services	38,086	90,000	90,000	90,000
General Services	3,525	28,000	28,000	35,000
Utility Services	12,336	11,200	11,200	27,220
Water Treatments and Tap Fees	2,301,788	2,720,000	2,571,600	2,100,000
Total Purchased Services	2,681,550	3,169,200	3,020,800	2,672,220
Supplies/Non-Capital Equipment				
Office Supplies	431	1,500	1,500	2,000
Technology Equipment	2,518	8,000	8,000	15,000
Operating Supplies	50,815	35,000	35,000	40,000
Leases/Rentals	-	-	-	5,000
Repairs and Maintenance	37,083	100,000	100,000	110,000
Non-Capital Equipment	189,845	190,000	190,000	240,000
Fuel	8,011	12,000	12,000	18,000
Total Supplies/Non-Capital Equipment	288,703	346,500	346,500	430,000
Capital Outlay				
Capital Equipment	8,015	-	-	64,000
Capital Improvement Projects	6,348,820	33,077,180	36,418,537	12,074,293
Total Capital Outlay	6,356,835	33,077,180	36,418,537	12,138,293
Other Expenditures				
Food and Related Services	635	1,500	1,500	2,000
Other	4,816	2,000	2,000	2,500
Total Other Expenditures	5,451	3,500	3,500	4,500
Total Expenditures	\$ 9,585,540	\$ 36,845,222	\$ 40,073,382	\$ 15,759,668

Expenditure Detail

Public Works Department - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 221,750	\$ 178,607	\$ 124,055	\$ 165,431
Overtime	4,938	5,000	7,000	10,000
Stipend	348	-	50	-
Medicare	3,142	2,590	1,817	2,398
Unemployment Insurance	662	536	403	496
Retirement Contributions	30,790	25,398	19,113	23,524
Medical Benefits	35,829	32,907	35,171	45,761
Life/Disability Benefits	2,123	1,730	1,283	1,605
Training/Registration	1,028	6,000	3,000	6,000
Dues/Fees	1,053	3,000	2,000	3,000
Mileage/Travel	17	500	700	1,500
Uniforms/Town Apparel	1,753	3,000	3,000	4,000
Total Personnel	303,433	259,268	197,592	263,715
Purchased Services				
Professional Services	7,105	-	10,000	-
Technical Services	105	41,500	8,000	71,500
Communication Services	-	-	50	3,500
General Services	4,299	55,000	40,000	65,000
Utility Services	1,348	1,500	3,500	4,000
Total Purchased Services	12,857	98,000	61,550	144,000
Supplies/Non-Capital Equipment				
Office Supplies	257	1,500	500	1,500
Technology Equipment	546	-	-	-
Operating Supplies	3,338	15,000	15,000	15,000
Leases/Rentals	14,361	20,000	20,000	30,000
Repairs and Maintenance	29,019	25,000	25,000	30,000
Non-Capital Equipment	-	-	3,500	5,000
Fuel	8,087	10,000	8,500	10,000
Total Supplies/Non-Capital Equipment	55,608	71,500	72,500	91,500
Capital Outlay				
Capital Equipment	26,154	-	-	62,000
Capital Improvement Projects	-	990,500	851,936	60,000
Total Capital Outlay	26,154	990,500	851,936	122,000
Other Expenditures				
Food and Related Services	319	1,000	1,500	2,000
Other	-	2,000	1,500	2,000
Total Other Expenditures	319	3,000	3,000	4,000
Total Expenditures	\$ 398,371	\$ 1,422,268	\$ 1,186,578	\$ 625,215

Expenditure Detail

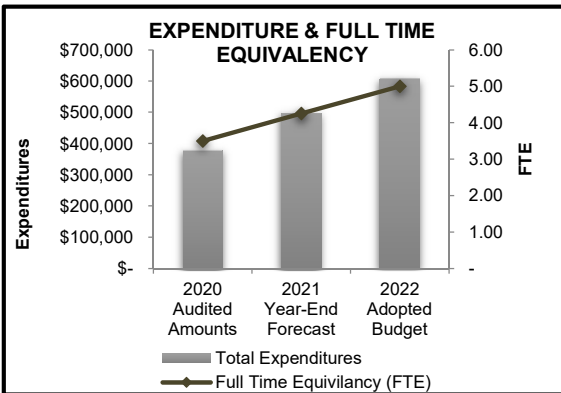
Stormwater Operations Division - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 221,750	\$ 178,607	\$ 124,055	\$ 165,431
Overtime	4,938	5,000	7,000	10,000
Stipend	348	-	50	-
Medicare	3,142	2,590	1,817	2,398
Unemployment Insurance	662	536	403	496
Retirement Contributions	30,790	25,398	19,113	23,524
Medical Benefits	35,829	32,907	35,171	45,761
Life/Disability Benefits	2,123	1,730	1,283	1,605
Training/Registration	1,028	6,000	3,000	6,000
Dues/Fees	1,053	3,000	2,000	3,000
Mileage/Travel	17	500	700	1,500
Uniforms/Town Apparel	1,753	3,000	3,000	4,000
Total Personnel	303,433	259,268	197,592	263,715
Purchased Services				
Professional Services	7,105	-	10,000	-
Technical Services	105	41,500	8,000	71,500
Communication Services	-	-	50	3,500
General Services	4,299	55,000	40,000	65,000
Utility Services	1,348	1,500	3,500	4,000
Total Purchased Services	12,857	98,000	61,550	144,000
Supplies/Non-Capital Equipment				
Office Supplies	257	1,500	500	1,500
Technology Equipment	546	-	-	-
Operating Supplies	3,338	15,000	15,000	15,000
Leases/Rentals	14,361	20,000	20,000	30,000
Repairs and Maintenance	29,019	25,000	25,000	30,000
Non-Capital Equipment	-	-	3,500	5,000
Fuel	8,087	10,000	8,500	10,000
Total Supplies/Non-Capital Equipment	55,608	71,500	72,500	91,500
Capital Outlay				
Capital Equipment	26,154	-	-	62,000
Capital Improvement Projects	-	990,500	851,936	60,000
Total Capital Outlay	26,154	990,500	851,936	122,000
Other Expenditures				
Food and Related Services	319	1,000	1,500	2,000
Other	-	2,000	1,500	2,000
Total Other Expenditures	319	3,000	3,000	4,000
Total Expenditures	\$ 398,371	\$ 1,422,268	\$ 1,186,578	\$ 625,215

Engineering

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 280,943	2.54
Water Fund	98,340	0.74
Stormwater Fund	226,304	1.72
Total	\$ 605,587	5.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 483,377	4.00
GIS	122,210	1.00
Total	\$ 605,587	5.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	3.50	4.50	4.25	5.00
Expenditures:				
Personnel	\$ 301,068	\$ 409,545	\$ 323,013	\$ 475,137
Purchased Services	70,314	220,664	166,280	120,500
Supplies/Non-Capital Equipment	5,993	9,750	7,200	8,950
Other Expenditures	119	1,200	920	1,000
Total Expenditures	\$ 377,494	\$ 641,159	\$ 497,413	\$ 605,587

Expenditure Detail

Engineering Department - All Funds

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 216,886	\$ 295,057	\$ 236,703	\$ 350,718
Overtime	-	500	-	500
Stipend	521	900	851	900
Medicare	2,930	4,216	3,276	5,100
Unemployment Insurance	622	867	711	1,010
Retirement Contributions	28,939	40,446	33,660	46,359
Medical Benefits	44,340	47,895	35,746	49,778
Life/Disability Benefits	2,048	2,814	1,991	3,272
Training/Registration	2,589	7,000	3,825	7,500
Dues/Fees	1,372	4,700	4,700	4,850
Mileage/Travel	257	3,750	150	3,750
Uniforms/Town Apparel	564	1,400	1,400	1,400
Total Personnel	301,068	409,545	323,013	475,137
Purchased Services				
Professional Services	61,786	190,000	149,500	90,000
Legal Services	426	-	-	700
Technical Services	6,212	14,500	8,500	14,300
General Services	490	15,000	7,500	15,000
Utility Services	1,400	1,164	780	500
Total Purchased Services	70,314	220,664	166,280	120,500
Supplies/Non-Capital Equipment				
Office Supplies	534	2,250	1,250	2,150
Technology Equipment	4,906	4,000	2,950	3,500
Operating Supplies	-	2,000	2,000	2,000
Leases/Rentals	473	-	-	-
Non-Capital Equipment	8	1,000	500	800
Fuel	72	500	500	500
Total Supplies/Non-Capital Equipment	5,993	9,750	7,200	8,950
Other Expenditures				
Food and Related Services	119	1,200	920	1,000
Total Other Expenditures	119	1,200	920	1,000
Total Expenditures	\$ 377,494	\$ 641,159	\$ 497,413	\$ 605,587

Expenditure Detail

Engineering Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 216,886	\$ 103,482	\$ 132,003	\$ 131,231
Overtime	-	350	-	350
Stipend	521	600	585	600
Medicare	2,930	1,471	1,808	1,912
Unemployment Insurance	622	303	396	372
Retirement Contributions	28,939	13,960	18,771	16,905
Medical Benefits	44,340	20,120	23,428	20,918
Life/Disability Benefits	2,048	978	1,050	1,205
Training/Registration	2,589	3,100	1,600	3,300
Dues/Fees	1,372	1,880	1,880	1,970
Mileage/Travel	257	1,900	100	1,900
Uniforms/Town Apparel	564	820	820	820
Total Personnel	301,068	148,964	182,441	181,483
Purchased Services				
Professional Services	61,786	176,000	144,500	76,000
Legal Services	426	-	-	620
Technical Services	6,212	7,200	4,700	7,000
General Services	490	10,000	2,500	10,000
Utility Services	1,400	1,164	780	500
Total Purchased Services	70,314	194,364	152,480	94,120
Supplies/Non-Capital Equipment				
Office Supplies	534	1,300	700	1,600
Technology Equipment	4,906	2,600	1,700	2,200
Operating Supplies	-	350	350	350
Leases/Rentals	473	-	-	-
Non-Capital Equipment	8	700	200	500
Fuel	72	350	350	350
Total Supplies/Non-Capital Equipment	5,993	5,300	3,300	5,000
Other Expenditures				
Food and Related Services	119	460	280	340
Total Other Expenditures	119	460	280	340
Total Expenditures	\$ 377,494	\$ 349,088	\$ 338,501	\$ 280,943

Expenditure Detail

Administration Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 137,917	\$ 74,817	\$ 75,723	\$ 101,419
Overtime	-	350	-	350
Stipend	348	300	285	300
Medicare	1,828	1,051	1,045	1,475
Unemployment Insurance	392	217	227	283
Retirement Contributions	18,230	9,884	10,768	12,666
Medical Benefits	25,492	13,468	10,525	14,034
Life/Disability Benefits	1,339	701	530	916
Training/Registration	600	700	200	800
Dues/Fees	719	1,820	1,820	1,820
Mileage/Travel	-	700	100	700
Uniforms/Town Apparel	384	700	700	700
Total Personnel	187,249	104,708	101,923	135,463
Purchased Services				
Professional Services	51,874	170,000	140,000	70,000
Legal Services	426	-	-	500
General Services	475	10,000	2,500	10,000
Utility Services	623	684	300	-
Total Purchased Services	53,398	180,684	142,800	80,500
Supplies/Non-Capital Equipment				
Office Supplies	-	700	400	700
Technology Equipment	-	1,400	1,000	1,000
Operating Supplies	-	350	350	350
Leases/Rentals	473	-	-	-
Non-Capital Equipment	8	700	200	500
Fuel	-	350	350	350
Total Supplies/Non-Capital Equipment	481	3,500	2,300	2,900
Other Expenditures				
Food and Related Services	54	280	280	280
Total Other Expenditures	54	280	280	280
Total Expenditures	\$ 241,182	\$ 289,172	\$ 247,303	\$ 219,143

Expenditure Detail

GIS Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 78,969	\$ 28,665	\$ 56,280	\$ 29,812
Stipend	173	300	300	300
Medicare	1,102	420	763	437
Unemployment Insurance	230	86	169	89
Retirement Contributions	10,709	4,076	8,003	4,239
Medical Benefits	18,848	6,652	12,903	6,884
Life/Disability Benefits	709	277	520	289
Training/Registration	1,989	2,400	1,400	2,500
Dues/Fees	653	60	60	150
Mileage/Travel	257	1,200	-	1,200
Uniforms/Town Apparel	180	120	120	120
Total Personnel	113,819	44,256	80,518	46,020
Purchased Services				
Professional Services	9,912	6,000	4,500	6,000
Legal Services	-	-	-	120
Technical Services	6,212	7,200	4,700	7,000
General Services	15	-	-	-
Utility Services	777	480	480	500
Total Purchased Services	16,916	13,680	9,680	13,620
Supplies/Non-Capital Equipment				
Office Supplies	534	600	300	900
Technology Equipment	4,906	1,200	700	1,200
Fuel	72	-	-	-
Total Supplies/Non-Capital Equipment	5,512	1,800	1,000	2,100
Other Expenditures				
Food and Related Services	65	180	-	60
Total Other Expenditures	65	180	-	60
Total Expenditures	\$ 136,312	\$ 59,916	\$ 91,198	\$ 61,800

Expenditure Detail

Engineering Department - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 54,115	\$ 15,427	\$ 68,577
Overtime	-	75	-	75
Stipend	-	-	8	-
Medicare	-	766	210	995
Unemployment Insurance	-	157	47	195
Retirement Contributions	-	7,302	2,194	8,838
Medical Benefits	-	10,594	3,330	11,076
Life/Disability Benefits	-	514	147	634
Training/Registration	-	950	675	1,100
Dues/Fees	-	410	410	440
Mileage/Travel	-	550	-	550
Uniforms/Town Apparel	-	190	190	190
Total Personnel	-	75,623	22,638	92,670
Purchased Services				
Professional Services	-	2,000	1,000	2,000
Legal Services	-	-	-	40
Technical Services	-	2,400	1,400	2,400
Total Purchased Services	-	4,400	2,400	4,440
Supplies/Non-Capital Equipment				
Office Supplies	-	350	250	250
Technology Equipment	-	700	700	600
Operating Supplies	-	75	75	75
Non-Capital Equipment	-	150	150	150
Fuel	-	75	75	75
Total Supplies/Non-Capital Equipment	-	1,350	1,250	1,150
Other Expenditures				
Food and Related Services	-	120	60	80
Total Other Expenditures	-	120	60	80
Total Expenditures	\$ -	\$ 81,493	\$ 26,348	\$ 98,340

Expenditure Detail

Administration Division - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 37,735	\$ 8,227	\$ 51,542
Overtime	-	75	-	75
Stipend	-	-	8	-
Medicare	-	528	113	748
Unemployment Insurance	-	108	25	144
Retirement Contributions	-	4,973	1,170	6,416
Medical Benefits	-	6,793	1,427	7,142
Life/Disability Benefits	-	355	72	468
Training/Registration	-	150	75	200
Dues/Fees	-	390	390	390
Mileage/Travel	-	150	-	150
Uniforms/Town Apparel	-	150	150	150
Total Personnel	-	51,407	11,657	67,425
Supplies/Non-Capital Equipment				
Office Supplies	-	150	150	150
Technology Equipment	-	300	300	200
Operating Supplies	-	75	75	75
Non-Capital Equipment	-	150	150	150
Fuel	-	75	75	75
Total Supplies/Non-Capital Equipment	-	750	750	650
Other Expenditures				
Food and Related Services	-	60	60	60
Total Other Expenditures	-	60	60	60
Total Expenditures	\$ -	\$ 52,217	\$ 12,467	\$ 68,135

Expenditure Detail

GIS Division - Water Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 16,380	\$ 7,200	\$ 17,035
Medicare	-	238	97	247
Unemployment Insurance	-	49	22	51
Retirement Contributions	-	2,329	1,024	2,422
Medical Benefits	-	3,801	1,903	3,934
Life/Disability Benefits	-	159	75	166
Training/Registration	-	800	600	900
Dues/Fees	-	20	20	50
Mileage/Travel	-	400	-	400
Uniforms/Town Apparel	-	40	40	40
Total Personnel	-	24,216	10,981	25,245
Purchased Services				
Professional Services	-	2,000	1,000	2,000
Legal Services	-	-	-	40
Technical Services	-	2,400	1,400	2,400
Total Purchased Services	-	4,400	2,400	4,440
Supplies/Non-Capital Equipment				
Office Supplies	-	200	100	100
Technology Equipment	-	400	400	400
Total Supplies/Non-Capital Equipment	-	600	500	500
Other Expenditures				
Food and Related Services	-	60	-	20
Total Other Expenditures	-	60	-	20
Total Expenditures	\$ -	\$ 29,276	\$ 13,881	\$ 30,205

Expenditure Detail

Engineering Department - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 137,460	\$ 89,273	\$ 150,910
Overtime	-	75	-	75
Stipend	-	300	258	300
Medicare	-	1,979	1,258	2,193
Unemployment Insurance	-	407	268	443
Retirement Contributions	-	19,184	12,695	20,616
Medical Benefits	-	17,181	8,988	17,784
Life/Disability Benefits	-	1,322	794	1,433
Training/Registration	-	2,950	1,550	3,100
Dues/Fees	-	2,410	2,410	2,440
Mileage/Travel	-	1,300	50	1,300
Uniforms/Town Apparel	-	390	390	390
Total Personnel	-	184,958	117,934	200,984
Purchased Services				
Professional Services	-	12,000	4,000	12,000
Legal Services	-	-	-	40
Technical Services	-	4,900	2,400	4,900
General Services	-	5,000	5,000	5,000
Total Purchased Services	-	21,900	11,400	21,940
Supplies/Non-Capital Equipment				
Office Supplies	-	600	300	300
Technology Equipment	-	700	550	700
Operating Supplies	-	1,575	1,575	1,575
Non-Capital Equipment	-	150	150	150
Fuel	-	75	75	75
Total Supplies/Non-Capital Equipment	-	3,100	2,650	2,800
Other Expenditures				
Food and Related Services	-	620	580	580
Total Other Expenditures	-	620	580	580
Total Expenditures	\$ -	\$ 210,578	\$ 132,564	\$ 226,304

Expenditure Detail

Administration Division - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 121,080	\$ 82,073	\$ 133,875
Overtime	-	75	-	75
Stipend	-	300	258	300
Medicare	-	1,741	1,161	1,946
Unemployment Insurance	-	358	246	392
Retirement Contributions	-	16,855	11,671	18,194
Medical Benefits	-	13,380	7,085	13,850
Life/Disability Benefits	-	1,163	719	1,267
Training/Registration	-	2,150	1,150	2,200
Dues/Fees	-	2,390	2,390	2,390
Mileage/Travel	-	900	50	900
Uniforms/Town Apparel	-	350	350	350
Total Personnel	-	160,742	107,153	175,739
Purchased Services				
Professional Services	-	10,000	2,000	10,000
Technical Services	-	2,500	1,000	2,500
General Services	-	5,000	5,000	5,000
Total Purchased Services	-	17,500	8,000	17,500
Supplies/Non-Capital Equipment				
Office Supplies	-	400	200	200
Technology Equipment	-	300	150	300
Operating Supplies	-	1,575	1,575	1,575
Non-Capital Equipment	-	150	150	150
Fuel	-	75	75	75
Total Supplies/Non-Capital Equipment	-	2,500	2,150	2,300
Other Expenditures				
Food and Related Services	-	560	560	560
Total Other Expenditures	-	560	560	560
Total Expenditures	\$ -	\$ 181,302	\$ 117,863	\$ 196,099

Expenditure Detail

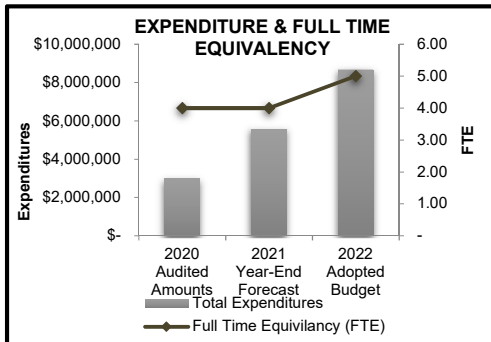
GIS Division - Stormwater Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ 16,380	\$ 7,200	\$ 17,035
Medicare	-	238	97	247
Unemployment Insurance	-	49	22	51
Retirement Contributions	-	2,329	1,024	2,422
Medical Benefits	-	3,801	1,903	3,934
Life/Disability Benefits	-	159	75	166
Training/Registration	-	800	400	900
Dues/Fees	-	20	20	50
Mileage/Travel	-	400	-	400
Uniforms/Town Apparel	-	40	40	40
Total Personnel	-	24,216	10,781	25,245
Purchased Services				
Professional Services	-	2,000	2,000	2,000
Legal Services	-	-	-	40
Technical Services	-	2,400	1,400	2,400
Total Purchased Services	-	4,400	3,400	4,440
Supplies/Non-Capital Equipment				
Office Supplies	-	200	100	100
Technology Equipment	-	400	400	400
Total Supplies/Non-Capital Equipment	-	600	500	500
Other Expenditures				
Food and Related Services	-	60	20	20
Total Other Expenditures	-	60	20	20
Total Expenditures	\$ -	\$ 29,276	\$ 14,701	\$ 30,205

Economic Development Community Services

2022 BUDGET SUMMARY BY FUND		
Fund(s)	Budget	FTE
General Fund	\$ 320,888	2.30
FURAs	8,317,748	2.70
Total	\$ 8,638,636	5.00

2022 BUDGET SUMMARY BY DIVISION		
Division/Program(s)	Budget	FTE
Administration	\$ 8,410,905	2.55
CSO	227,731	2.45
Total	\$ 8,638,636	5.00



EXPENDITURE SUMMARY				
	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Staff - Full Time Equivalency (FTE)*	4.00	4.00	4.00	5.00
Expenditures:				
Personnel	\$ 696,580	\$ 1,535,502	\$ 1,275,679	\$ 1,927,587
Purchased Services	2,260,928	3,366,307	4,206,919	5,149,634
Supplies/Non-Capital Equipment	13,798	54,042	35,640	53,680
Capital Outlay	-	-	-	1,500,000
Other Expenditures	429	6,934	63,600	7,735
Total Expenditures	\$ 2,971,735	\$ 4,962,785	\$ 5,581,838	\$ 8,638,636

Expenditure Detail

Economic Development Community Services Department - All Funds

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 525,098	\$ 1,130,217	\$ 943,342	\$ 1,437,463
Seasonal/Temporary Wages	8,405	20,967	20,967	13,978
Overtime	880	500	200	500
Medicare	9,616	16,691	16,259	21,045
Unemployment Insurance	1,566	3,451	2,880	4,303
Retirement Contributions	74,806	161,209	141,083	197,876
Medical Benefits	60,069	144,326	107,066	179,308
Life/Disability Benefits	4,096	10,817	7,700	13,804
Training/Registration	1,024	4,265	3,720	9,390
Dues/Fees	9,250	29,814	24,012	33,180
Mileage/Travel	823	11,445	7,125	15,610
Uniforms/Town Apparel	947	1,800	1,325	1,130
Total Personnel	696,580	1,535,502	1,275,679	1,927,587
Purchased Services				
Professional Services	18,489	2,500	36,400	2,620
Legal Services	180,000	180,000	28,500	180,000
Consulting Services	407	90,000	89,600	20,250
Technical Services	-	-	-	18,300
Communication Services	-	200	-	250
General Services	2,059,626	3,090,707	4,050,324	4,926,064
Utility Services	2,406	2,900	2,095	2,150
Total Purchased Services	2,260,928	3,366,307	4,206,919	5,149,634
Supplies/Non-Capital Equipment				
Office Supplies	339	400	290	600
Technology Equipment	-	-	100	-
Operating Supplies	1,344	2,000	680	900
Leases/Rentals	-	27,000	22,550	28,600
Marketing and Promotional Materials	8,409	18,000	8,000	18,500
Fuel	3,706	6,642	4,020	5,080
Total Supplies/Non-Capital Equipment	13,798	54,042	35,640	53,680
Capital Outlay				
Capital Improvement Projects	-	-	-	1,500,000
Total Capital Outlay	-	-	-	1,500,000
Other Expenditures				
Food and Related Services	429	2,934	2,600	3,735
Sponsorships	-	4,000	4,000	4,000
Grants and Donations	-	-	57,000	-
Total Other Expenditures	429	6,934	63,600	7,735
Total Expenditures	\$ 2,971,735	\$ 4,962,785	\$ 5,581,838	\$ 8,638,636

Expenditure Detail

Economic Development Community Services Department - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 170,941	\$ 193,843	\$ 144,641	\$ 163,521
Seasonal/Temporary Wages	8,405	20,967	20,967	13,978
Overtime	880	500	200	500
Medicare	2,559	3,114	2,194	2,572
Unemployment Insurance	531	644	484	527
Retirement Contributions	24,610	25,291	22,921	21,599
Medical Benefits	31,646	44,020	31,999	34,166
Life/Disability Benefits	1,543	1,879	1,364	1,570
Training/Registration	1,014	3,840	3,720	8,500
Dues/Fees	5,375	6,117	6,212	6,980
Mileage/Travel	143	4,225	3,375	8,260
Uniforms/Town Apparel	947	1,800	1,325	1,130
Total Personnel	248,594	306,240	239,402	263,303
Purchased Services				
Professional Services	500	1,150	200	1,170
Consulting Services	-	21,000	21,000	20,000
Technical Services	-	-	-	1,800
Communication Services	-	20	-	250
General Services	9	-	-	14,700
Utility Services	2,406	2,900	2,095	2,150
Total Purchased Services	2,915	25,070	23,295	40,070
Supplies/Non-Capital Equipment				
Office Supplies	339	400	290	600
Technology Equipment	-	-	100	-
Operating Supplies	1,344	2,000	680	900
Leases/Rentals	-	2,550	2,550	3,750
Marketing and Promotional Materials	4,809	4,980	3,000	5,000
Fuel	3,706	6,642	4,020	5,080
Total Supplies/Non-Capital Equipment	10,198	16,572	10,640	15,330
Other Expenditures				
Food and Related Services	370	1,110	880	1,785
Sponsorships	-	400	400	400
Grants and Donations	-	-	57,000	-
Total Other Expenditures	370	1,510	58,280	2,185
Total Expenditures	\$ 262,077	\$ 349,392	\$ 331,617	\$ 320,888

Expenditure Detail

Economic Development Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 20,387	\$ 21,635	\$ 21,212	\$ 32,481
Medicare	283	314	304	470
Unemployment Insurance	59	65	64	92
Retirement Contributions	2,756	3,076	3,016	4,197
Medical Benefits	675	670	650	1,906
Life/Disability Benefits	148	211	173	301
Training/Registration	910	2,840	3,420	6,640
Dues/Fees	5,285	5,967	6,062	6,640
Mileage/Travel	143	4,225	3,375	5,720
Uniforms/Town Apparel	270	300	300	500
Total Personnel	30,916	39,303	38,576	58,947
Purchased Services				
Professional Services	500	1,150	200	1,170
Consulting Services	-	21,000	21,000	20,000
Technical Services	-	-	-	1,800
Communication Services	-	20	-	250
General Services	9	-	-	-
Utility Services	1,243	1,300	1,220	1,250
Total Purchased Services	1,752	23,470	22,420	24,470
Supplies/Non-Capital Equipment				
Office Supplies	339	400	250	400
Leases/Rentals	-	2,550	2,550	2,550
Marketing and Promotional Materials	4,809	4,980	3,000	5,000
Fuel	31	80	20	80
Total Supplies/Non-Capital Equipment	5,179	8,010	5,820	8,030
Other Expenditures				
Food and Related Services	370	1,110	780	1,310
Sponsorships	-	400	400	400
Grants and Donations	-	-	57,000	-
Total Other Expenditures	370	1,510	58,180	1,710
Total Expenditures	\$ 38,217	\$ 72,293	\$ 124,996	\$ 93,157

Expenditure Detail

CSO/Crossing Guards Division - General Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 150,554	\$ 172,208	\$ 123,429	\$ 131,040
Seasonal/Temporary Wages	8,405	20,967	20,967	13,978
Overtime	880	500	200	500
Medicare	2,276	2,800	1,890	2,102
Unemployment Insurance	472	579	420	435
Retirement Contributions	21,854	22,215	19,905	17,402
Medical Benefits	30,971	43,350	31,349	32,260
Life/Disability Benefits	1,395	1,668	1,191	1,269
Training/Registration	104	1,000	300	1,860
Dues/Fees	90	150	150	340
Mileage/Travel	-	-	-	2,540
Uniforms/Town Apparel	677	1,500	1,025	630
Total Personnel	217,678	266,937	200,826	204,356
Purchased Services				
General Services	-	-	-	14,700
Utility Services	1,163	1,600	875	900
Total Purchased Services	1,163	1,600	875	15,600
Supplies/Non-Capital Equipment				
Office Supplies	-	-	40	200
Technology Equipment	-	-	100	-
Operating Supplies	1,344	2,000	680	900
Leases/Rentals	-	-	-	1,200
Fuel	3,675	6,562	4,000	5,000
Total Supplies/Non-Capital Equipment	5,019	8,562	4,820	7,300
Other Expenditures				
Food and Related Services	-	-	100	475
Total Other Expenditures	-	-	100	475
Total Expenditures	\$ 223,860	\$ 277,099	\$ 206,621	\$ 227,731

Expenditure Detail

URA/Economic Development Community Services Department - FURA Funds

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 354,157	\$ 936,374	\$ 798,701	\$ 1,273,942
Medicare	7,057	13,577	14,065	18,473
Unemployment Insurance	1,035	2,807	2,396	3,776
Retirement Contributions	50,196	135,918	118,162	176,277
Medical Benefits	28,423	100,306	75,067	145,142
Life/Disability Benefits	2,553	8,938	6,336	12,234
Training/Registration	10	425	-	890
Dues/Fees	3,875	23,697	17,800	26,200
Employee Wellness	-	-	-	-
Mileage/Travel	680	7,220	3,750	7,350
Total Personnel	447,986	1,229,262	1,036,277	1,664,284
Purchased Services				
Professional Services	17,989	1,350	36,200	1,450
Legal Services	180,000	180,000	28,500	180,000
Consulting Services	407	69,000	68,600	250
Technical Services	-	-	-	16,500
Communication Services	-	180	-	-
General Services	2,059,617	3,090,707	4,050,324	4,911,364
Total Purchased Services	2,258,013	3,341,237	4,183,624	5,109,564
Supplies/Non-Capital Equipment				
Leases/Rentals	-	24,450	20,000	24,850
Marketing and Promotional Materials	3,600	13,020	5,000	13,500
Total Supplies/Non-Capital Equipment	3,600	37,470	25,000	38,350
Capital Outlay				
Capital Improvement Projects	-	-	-	1,500,000
Total Capital Outlay	-	-	-	1,500,000
Other Expenditures				
Food and Related Services	59	1,824	1,720	1,950
Sponsorships	-	3,600	3,600	3,600
Total Other Expenditures	59	5,424	5,320	5,550
Total Expenditures	\$ 2,709,658	\$ 4,613,393	\$ 5,250,221	\$ 8,317,748

Expenditure Detail

Northern FURA Division - FURA Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ 354,157	\$ 936,374	\$ 798,701	\$ 452,775
Medicare	7,057	13,577	14,065	6,565
Unemployment Insurance	1,035	2,807	2,396	1,342
Retirement Contributions	50,196	135,918	118,162	63,052
Medical Benefits	28,423	100,306	75,067	53,119
Life/Disability Benefits	2,553	8,938	6,336	4,350
Training/Registration	-	213	-	670
Dues/Fees	3,625	17,700	13,400	20,000
Mileage/Travel	680	4,522	2,250	4,600
Total Personnel	447,726	1,220,355	1,030,377	606,473
Purchased Services				
Professional Services	3,239	1,010	200	1,100
Legal Services	90,000	90,000	15,000	90,000
Consulting Services	407	66,000	66,000	150
Technical Services	-	-	-	11,000
Communication Services	-	180	-	-
General Services	1,390,142	1,820,158	1,391,572	2,008,980
Total Purchased Services	1,483,788	1,977,348	1,472,772	2,111,230
Supplies/Non-Capital Equipment				
Leases/Rentals	-	23,625	20,000	24,000
Marketing and Promotional Materials	3,600	12,635	5,000	13,000
Total Supplies/Non-Capital Equipment	3,600	36,260	25,000	37,000
Other Expenditures				
Food and Related Services	59	1,225	720	1,300
Sponsorships	-	3,600	3,600	3,600
Total Other Expenditures	59	4,825	4,320	4,900
Total Expenditures	\$ 1,935,173	\$ 3,238,788	\$ 2,532,469	\$ 2,759,603

Expenditure Detail

Central FURA Division - FURA Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ -	\$ -	\$ 504,970
Medicare	-	-	-	7,323
Unemployment Insurance	-	-	-	1,501
Retirement Contributions	-	-	-	68,606
Medical Benefits	-	-	-	58,649
Life/Disability Benefits	-	-	-	4,859
Training/Registration	10	106	-	110
Dues/Fees	125	4,828	4,200	5,000
Mileage/Travel	-	2,092	1,500	2,100
Total Personnel	135	7,026	5,700	653,118
Purchased Services				
Professional Services	14,750	340	36,000	350
Legal Services	48,750	45,000	6,500	45,000
Consulting Services	-	3,000	2,600	100
Technical Services	-	-	-	5,500
General Services	669,475	1,270,549	1,192,000	1,382,825
Total Purchased Services	732,975	1,318,889	1,237,100	1,433,775
Supplies/Non-Capital Equipment				
Leases/Rentals	-	675	-	700
Marketing and Promotional Materials	-	315	-	400
Total Supplies/Non-Capital Equipment	-	990	-	1,100
Other Expenditures				
Food and Related Services	-	460	1,000	500
Total Other Expenditures	-	460	1,000	500
Total Expenditures	\$ 733,110	\$ 1,327,365	\$ 1,243,800	\$ 2,088,493

Expenditure Detail

Bighorn FURA Division - FURA Fund

	2020 Audited Amounts	2021 Adopted Budget	2021 Year-End Forecast	2022 Adopted Budget
Personnel				
Regular Wages	\$ -	\$ -	\$ -	\$ 316,197
Medicare	-	-	-	4,585
Unemployment Insurance	-	-	-	933
Retirement Contributions	-	-	-	44,619
Medical Benefits	-	-	-	33,374
Life/Disability Benefits	-	-	-	3,025
Training/Registration	-	106	-	110
Dues/Fees	125	1,169	200	1,200
Mileage/Travel	-	606	-	650
Total Personnel	125	1,881	200	404,693
Purchased Services				
Legal Services	41,250	45,000	7,000	45,000
General Services	-	-	1,466,752	1,519,559
Total Purchased Services	41,250	45,000	1,473,752	1,564,559
Supplies/Non-Capital Equipment				
Leases/Rentals	-	150	-	150
Marketing and Promotional Materials	-	70	-	100
Total Supplies/Non-Capital Equipment	-	220	-	250
Capital Outlay				
Capital Improvement Projects	-	-	-	1,500,000
Total Capital Outlay	-	-	-	1,500,000
Other Expenditures				
Food and Related Services	-	139	-	150
Total Other Expenditures	-	139	-	150
Total Expenditures	\$ 41,375	\$ 47,240	\$ 1,473,952	\$ 3,469,652

Program Overview

Capital Improvement Program

The Town of Firestone's Capital Improvement Program (CIP) identifies and provides a summary of all planned capital projects and corresponding funding sources for the ensuing five-year period. The 2022 budget includes \$17,522,464 in capital improvement projects.

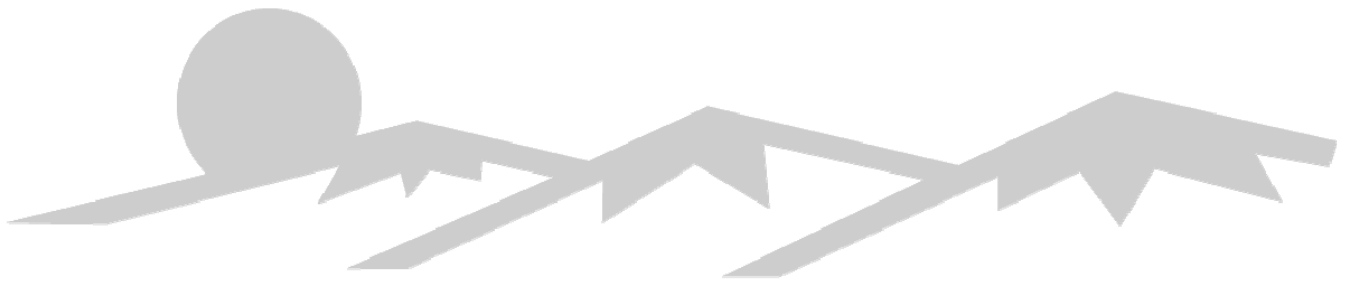
In order to be included in the CIP, a project must meet the following requirements:

- Total costs of the project are expected to meet or exceed \$5,000.
- The resulting project will have a useful life of more than one year.
- The project will result in the creation of a new asset or the extension of an existing asset's useful life, value, and/or operational capacity

During the preparation process, staff focused on setting priorities and identifying which projects or phases of projects could reasonably be accomplished within each year. Contractual obligations as well as funding limitations and needs were also considered in setting the priorities.

Capital improvement projects are funded through a variety of sources including the use of reserves, restricted and designated revenues, debt financing, grant awards, and available operating revenues. All available current and estimated future resources were considered when identifying planned capital improvements. The forecasted costs of each capital project meet, but do not exceed, the limitations of the identified funding sources.

The following pages provide a summary listing of the planned capital projects by fund. Each fund summary is then followed by individual project worksheets which provide project dates, total estimated costs, a brief description of the project, as well as any ongoing operating costs or savings associated with the project. Corresponding funding sources by project year are also presented.



FIRESTONE

C O L O R A D O

CAPITAL IMPROVEMENT PROGRAM SUMMARY
Capital Projects Fund

Capital Expenditures	2021 Adopted Budget	2021 Year-End Forecasts	2021 Estimated Carry Over	2022 Adopted Budget	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	5-Year Total	Funding Source
Neighbor's Point Park	2,000,000	2,000,000	-	-	-	-	-	-	-	Park Impact Fees
Sculptures	10,000	-	-	-	-	-	-	-	-	Park Impact Fees
Pavement Maintenance	250,000	250,000	-	1,500,000	1,500,000	850,000	850,000	850,000	5,550,000	American Rescue Funds/1% Sales Tax
Dust Control	60,000	60,000	-	210,000	210,000	270,000	270,000	270,000	1,230,000	1% Sales Tax
Street and Crosswalk Striping	10,000	10,000	-	10,000	10,000	10,000	10,000	10,000	50,000	1% Sales Tax
Street Signs Program	12,000	12,000	-	12,000	12,000	12,000	12,000	12,000	60,000	1% Sales Tax
Town Hall	4,000,000	5,200,000	-	-	-	-	-	-	-	COP's/.6% Sales tax
Public Works Administration Offices Building	2,750,000	2,500,000	-	54,171	-	-	-	-	54,171	COP's/.6% Sales Tax
Historic Firestone Street Replacement	621,500	-	621,500	-	660,000	679,000	679,000	679,000	3,318,500	1% Sales Tax
Frontier St Paving (McClure to Grant)	-	-	-	-	680,000	-	-	-	680,000	1% Sales Tax
Central Park Master Plan	250,000	300,000	-	-	-	-	-	-	-	Park Impact Fees
Harney Park	-	-	-	-	300,000	-	-	-	300,000	1% Sales Tax
Mountain Shadows Park	-	-	-	350,000	-	-	-	-	350,000	Park Impact Fees
Traffic Signal Upgrade	20,000	20,000	-	20,000	20,000	20,000	20,000	20,000	100,000	1% Sales Tax
Weld Count Rd 26 Last Chance Ditch Crossing	-	-	-	-	1,700,000	-	-	-	1,700,000	1% Sales Tax
New Traffic Signals	-	-	-	800,000	-	-	-	-	800,000	Street Impact Fees
Moving Dog Parks	-	-	-	150,000	-	-	-	-	150,000	1% Sales Tax
Relocate Conex	-	-	-	7,000	-	-	-	-	7,000	.6% Sales Tax
Total Capital Expenditures	\$ 9,983,500	\$ 10,352,000	\$ 621,500	\$ 3,113,171	\$ 5,092,000	\$ 1,841,000	\$ 1,841,000	\$ 1,841,000	\$ 14,349,671	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name:

Pavement Maintenance

Project Dates:

Begin: Ongoing

Finish: Ongoing

Comprehensive Project Cost:

\$5,500,000.00 (5 Year Total)

Future Operational Impact:

☒ Yes

☐ No

Description/Justification:
The Annual funds are for roadway maintenance of minor asphalt replacement, chip, or slurry seal. This improvement would be used in the preservation of currently deteriorating roadways and drive surfaces. Asphalt replacement would be limited to large patches to remedy current water flow issues and surface imperfections that could eventually lead to the breakdown of roadways, creating the need for total reconstruction and rehabilitation.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax			850,000	850,000	850,000	\$ 2,550,000
American Rescue Plan Act	1,500,000	1,500,000				3,000,000
						-
						-
						-
Total Revenue	\$ 1,500,000	\$ 1,500,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 5,550,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	1,500,000	1,500,000	850,000	850,000	850,000	5,550,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 1,500,000	\$ 1,500,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 5,550,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Dust Control
Project Dates: **Begin:** Ongoing **Finish:** Ongoing
Comprehensive Project Cost: \$1,230,000.00 (5 Year Total)

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

The use of mag chloride has become needed to maintain the gravel roads' integrity and stability within the Town of Firestone. The application of binding agents reduces the maintenance frequency required for unpaved roadways by increasing moisture content and forming a solid base that is needed for routine maintenance operations. Because of the qualities of the applied material, the presence of dust is significantly reduced for the citizens who reside in these areas. Also adding of additional road base to dirt road that have have the matirial on them degtrate over the years.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax	210,000	210,000	270,000	270,000	270,000	\$ 1,230,000
						-
						-
						-
						-
Total Revenue	\$ 210,000	\$ 210,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,230,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	210,000	210,000	270,000	270,000	270,000	1,230,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 210,000	\$ 210,000	\$ 270,000	\$ 270,000	\$ 270,000	\$ 1,230,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Street and Crosswalk Striping

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Comprehensive Project Cost: \$50,000.00 (5 Year Total)

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Existing pavement markings have become worn from age and use. In order to maintain a standard of safety consistent with the Town's standards and specifications, many markings will need to be rehabilitated or, in some cases, entirely replaced. Roadway markings, including pedestrian markings, are also subject to MUTCD and the Town has an implicit liability to ensure that these markings are present, correct, and in good order.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax	10,000	10,000	10,000	10,000	10,000	\$ 50,000
						-
						-
						-
						-
Total Revenue	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	10,000	10,000	10,000	10,000	10,000	50,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name:

Street Sign Program

Project Dates:

Begin:

Ongoing

Finish:

Ongoing

Comprehensive Project Cost:

\$60,000.00 (5 Year Total)

Future Operational Impact:

☒ Yes

☐ No

Description/Justification:
Existing signage has become worn and weathered, requiring urgent replacement. In order to be in compliance with MUTCD, signage must be inventoried and replaced within the longevity specifications of the signage. Currently, the Town has an abundance of signs that no longer meet the standards for retro-reflectivity and have become a concern for liability. Signage is subject to MUTCD regulations, and the Town has the implicit liability to ensure that these signs are present, correct, and in good working order.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax	12,000	12,000	12,000	12,000	12,000	\$ 60,000
						-
						-
						-
						-
Total Revenue	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 60,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	12,000	12,000	12,000	12,000	12,000	60,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 60,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Access Control and Cameras at Public Works Facility

Project Dates: **Begin:** 2022 **Finish:** 2022

Comprehensive Project Cost: \$54,171.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

This project is for the purchase and installation of the Video Insight Access Control System and the Panasonic Video Surveillance System. This will update the access control system to suit the needs of the Public Works Facility as well as put the facility's access control on the same system as the Police and Municipal Court Facility and the new Town Hall Facility.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
.6% Sales Tax	54,171					\$ 54,171
						-
						-
						-
						-
Total Revenue	\$ 54,171	\$ -	\$ -	\$ -	\$ -	\$ 54,171

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	54,171					54,171
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 54,171	\$ -	\$ -	\$ -	\$ -	\$ 54,171

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Historic Firestone Street Replacement

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Comprehensive Project Cost: \$3,318,500 (5 Year Total)

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

The 2014 Pavement Condition Report found that the majority of roads in the Historic Firestone area were in marginal to poor condition and need replacement. This project will provide funding to do full street replacements at the same time that the Historic Firestone Waterline Replacements are occurring.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax	621,500	660,000	679,000	679,000	679,000	\$ 3,318,500
						-
						-
						-
						-
Total Revenue	\$ 621,500	\$ 660,000	\$ 679,000	\$ 679,000	\$ 679,000	\$ 3,318,500

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	621,500	660,000	679,000	679,000	679,000	3,318,500
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 621,500	\$ 660,000	\$ 679,000	\$ 679,000	\$ 679,000	\$ 3,318,500

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name:

Frontier Street Paving (McClure to Grant)

Project Dates:

Begin:

2023

Finish:

2023

Comprehensive Project Cost:

\$680,000.00

Future Operational Impact:

☒ Yes

☐ No

Description/Justification:
The property on both sides of this portion of Frontier are owned by Anadarko and not anticipated to be developed at this time. Frederick is approving several new residential subdivisions on both sides of Frontier further south and requiring their developers to pave that portion of Frontier. We expect some of that new traffic will use this portion of Frontier for daily commutes resulting in public works time to maintain the roadway.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax		680,000				\$ 680,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 680,000	\$ -	\$ -	\$ -	\$ 680,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design		40,000				40,000
Construction		640,000				640,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 680,000	\$ -	\$ -	\$ -	\$ 680,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Harney Park Playground

Project Dates: **Begin:** 2023 **Finish:** 2023

Comprehensive Project Cost: \$200,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

The Town has received a \$40,000 grant through the National Fitness Campaign to add a fitness pad to Harney Park. The fitness pad will be located in Harney Park next to the Firestone Trail, making it accessible to all Firestone residents.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax		300,000				\$ 300,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction		300,000				300,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Mountain Shadows Park Improvements

Project Dates: **Begin:** 2022 **Finish:** 2022

Comprehensive Project Cost: \$350,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Currently, there is a walking trail that stops halfway around Mountain Shadows Park. The plan would be to continue this trail and make it a continuous loop. This is a request that has been made by the residents for the last couple of years. Additionally, we would like to do add a bicycle playground or pump track. Adding an amenity to a park that only has a playground would greatly enhance Mountain Shadows Park.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Park Impact Fees	350,000					\$ 350,000
						-
						-
						-
						-
Total Revenue	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	350,000					350,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ 350,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Traffic Signal Upgrade

Project Dates: **Begin:** Ongoing **Finish:** Ongoing

Comprehensive Project Cost: \$100,000.00 (5 Year Total)

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

Included in the new Design Standards and Construction Specifications for Public Improvements that were adopted in 2020 were new specifications for traffic signals. These new specifications will ensure signals are constructed using the most current industry-standard equipment and standards. However, existing signals need to be upgraded to these new specifications. Priority will be given to replacing all signal controller units with current controllers, followed by other safety and operational upgrades.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax	20,000	20,000	20,000	20,000	20,000	\$ 100,000
						-
						-
						-
						-
Total Revenue	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	20,000	20,000	20,000	20,000	20,000	100,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Weld Count Rd 26 Last Chance Ditch Crossing

Project Dates: Begin: 2023 Finish: 2023

Comprehensive Project Cost: \$1,700,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

In the 2020 CDOT Bridge Inspection Report, it found that the WCR 26 crossing of the Last Chance Ditch was rated as in Poor condition. It provides a high priority recommendation that the deck be replaced. After meeting with CDOT bridge engineers they believe a deck replacement may only extend the life of the 5-10 years until the major bridge structure will need to be replaced. This project would replace the entire bridge with either a new bridge or culvert.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax		1,700,000				\$ 1,700,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 1,700,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction		1,700,000				1,700,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 1,700,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: New Traffic Signals
Project Dates: **Begin:** 2022 **Finish:** 2022
Comprehensive Project Cost: \$800,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

This project would install two new traffic signals on Colorado Boulevard at Oak Meadows Boulevard and at the King Soopers entrance if they are warranted.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Street Light Fees	800,000					\$ 800,000
						-
						-
						-
						-
Total Revenue	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	800,000					800,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 800,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Moving of Dog Parks
Project Dates: **Begin:** 2022 **Finish:** 2022
Comprehensive Project Cost: \$150,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

We are need of moving 2 dog parks that are currently located in Storm Water detention Ponds. Settlers Dog park as well as Aisiks Dog park need to be moved as soon as possible per the State of Colorado. The unhealthy conditions of having dog waste flow into our storm drains needs to be addressed. We have decided on a couple areas in which to move these parks to.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
1% Sales Tax	150,000					\$ 150,000
						-
						-
						-
						-
Total Revenue	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	150,000					150,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name:

Conex Relocation

Project Dates:

Begin: 2022

Finish: 2022

Comprehensive Project Cost:

\$7,000.00

Future Operational Impact:

Yes

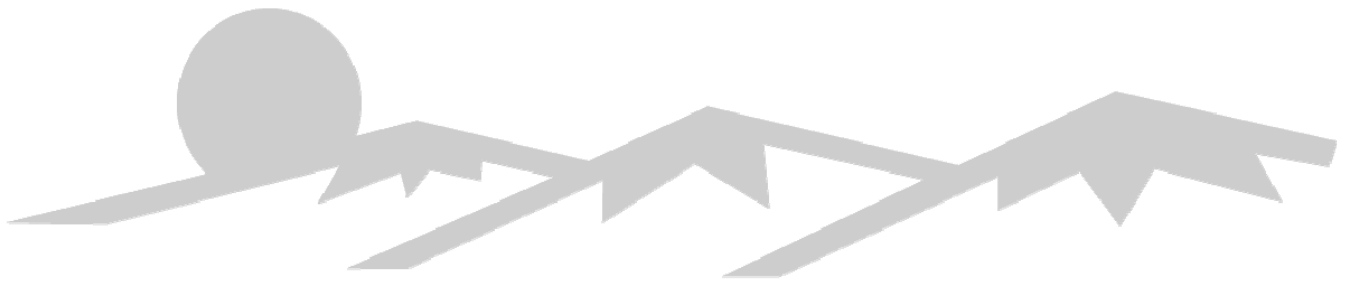
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 No

Description/Justification:
This is to relocate the Conex that is currently at the old Town Hall and place it at the Public Works Facility for continued use by Town Staff.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
.6% Sales Tax	7,000					\$ 7,000
						-
						-
						-
						-
Total Revenue	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials						-
Equipment						-
Other - Mo'	7,000					7,000
Other -						-
Total Expenditures	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000



FIRESTONE

C O L O R A D O

CAPITAL IMPROVEMENT PROGRAM SUMMARY
Conservation Trust Fund

Capital Expenditures	2021 Adopted Budget	2021 Year-End Forecasts	2021 Estimated Carry Over	2022 Adopted Budget	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	5-Year Total	Funding Source
Settlers Park Improvements	225,000	225,297	-	50,000	75,000	-	-	-	125,000	CTF
Firestone Trail Improvements	75,000	75,000	-	75,000	75,000	-	-	-	150,000	CTF
Sports Complex Improvements	-	-	-	-	150,000	-	-	-	150,000	CTF
Total Capital Expenditures	\$ 300,000	\$ 300,297	\$ -	\$ 125,000	\$ 300,000	\$ -	\$ -	\$ -	425,000	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Settlers Park Improvements

Project Dates: **Begin:** 2021 **Finish:** 2023

Comprehensive Project Cost: \$350,297.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Replacement of two playground sets at Settlers Park. The replacement is needed because the current playground equipment is almost 20 years old. The Playground equipment is very outdated and is starting to fall apart. A couple of the play stations on the units are out of compliance with the National Playground safety commission. Failing to replace the playground components is a public hazard and could lead to serious injury.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Conservation Trust Funds	50,000	75,000				\$ 125,000
						-
						-
						-
						-
Total Revenue	\$ 50,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 125,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	50,000	75,000				125,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 50,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 125,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Firestone Trail Improvements

Project Dates: **Begin:** 2021 **Finish:** 2023

Comprehensive Project Cost: \$225,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

The Firestone Trail is one of the main pieces of the entire Firestone Parks, Trails, and Open Space system. The Firestone Trail is used 365 days of the year by many residents, connecting them between Dacono, Frederick, and Firestone. It is a staple of the Firestone Colorado landscape, and it needs improvement. Adding some landscaping improvements, signage, possible wayfinding, and more site furnishings to the trail will only enhance what we already have. Solar lighting along the trail is one of the main goals for the Parks division in 2021. Solar lighting will help the appearance of the trail and help with security and safety for our residents.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Conservation Trust Funds	75,000	75,000				\$ 150,000
						-
						-
						-
						-
Total Revenue	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials	75,000	75,000				150,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ 150,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Firestone Sports Complex Improvements

Project Dates: **Begin:** 2023 **Finish:** 2023

Comprehensive Project Cost: \$150,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

For 2022 Parks is looking into improving the Sports Complex part of this improvement was supposed to be done in 2020. However, with time constraints and the protocols put into place due to Covid-19, we could not get them accomplished. Parks is looking into placing shade structures on all bleachers at the Sports Complex. With the lack of trees out there now, a shade structure is in need. Along with the shade, the structures will also protect visitors to the park from foul balls while games are in process.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Conservation Trust Funds		150,000				\$ 150,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials		150,000				150,000
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

CAPITAL IMPROVEMENT PROGRAM SUMMARY
Big Horn Firestone Urban Renewal Authority

Capital Expenditures	2021 Adopted Budget	2021 Year-End Forecasts	2021 Estimated Carry Over	2022 Adopted Budget	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	5-Year Total	Funding Source
Weld Count Rd 20 Coal Ridge Ditch Crossing	-	-	-	1,500,000	-	-	-	-	1,500,000	Property Tax Increment
Total Capital Expenditures	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Weld Count Rd 20 Coal Ridge Ditch Crossing

Project Dates: Begin: 2022 Finish: 2022

Comprehensive Project Cost: \$1,500,000.00

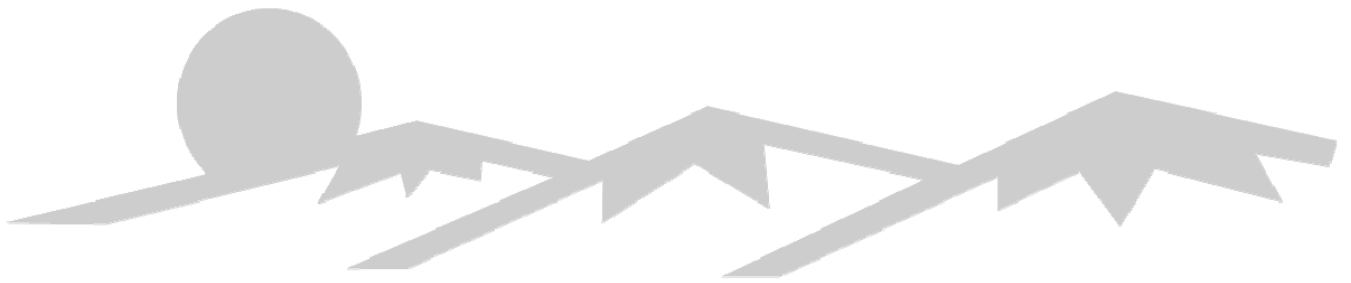
Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

In the 2020 CDOT Bridge Inspection Report, it found that the WCR 20 crossing of the Coal Ridge Ditch was rated as in Poor condition. It provides a high priority recommendation that the deck be replaced. After meeting with CDOT bridge engineers they believe a deck replacement may only extend the life of the 5-10 years until the major bridge structure will need to be replaced. This project would replace the entire bridge with either a new bridge or culvert.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Property Tax Increment	1,500,000					\$ 1,500,000
						-
						-
						-
						-
Total Revenue	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	1,500,000					1,500,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000



FIRESTONE

C O L O R A D O

CAPITAL IMPROVEMENT PROGRAM SUMMARY
Water Fund

Capital Expenditures	2021 Adopted Budget	2021 Year-End Forecasts	2021 Estimated Carry Over	2022 Adopted Budget	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	5-Year Total	Funding Source
Gould Property Clean Up	-	-	-	15,000	-	-	-	-	15,000	WF
Water Rights	2,000,000	3,000,000	-	-	-	-	-	-	-	WF
Gould Well Field	1,252,300	1,577,708	-	-	-	-	-	-	-	2020 Water Ent. Bond
Mountain Shadows Park Conversion	252,600	-	-	253,000	-	-	-	-	253,000	WF
NISP Participation	973,000	474,500	-	650,000	1,492,000	1,492,000	1,492,000	1,492,000	6,618,000	WF
Firestone Reservoir No. 1 Infrastructure Construction	5,613,600	6,996,263	-	777,363	-	-	-	-	777,363	2020 Water Ent. Bond
Firestone Reservoir No. 1 Infrastructure CE & Geotech	551,980	584,285	-	120,040	-	-	-	-	120,040	2020 Water Ent. Bond
Historic Firestone Water Line Replacements	384,290	-	384,290	395,716	407,587	419,815	432,410	432,410	2,472,228	WF
St. Vrain Water Treatment Plant Construction and CE	13,917,750	11,291,148	-	5,214,003	-	-	-	-	5,214,003	2020 Water Ent. Bond
St Vrain Water Treatment Plant FF&E	440,000	320,200	-	2,270,800	-	-	-	-	2,270,800	2020 Water Ent. Bond
St. Vrain WTP Blend Pipeline and Pump Station	3,522,560	7,693,835	-	854,871	455,000	450,000	3,647,500	3,647,500	9,054,871	2020 Water Ent. Bond
St Vrain WTP Injection Well	4,535,000	6,094,046	-	-	-	-	-	-	-	2020 Water Ent. Bond
SCADA Upgrade	157,300	64,952	45,522	-	-	-	-	-	45,522	WF
Firestone Reservoir No.1 RipRap	1,445,000	1,425,100	-	-	-	-	-	-	-	WF
Firestone Reservoir No. 2	-	-	-	898,000	-	-	3,288,140	7,740,800	11,926,940	Raw Water Impact Fees
Non-Potable Irrigation System Infrastructure	187,300	-	-	200,000	2,242,000	-	-	-	2,442,000	Raw Water Impact Fees
Water Master Plan	125,000	-	125,000	-	-	-	-	-	125,000	WF
Historic Firestone Water Line Design	375,000	-	375,000	-	-	-	-	-	375,000	WF
Alluvial Well Field No. 2	317,500	146,000	44,000	-	-	420,000	6,090,000	-	6,554,000	2020 Water Ent. Bond
Regional Detention Pond	-	225,000	-	-	-	-	-	-	-	WF
Water Tank	-	-	-	-	-	-	-	6,766,000	6,766,000	WF
Water Rate Study	-	-	-	120,000	-	-	-	-	120,000	WF
Coal Ridge Ditch Lateral Supply Pipeline	-	-	-	803,500	5,043,500	-	-	-	5,847,000	WF/ Water Ent Bond
NISP Transfer Pipeline	-	-	-	152,000	-	-	336,250	-	488,250	WF
Tank 2 Distribution Pipeline	-	-	-	-	637,500	1,005,000	5,555,341	5,555,341	12,753,182	Water Ent Bond
CWCWD Flow Control/Meter Vaults	-	-	-	-	263,000	3,063,950	-	-	3,326,950	Water Ent Bond
Total Capital Expenditures	\$ 36,050,180	\$ 39,893,037	\$ 973,812	\$ 12,724,293	\$ 10,540,587	\$ 6,850,765	\$ 20,841,641	\$ 25,634,051	\$ 77,565,149	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name:

Gould Property Clean Up

Project Dates:

Begin:

2022

Finish:

2022

Comprehensive Project Cost:

\$15,000.00

Future Operational Impact:

☐

Yes

☒

No

Description/Justification:
This is to remove and clean up the remaining concrete and debris on the Gould property.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	15,000					\$ 15,000
						-
						-
						-
						-
Total Revenue	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	15,000					15,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Mountain Shadows Park Conversion to Well Water Irrigation
Project Dates: **Begin:** 2022 **Finish:** 2022
Comprehensive Project Cost: \$253,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Completion of infrastructure for the well drilled at Mountain Shadows Park in 2019. This well will allow the Mountain Shadows Parks to be irrigated by non-potable water vs. potable water currently being used.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	253,000					\$ 253,000
						-
						-
						-
						-
Total Revenue	\$ 253,000	\$ -	\$ -	\$ -	\$ -	\$ 253,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	253,000					253,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 253,000	\$ -	\$ -	\$ -	\$ -	\$ 253,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: NISP Participation

Project Dates: Begin: Ongoing Finish: Ongoing

Comprehensive Project Cost: \$6,777,250.00 (5 Year Total)

Future Operational Impact:

☒ Yes

☐ No

Description/Justification:
The Town of Firestone has an annual participation expense for the 1300 ac-ft. of water from the Northern Integrated Supply Project.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	809,250	1,492,000	1,492,000	1,492,000	1,492,000	\$ 6,777,250
						-
						-
						-
						-
Total Revenue	\$ 809,250	\$ 1,492,000	\$ 1,492,000	\$ 1,492,000	\$ 1,492,000	\$ 6,777,250

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design	809,250	1,492,000	1,492,000	1,492,000	1,492,000	6,777,250
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 809,250	\$ 1,492,000	\$ 1,492,000	\$ 1,492,000	\$ 1,492,000	\$ 6,777,250

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Firestone Reservoir No. 1 Supply & Delivery Infrastructure Construction

Project Dates: **Begin:** 2020 **Finish:** 2022

Comprehensive Project Cost: \$9,248,761.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

The facility will allow the Town to divert and store surface water used to augment alluvial pumping and deliver non-potable water to many of the Town's parks for irrigation. The construction of Firestone Reservoir No. 1 includes two pump stations, two irrigation ditch diversions, and a pipeline to convey return flows to the St. Vrain River.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
2020 Water Enterprise Bond	777,363					\$ 777,363
						-
						-
						-
						-
Total Revenue	\$ 777,363	\$ -	\$ -	\$ -	\$ -	\$ 777,363

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	777,363					777,363
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 777,363	\$ -	\$ -	\$ -	\$ -	\$ 777,363

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Firestone Reservoir No. 1 Supply & Delivery Infrastructure CE & Geotech

Project Dates: **Begin:** 2020 **Finish:** 2022

Comprehensive Project Cost: \$842,320.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

Construction engineering services and geotech services for Firestone Reservoir No. 1 infrastructure construction

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
2020 Water Enterprise Bond	120,040					\$ 120,040
						-
						-
						-
						-
Total Revenue	\$ 120,040	\$ -	\$ -	\$ -	\$ -	\$ 120,040

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials						-
Equipment						-
Other - professional consultants	120,040					120,040
Other -						-
Total Expenditures	\$ 120,040	\$ -	\$ -	\$ -	\$ -	\$ 120,040

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Historic Firestone Water Line Replacements
Project Dates: **Begin:** Ongoing **Finish:** Ongoing
Comprehensive Project Cost: \$2,087,938.00 (5 Year Total)

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

Numerous water lines in Historic Firestone are undersized, shallow, and in need of replacement. This project will replace those water lines and be done in conjunction with the Historic Firestone Street Replacement project.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	780,006	407,587	419,815	432,410	432,410	\$ 2,472,228
						-
						-
						-
						-
Total Revenue	\$ 780,006	\$ 407,587	\$ 419,815	\$ 432,410	\$ 432,410	\$ 2,472,228

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	780,006	407,587	419,815	432,410	432,410	2,472,228
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 780,006	\$ 407,587	\$ 419,815	\$ 432,410	\$ 432,410	\$ 2,472,228

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: St. Vrain Water Treatment Plant Construction and CE
Project Dates: **Begin:** 2020 **Finish:** 2022
Comprehensive Project Cost: \$20,644,851.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

The St. Vrain Water Treatment Pplant will contain pre-treatment, ultrafiltration, reverse osmosis filtration, and disinfection technologies, along with all the required tanks, pumps, and other infrastructure necessary to operate the plant. The treatment plant technologies were selected to treat St. Vrain Creek alluvial groundwater sources or St. Vrain Creek surface water sources. The current plan uses alluvial groundwater sources in the first phase of the treatment plant operation. The water treatment plant is being designed to facilitate expansion to an ultimate capacity of 5 million gallons per day (MGD). It will be developed in phases that allow the capacity to expand as the population and water demand grows. The current phase being constructed will deliver 1.5 MGD.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
2020 Water Enterprise Bond	5,214,003					\$ 5,214,003
						-
						-
						-
						-
Total Revenue	\$ 5,214,003	\$ -	\$ -	\$ -	\$ -	\$ 5,214,003

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	5,214,003					5,214,003
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 5,214,003	\$ -	\$ -	\$ -	\$ -	\$ 5,214,003

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name:

St Vrain Water Treatment Plant FF&E and Incidental Costs

Project Dates:

Begin:

2020

Finish:

2022

Comprehensive Project Cost:

\$2,781,200.00

Future Operational Impact:

☒ Yes

☐ No

Description/Justification:
Furniture, fixtures, and equipment for the St Vrain Water Treatment Plant

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
2020 Water Enterprise Bond	2,270,800					\$ 2,270,800
						-
						-
						-
						-
Total Revenue	\$ 2,270,800	\$ -	\$ -	\$ -	\$ -	\$ 2,270,800

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials						-
Equipment	2,270,800					2,270,800
Other -						-
Other -						-
Total Expenditures	\$ 2,270,800	\$ -	\$ -	\$ -	\$ -	\$ 2,270,800

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: St Vrain Water Treatment Plant Blend Pipeline Pump Station

Project Dates: **Begin:** 2020 **Finish:** 2026

Comprehensive Project Cost: \$17,000,947.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

It will be necessary for the Town to install it's own pump station at the St Vrain WTP to pump treated water from the plant into our distribution system. The Phase 1 system will be designed to accommodate the ultimate pump configuration but will only construct the system needed to deliver into the Zone 2 and Zone 3 locations.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
2020 Water Enterprise Bond	854,871	455,000	450,000	3,647,500	3,647,500	\$ 9,054,871
						-
						-
						-
						-
Total Revenue	\$ 854,871	\$ 455,000	\$ 450,000	\$ 3,647,500	\$ 3,647,500	\$ 9,054,871

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	854,871	455,000	450,000	3,647,500	3,647,500	9,054,871
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 854,871	\$ 455,000	\$ 450,000	\$ 3,647,500	\$ 3,647,500	\$ 9,054,871

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: SCADA Upgrade
Project Dates: **Begin:** 2021 **Finish:** 2022
Comprehensive Project Cost: \$157,300.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Upgrade of the Town's existing SCADA field equipment along with design and installation of the additional SCADA infrastructure needed for the communication with Firestone Reservoir No. 1 Supply and Infrastructure system, Gould Alluvial Well, St Vrain WTP, and St Vrain WTP pipeline and pump station.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	45,522					\$ 45,522
						-
						-
						-
						-
Total Revenue	\$ 45,522	\$ -	\$ -	\$ -	\$ -	\$ 45,522

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction	45,522					45,522
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 45,522	\$ -	\$ -	\$ -	\$ -	\$ 45,522

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: _____ Firestone Reservoir No. 2 _____

Project Dates: **Begin:** _____ 2022 _____ **Finish:** _____ 2026 _____

Comprehensive Project Cost: _____ \$11,926,940.00 _____

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

With the purchase of Firestone Reservoir No. 1, the Town was able to secure an option to purchase an adjacent reservoir. This reservoir could yield about 1,090 AF of additional raw storage for the Town.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Raw Water Impact Fees	898,000			3,288,140	7,740,800	\$ 11,926,940
						-
						-
						-
						-
Total Revenue	\$ 898,000	\$ -	\$ -	\$ 3,288,140	\$ 7,740,800	\$ 11,926,940

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction						-
Materials						-
Equipment						-
Other - Reservoir and water rights	898,000			3,288,140	7,740,800	11,926,940
Other -						-
Total Expenditures	\$ 898,000	\$ -	\$ -	\$ 3,288,140	\$ 7,740,800	\$ 11,926,940

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Non-Potable Irrigation System Infrastructure
Project Dates: **Begin:** 2022 **Finish:** 2023
Comprehensive Project Cost: \$2,442,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

One of the primary reasons for purchasing Firestone Reservoir No. 1 was to allow the Town to develop a non-potable irrigation system so that the Town's parks and potentially some HOA open spaces can be converted from treated water irrigation. The Reservoir No. 1 infrastructure will be completed in 2021, including the irrigation pump station. In 2021 staff would like to complete the design of the first phase of non-potable water irrigation infrastructure so that construction can be completed in 2022.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Raw Water Impact Fees	200,000	2,242,000				\$ 2,442,000
						-
						-
						-
						-
Total Revenue	\$ 200,000	\$ 2,242,000	\$ -	\$ -	\$ -	\$ 2,442,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design	187,300					187,300
Construction		932,700				932,700
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 187,300	\$ 932,700	\$ -	\$ -	\$ -	\$ 1,120,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Water Master Plan
Project Dates: **Begin:** 2021 **Finish:** 2022
Comprehensive Project Cost: \$125,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

The Town's current Water Master Plan was completed in 2010. Master plans should be updated every 5 years to reflect current conditions and future needs. In addition, an Asset Management Plan will be included to assess current water inventory and develop a long-term financial plan for funding replacements, upgrades and expansion of the Town's water infrastructure.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	125,000					\$ 125,000
						-
						-
						-
						-
Total Revenue	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies	125,000					\$ 125,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Historic Firestone Water Line Design

Project Dates: **Begin:** 2021 **Finish:** 2022

Comprehensive Project Cost: \$375,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

Numerous water lines in Historic Firestone are undersized, shallow, and in need of replacement. This project will complete an overall design for all waterlines in the area that need replacement. By completing the entire design upfront, the yearly Historic Firestone Water Line Replacements projects can be done quicker without a need for a design to be completed, and all funds can go to construction rather than split with a design.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	375,000					\$ 375,000
						-
						-
						-
						-
Total Revenue	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design	375,000					375,000
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 375,000	\$ -	\$ -	\$ -	\$ -	\$ 375,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Alluvial Well Field No. 2

Project Dates: **Begin:** 2021 **Finish:** 2025

Comprehensive Project Cost: \$6,700,000.00

Future Operational Impact:	☒ x	Yes
	☐	No

Description/Justification:

The St. Vrain Water Treatment Plant will receive water from alluvial well sources. The alluvial well field being developed on the FAST (formerly Gould) Property will not provide enough water to fully utilize the entire water treatment plant capacity. Multiple alluvial well sites are anticipated to be developed per the Firestone 2020-2050 Water Action Plan. In 2021 staff will begin exploration and assessment of Well Field No. 2.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
2020 Water Enterprise Bond	44,000		420,000	6,090,000		\$ 6,554,000
						-
						-
						-
						-
Total Revenue	\$ 44,000	\$ -	\$ 420,000	\$ 6,090,000	\$ -	\$ 6,554,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies	44,000					\$ 44,000
Design						-
Construction			420,000	6,090,000		6,510,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 44,000	\$ -	\$ 420,000	\$ 6,090,000	\$ -	\$ 6,554,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Water Tank

Project Dates: **Begin:** 2026 **Finish:** 2026

Comprehensive Project Cost: \$6,766,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

As demand grows in the Towns water distribution system it will be necessary to add additional potable water storage to the distribution system. This storage provide a volume of water to fight extended building fires, to help meet peak hour demands, and to provide emergency storage in the event there is an interruption in treated water delivery to the distribution system.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund					6,766,000	\$ 6,766,000
						-
						-
						-
						-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ 6,766,000	\$ 6,766,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design						-
Construction					6,766,000	6,766,000
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 6,766,000	\$ 6,766,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Water Rate Study
Project Dates: **Begin:** 2022 **Finish:** 2022
Comprehensive Project Cost: \$120,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

The Water Rate Study was last completed in 2018 and since that time the Town has seen increased growth, as well as increased operating expenditures. In addition, a Water Master Plan will be completed in 2022, showing the need for capital projects related to water distribution. With these changes comes the need to update the utility fees to meet the Town's current water needs.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	120,000					\$ 120,000
						-
						-
						-
						-
Total Revenue	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies	120,000					\$ 120,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Coal Ridge Ditch Lateral Supply Pipeline
Project Dates: **Begin:** 2022 **Finish:** 2023
Comprehensive Project Cost: \$5,847,000.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Firestone will acquire water rights in the New Coal Ridge Ditch System by dedication from existing landowners and by purchase. The Coal Ridge Ditch is also capable of conveying Lower Boulder Ditch system water rights that the Town currently owns and more right the Town will acquire in the future. To best capitalize on this ditch the Town has determined that design and construction of a new lateral off the northern most point of the ditch to convey water to the Reservoir 1 and Reservoir 2 site will be necessary.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	803,500					\$ 803,500
Water Enterprise Bond		5,043,500				5,043,500
						-
						-
						-
Total Revenue	\$ 803,500	\$ 5,043,500	\$ -	\$ -	\$ -	\$ 5,847,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design	460,000					460,000
Construction		5,043,500				5,043,500
Materials						-
Equipment						-
Other - Easements	343,500					343,500
Other -						-
Total Expenditures	\$ 803,500	\$ 5,043,500	\$ -	\$ -	\$ -	\$ 5,847,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: NISP Transfer Pipeline
Project Dates: **Begin:** 2022 **Finish:** 2029
Comprehensive Project Cost: \$4,270,500.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

The NISP Project should be completed and ready to deliver water between 2028 and 2030. The NISP project includes a pipeline to deliver water to the southern Participants. That pipeline will terminate near the intersection of Colorado Blvd and SH 66. Firestone will then be able to construct a pipeline to convey the Towns water from there to the DSt Vrain Water Treatment Plant.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Fund	152,000			336,250		\$ 488,250
						-
						-
						-
						-
Total Revenue	\$ 152,000	\$ -	\$ -	\$ 336,250	\$ -	\$ 488,250

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies	152,000					\$ 152,000
Design						-
Construction						-
Materials						-
Equipment						-
Other - Easements				336,250		336,250
Other -						-
Total Expenditures	\$ 152,000	\$ -	\$ -	\$ 336,250	\$ -	\$ 488,250

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Tank 2 Distribution Pipeline
Project Dates: **Begin:** 2023 **Finish:** 2026
Comprehensive Project Cost: \$12,753,182.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Firestone will build a new elevated water tank next the existing tank in 2026. This tank will principally serve to store treated water from the St Vrain Water Treatment Plant. The Tank 2 Distribution Pipeline will connect the new tank to the Town's existing distribution system and will also serve as the spine for the extended distribution to serve the eastern portions of the Town's growth planning area.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Enterprise Bond		637,500	1,005,000	5,555,341	\$5,555,341	\$ 12,753,182
						-
						-
						-
						-
Total Revenue	\$ -	\$ 637,500	\$ 1,005,000	\$ 5,555,341	\$ 5,555,341	\$ 12,753,182

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design			1,005,000			1,005,000
Construction				5,555,341	\$5,555,341	11,110,682
Materials						-
Equipment						-
Other - Easements		637,500				637,500
Other -						-
Total Expenditures	\$ -	\$ 637,500	\$ 1,005,000	\$ 5,555,341	\$ 5,555,341	\$ 12,753,182

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: CWCWD Master Meter Flow Control Vaults
Project Dates: **Begin:** 2023 **Finish:** 2024
Comprehensive Project Cost: \$3,326,950.00

Future Operational Impact: ☒ Yes
☐ No

Description/Justification:

Starting in 2022 the Town will have two water treatment plants providing service to the distribution system. To ensure that the volume of water being taken from each of the water treatment plants is balanced with the service taps paid to each of those facilities it will be necessary to install flow control and meter systems downstream of the Central Weld County Water District master meters. This will allow for daily flow control restriction to ensure that the Town is not drawing more water from their system than was purchased.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Water Enterprise Bond		263,000	3,063,950			\$ 3,326,950
						-
						-
						-
						-
Total Revenue	\$ -	\$ 263,000	\$ 3,063,950	\$ -	\$ -	\$ 3,326,950

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies						\$ -
Design		263,000				263,000
Construction			3,063,950			3,063,950
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ -	\$ 263,000	\$ 3,063,950	\$ -	\$ -	\$ 3,326,950

CAPITAL IMPROVEMENT PROGRAM SUMMARY
Stormwater Fund

Capital Expenditures	2021 Adopted Budget	2021 Year-End Forecasts	2021 Estimated Carry Over	2022 Adopted Budget	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	5-Year Total	Funding Source
Interim Godding-Tri Town Basin Outfall Improvements	200,000	284,000	-	-	-	-	-	-	-	Drainage Impact Fees
Regional Detention Pond	340,500	-	-	-	-	-	-	-	-	Drainage Impact Fees
Storm Water Fee Study	-	-	-	60,000	-	-	-	-	60,000	SWF
Drainage Master Plan	350,000	100,000	250,000	-	-	-	-	-	250,000	Drainage Impact Fees
Public Works Secondary Containment	100,000	75,000	-	-	-	-	-	-	-	SWF
Public Works Wash Bay	-	223,729	-	-	-	-	-	-	-	Drainage Impact Fees
Central Park Regional Detention Pond	-	169,207	-	-	-	-	-	-	-	Drainage Impact Fees
Total Capital Expenditures	\$ 990,500	\$ 851,936	\$ 250,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 310,000	

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Storm Water Fee Study

Project Dates: **Begin:** 2022 **Finish:** 2022

Comprehensive Project Cost: \$60,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

The Stormwater Utility Fees were last updated in 2015 and since that time the Town has seen increased growth, has come into compliance with increased State regulations, and completed drainage projects. In addition, a Drainage Master Plan will be completed in 2021-2022 and a new Municipal Separate Storm Sewer Systems (MS4) Permit for the State is expected in 2021-2022 with additional regulations that the Town must meet. With these changes comes the need to update the utility fees to meet the Town's current stormwater needs.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Stormwater Fund	60,000					\$ 60,000
						-
						-
						-
						-
Total Revenue	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies	60,000					\$ 60,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000

5-YEAR CAPITAL IMPROVEMENT PROGRAM

Project Name: Drainage Master Plan

Project Dates: **Begin:** 2021 **Finish:** 2022

Comprehensive Project Cost: \$350,000.00

Future Operational Impact: ☐ Yes
☒ No

Description/Justification:

The Town does not have a current Drainage Master Plan that covers the entire Firestone Growth Area. In 2010, a Sump Basin Drainage Master Plan was completed for a small area of northeastern Firestone, but it is also in need of updating due to changes in State drainage law. This project will create a complete Drainage Master Plan for the entire Town that will evaluate current drainage conditions, model drainage needs based on proposed land uses, and provide recommendations, costs, and timing for future drainage improvements. This will also become the guiding drainage document for new developments.

Source of Funding:	2022	2023	2024	2025	2026	5 - Year Total
Stormwater Fund	250,000					\$ 250,000
						-
						-
						-
						-
Total Revenue	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Expenditures:	2022	2023	2024	2025	2026	5 - Year Total
Plans/Studies	250,000					\$ 250,000
Design						-
Construction						-
Materials						-
Equipment						-
Other -						-
Other -						-
Total Expenditures	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Financial Policies

The following policies were developed to provide guidance to the Town of Firestone regarding financial matters. The Town's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable level of service to the citizens of Firestone. The following statements are not intended to restrict the Town Board's authority when determining service requirements or the activities of the Town. The 2022 budget for the Town of Firestone was prepared based on these policies where applicable.

Financial Goals

Financial goals are broad; fairly timeless statements of the financial position the Town seeks to attain. The financial goals for the Town of Firestone are:

- To be a fiscally responsible Town Government.
- To have adequate financial reserves for uncertain economic times.
- To invest to preserve or enhance our Town facilities, buildings and infrastructure.
- To provide services in the most cost-effective manner.

Financial Policies

Financial policies support the financial goals. They allow the Town Board to view their present approach to financial management from an overall, long-range vantage point. They are general statements that guide decision-making in specific situations to ensure that a decision will contribute to the attainment of the financial goals. Federal and state laws, rules and regulations, the Town Code, and generally accepted accounting principles (GAAP) promulgated by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association of the United States and Canada (GFOA) govern and guide the Town of Firestone's financial policies and processes.

Budget Policies

Sound financial practices and the desire to continue to be a fiscally responsible town government dictates that budgets be balanced, constantly monitored, and responsive to changes in service demands. With these concepts in mind, the Town of Firestone has adopted the following budget policy statements:

- The Town will adopt an annual budget that contains operating budgets for all funds.
- Annual operating budgets will be adopted on a balanced basis, where current operating revenues (estimated revenues) are used to fund ongoing operating expenditures/expenses (appropriations). Nothing in this policy shall prohibit the use of operating revenues for capital expenditures/expenses.
- Unreserved and undesignated fund balance may be appropriated as part of the adopted budget to fund capital, one-time emergency expenditures/expenses, or one-time operating costs. Unreserved and undesignated fund balance should not be used to fund ongoing operating expenditures/expenses in the adopted budget.
- One-time revenues that are not required by law or agreement to be expended for a particular purpose will only be used to fund capital, emergency expenditures/expenses, or one-time operating costs in the adopted budget. Examples of one-time revenues include, but are not limited to, proceeds from the sale of property or other major assets, governmental grants that are not regularly received and are unlikely to recur on a regular basis, major gifts or donations, and major insurance recoveries.

- Reservation and designation of fund balance will be estimated in the adopted budget for amounts of fund equity legally restricted or otherwise not available for appropriation, such as the 3% reserve requirement for TABOR.
- The Town's fiscal year is the calendar year and its budget calendar shall be as provided for in Chapter 3.04.010 of the Code of the Town of Firestone, Section.

Operating Position Policies

Operating position refers to the Town's ability to balance its budget on a current basis, maintain reserves for emergencies, and maintain sufficient cash to pay its bills on a timely basis. The Town of Firestone's operating position policy requires that:

- The Town will pay all current operating expenditures with current operating revenues. Ongoing operating costs will not be financed from fund balance.
- Town staff shall prepare financial reports of the financial position and results of operating for the major funds of the Town or any other fund requested by the Town Board. The reports will contain the revenue and expenditures of the funds with an analysis of the results for the end of each month except for the month of January.

Revenue Policies

Revenues determine the capacity of a local government to provide services. Under ideal conditions, revenues would grow at a rate equal to or greater than expenditures. To ensure that our revenues are balanced and capable of supporting our desired levels of services, the Town of Firestone has adopted the following revenue policy statements:

- A process to review diversified and stable revenues will be maintained to shelter the Town from short-run fluctuations in any one revenue source.
- Each year and whenever appropriate, existing revenues will be re-examined and possible new sources of revenues will be explored to ensure that the Town is maximizing its revenue potential.
- The Town will strive to be informed and aware of all grants and other aid shall be carefully examined for matching requirements (dollar and level-of-effort) and restrictive covenants, to ensure that participation in such grants will be beneficial and cost-effective.
- Each year and whenever appropriate, intergovernmental revenues will be reviewed to determine their short and long-term stability, to minimize the impact of any adverse changes. Intergovernmental revenues shall be used as legally prescribed or otherwise set forth by policy.
- One-time revenues will be used for capital improvements, one-time expenditures or as legally restricted to a specific purpose.
- The Town will carefully and routinely monitor any amounts due. An assertive collection of all receivables will be followed.
- Proprietary funds will generate revenue sufficient to support the costs of their services and to remain in compliance with debt covenants or lease agreements.
- Revenue forecasts shall be conservative, using generally accepted forecasting techniques and appropriate data.
- Each year and whenever appropriate, the Town will review its schedule of fees.

Expenditure/Expense Policies

Expenditure/expenses are a rough measure of a local government's service output. While many expenditures/expenses can be easily controlled, emergencies, unfounded mandates, and unanticipated service demands may strain the Town's ability to maintain a balanced budget. To ensure the proper control of expenditures/expenses and provide for a quick and effective response to adverse financial situations, the Town of Firestone has adopted the following expenditure/expense policy statements:

- Expenditures/expenses and purchase commitments will be made in a form and process that is legal, appropriate, funded, authorized, and sufficiently documented.
- Expenditures/expenses and purchase commitments will be recorded in an accurate and timely fashion.
- Encumbrances will be used in the Town to properly show the commitment of funds against appropriations.
- The balances in appropriation accounts and programs will be monitored regularly to ensure that the total of expenditures/expenses and purchase commitments in any account do not exceed the authorized budget for that program.
- Requests for competitive bids, proposals, formal, and informal quotes, and other methods of seeking and encouraging vendor competition will be obtained as required by law or otherwise established by the Town Board or Town Manager.
- The Town of Firestone will maintain an effective risk management program that provides adequate coverage, minimizes losses and reduces costs.
- Appropriations for all operating funds shall lapse at the close of the fiscal year to the extent that they shall not have been expended or encumbered.
- Due to the multi-year nature of many capital improvement projects budget appropriations for the Capital Improvement Funds will continue through project completion and shall not lapse at year end.
- A contingency amount proposed by the Town Manager and approved by the Town Board may be proposed when the budget is adopted. This contingency will be used to provide for expenditures that were unknown or could not have been reasonably estimated at the time of preparation of the budget.

Capital Expenditure/Expense Policy

Capital outlay is defined as the purchase of any tangible product which has a cost equal to, or greater than \$5,000 and having a useful life in excess of one year.

- The cost of commissions, deliver, setup, and or accessories should be included in the final cost of the capital asset.
- All capital assets shall be recorded and tracked via a perpetual inventory system. The Town will perform a physical inventory of its tangible capital assets, either simultaneously or on a rotating basis, so that all of the assets are physically accounted for at least once every three years.
- The Town will develop capital asset replacement and maintenance schedules in accordance with accepted professional standards and best practices. The schedules will be utilized to commit adequate funding of re-investment in the Town's machinery, facilities, and infrastructure so as to prevent the deferment of required ongoing maintenance and replacement.

Capital Improvement Projects (CIP) Policies

A capital improvement is defined as a non-recurring expenditure in association with the acquisition, construction, or physical improvement of land, buildings, facilities, or infrastructure, whereby such expenditure results in the creation of a new asset or the extension of an existing asset's useful life, value, and/or operational capacity. The cost of the capital improvement is added to the basis of the asset and depreciated over time, in contrast to repairs and maintenance expenditures which are recorded as operating costs in the period in which they occur. The Town of Firestone will prepare a five-year CIP for all funds starting with the current year.

- The program shall include all projects that meet the definition of a CIP project.
- The program shall include the total estimated cost of the project and the potential impacts to ongoing operating costs.
- The program will be compiled during annual budget preparation.

Reserve Policies

- Reserves are used to buffer the Town from downturns in the economy and to provide an additional source of accumulated funding for major capital improvement projects or redevelopment.
- When economic times are prosperous the Town would ideally like to accumulate an unappropriated fund balance of 100% of the current operating budget.
- The unappropriated fund balance in the General Fund will not be allowed to fall below 25% of the current year General Fund operating budget.
- The difference between the 100% ceiling and the 25% floor may be used to:
 - Provide reserves for economic uncertainty
 - Provide a source of funds for major capital improvement undertakings and/or redevelopment programs.
- Assignments, commitments, or restrictions will be established for anticipated future needs when appropriate to act as a savings account whereby specific future provisions have been identified and aid in the management of cash flows and financial planning.

Cash Management and Investment Policies

- The Town of Firestone shall use pooled Town cash to invest in United States government, corporate, and money market instruments, assuming investments meet Town standards for investment quality. Criteria for selecting investments, using the prudent investor rule, are safety, liquidity, and yield, in that order of priority.
- Cash and investment proceeds will be structured to utilize all available funds for investment purposes.
- The Town shall invest public funds in a manner that provides preservation of capital, meets daily liquidity needs, diversifies the Town's investments, conforms to all local and state statutes governing the investment of public funds, and generates market rates of return.

Debt Management Policies

The Town shall maintain a debt policy, which establishes criteria that will protect the Town's financial integrity while providing a funding mechanism to meet the Town's capital needs. The underlying approach of the Town is to borrow only for capital improvements that cannot be funded on a pay-as-you-go basis. In some cases, debt can be an effective way to finance major capital improvements. Properly managed debt preserves the Town's credit rating, provides flexibility in current and future operating budgets, and provides long-term assets that maintain or improve our quality of life. To provide for the appropriate issuance and responsible use of debt, the Town of Firestone has adopted the following debt management policy statements:

- Long-term debt will not be issued to finance current operations.
- The maturity of the debt should not exceed 75% of the expected useful life of the resulting asset.
- Certificates of Participation (COPs) should not exceed 12% of the issuing funds total expenditures. Any COP project that generates revenue should have the revenues credited against the total lease payments before calculating the limit.
- General Obligation Bonds (GO) should be limited to projects with an asset life of greater than ten years. The total GO bonds issued should not exceed 5% of the actual taxable value of the property in the Town. Limitations on debt shall meet all limits of Article X Section 20 of the Colorado Revised Statutes as interpreted by the Town Attorney.
- Sales tax bonds or notes should be no greater than 15% of the revenues of the fund supporting the debt or lease unless it is a new tax that has been approved and dedicated by the voters.
- Enterprise revenue bonds, notes, or leases should be no greater than 15% of the revenues of the fund supporting the debt or lease unless it is an approved revenue source that is dedicated by the Town Board or the voters to repayment of the debt.
- Each annual operating budget will include the full appropriation for repayment of the principal and interest due that year on each debt or lease issue.
- Debt limits established by law and policy will be calculated at least once each year, and whenever otherwise requested or appropriate.
- Good communications will be maintained with bond rating agencies, bond counsel, banks, financial advisors and other involved in debt issuance and management.
- The Town's comprehensive annual financial reports and official statements will reflect our commitment to full and open disclosure concerning our debt.

Periodic Review

The Comprehensive Financial Policy Document and each of the policies contained within shall be reviewed by the Town Board every two years. The policy has been written to be flexible and easily amended to deal with the style of the times.

Glossary of Terms

Acronyms

<i>CAFR</i>	Comprehensive Annual Financial Report
<i>CIP</i>	Capital Improvement Program
<i>FTE</i>	Full-Time Equivalent/Equivalency
<i>GAAP</i>	Generally Accepted Accounting Principles
<i>GFOA</i>	Government Finance Officers Association
<i>GASB</i>	Governmental Accounting Standards Board (GASB)
<i>TABOR</i>	Taxpayer's Bill of Rights

Definitions

Abatement and Refunds

A complete or partial cancellation of a levy.

Accounting Period

A period at the end of which and for which financial statements are prepared.

Accounting System

The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, balanced account groups, or organizational components.

Accounts Payable

Amounts owed to persons or organizations for goods and services received by the Town but not yet paid for.

Accounts Receivable

Amounts owed from persons or organizations for goods and services furnished by the Town but not yet paid for.

Accrual Basis of Accounting

The method of accounting under which revenues are recorded when they are earned and become measurable (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are made at that time or not).

Accumulated Depreciation

Accumulated costs associated with the expiration of the estimated service life of capital assets.

Ad Valorem

A tax imposed at a rate or percentage of the value of a particular good.

Amortization

The reduction of debt by payments of principal and interest sufficient to retire the debt by maturity.

Appropriation

A legal authorization made by the Town Board, which permits the Town to incur obligations and to make expenditures of resources.

Assessed Valuation

A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets

Resources owned or held by governments which have monetary value.

Audit

A comprehensive examination of the manner in which the government's resources were utilized. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures complied with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals.

Balanced Budget

A balanced budget is defined as a budget in which proposed expenditures and provisions of contingencies in the budget do not exceed the total estimated revenues including surpluses from prior years.

Bond

A written promise to pay a sum of money on a specific date at a specific interest rate. The interest payments and the repayment of principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, streets, and bridges.

Budget

A financial plan for a specified period of time (fiscal year) that matches estimated revenues and expenditures with various municipal services.

Budget Document

The official published statement prepared by the Finance Department that includes all budget information as approved by Town Board. It is distributed to the press and the public following approval.

Budgetary Basis of Accounting

The basis of accounting used to prepare the budget.

Budgetary Control

The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Assets

Assets with an initial value greater than \$5,000 and a useful life which exceeds one year (a.k.a. Fixed Assets).

Capital Expenditures/Outlay

Money spent to add or expand property, facilities, and capital assets with the expectation that they will benefit the organization for a length of time exceeding one year (also see Capital Assets & Capital Projects).

Capital Improvement Program (CIP)

A plan of proposed capital outlays and the means of financing them for the current fiscal period.

Capital Projects

Projects, which purchase or construct capital assets which meet or exceed \$25,000. Typically, a capital project encompasses a purchase of land and/or the construction of a building, facility, or infrastructure.

Capital Projects Fund

Established to account for the purchase or construction of major capital facilities that are not financed by proprietary funds or trust funds.

Cash Basis of Accounting

A basis of accounting in which revenues are recorded when received in cash and expenditures are recorded when cash is disbursed.

Component Unit

A legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Comprehensive Annual Financial Report (CAFR)

A government unit's official annual financial report prepared and published as a matter of public record.

Contingency

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Debt Reserves

The Town's obligation to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

Debt Service Fund

Established to account for the transfers of resources from other governmental type funds for the payment of principal and interest of general long-term debt.

Deficit

The excess of liabilities over assets for any fund or organization.

Department

A major administrative division of the Town, which has overall management responsibility for an operation or a group of related operation within a functional area.

Depreciation

The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a capital asset that cannot or will not be restored by repair and will be replaced. The cost of the capital asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Discrete Presentation

Method of reporting financial data of component units in a column or columns separate from the financial data of the primary government.

Emergency Reserves

As defined in Colorado State Statutes in Article X, Section 20, "to use for declared emergencies only, each district shall reserve 3% or more of its fiscal year spending excluding bonded debt service."

Encumbrance

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund

Established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supported by user fees. All activities necessary to provide such services are accounted for in these funds. TABOR defines an Enterprise Fund as, "A government-owned business authorized to issue its own revenue bonds and receives less than 10% of its annual revenue from other government grants and/or subsidies".

Escrow

A deed, bond, money, or a piece of property delivered to a third party (escrow agent) to be delivered by him/her to the grantee only upon the fulfillment of a condition.

Excise Tax

Selective sales taxes that are levied on specific transactions. They are levied separately from general sales taxes.

Expenditure

Decrease in net financial resources other than through interfund transfers.

Fiduciary Funds

Used to account for financial resources held or managed by the governmental entity in a trustee or agent capacity for individuals, private organizations, other governmental entities, and/or other funds. There are two types of fiduciary funds, trust and agency funds.

Fiscal Year

A 12-month period of time to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

Fixed Assets

Assets with a value greater than \$5,000 and useful life of several years (a.k.a. Capital Assets).

Franchise Fee

The Town imposes franchise fees on utility companies that provide services within the Town limits. This fee grants the company access to public streets and provides easements that enable them to supply and maintain services to Town residents.

Full-Time Equivalent (FTE)

A standard measure of staffing. One FTE is equal to a 2,080 working hours which is the number of hours worked in a year by a full-time employee (40 hours per week x 52 weeks = 2,080 hours).

Fund

An accounting entity that has a set of self-balancing accounts and that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are the general fund, special revenue funds, debt service funds, capital projects funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

Fund Balance

Fund balance is the excess of assets over liabilities. A negative fund balance is referred to as a deficit.

Fund Type

Any one of seven types into which all funds are classified in governmental accounting. The seven fund types are general, special revenue, debt service, capital projects, enterprise, internal service, and trust/agency.

General Fund

The General Fund is established to account for the revenues and expenditures necessary to carry out basic governmental activities of the Town such as public safety, planning, administrative services, etc., which are not required to be accounted for in another fund.

General Obligation Bonds

Long-term debt backed by the full faith and credit of the issuing government.

Generally Accepted Accounting Principles (GAAP)

Uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of financial statements. They encompass the conventions, rules, and procedures necessary to define

accepted accounting practice at a particular time. Generally accepted accounting principles are continually evolving as changes occur in the reporting environment.

Government Finance Officers Association (GFOA)

An organization which administers the Certificate of Achievement program, as well as others to encourage excellence in financial reporting and budgeting by state and local governments.

Governmental Accounting Standards Board (GASB)

The independent agency established as the official body designated to set accounting and financial reporting standards for state and local governments.

Governmental Funds

Used to account for general government activities which benefit the public as a whole such as administration, police protection, and maintenance of streets and roads. There are five types of governmental funds: general, special revenue, capital projects, debt service, and permanent funds.

Grants

Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

Impact Fees

Fees imposed to fund expenditures on capital facilities needed to serve new development pursuant to CRS 29-20-104.

Highway Users Tax

This revenue is State collected, locally shared revenue that is distributed monthly. These funds are collected through gas taxes and motor vehicle registration fees and are earmarked specifically for the construction, maintenance or improvement of streets, roads and highways. These monies are distributed to municipalities based on a formula that includes the number of vehicles registered and the miles of streets in each municipality. Distribution percentages are recalculated every year in July based upon the previous year vehicle registrations and the previous year miles of open and maintained streets. A Local Highway Finance Report must be completed and returned to the Colorado Department of Transportation each year in order to receive a portion of this revenue.

Infrastructure

Long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets.

Interfund Transfers

Amounts transferred from one fund to another within a single government entity.

Interfund Loans

Loans made from one fund to another.

Intergovernmental Revenue

Revenue received from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund

A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

Levy

To impose taxes, special assessments, or service charges for the support of governmental activities.

Long Term Debt

Debt with a maturity of more than one year after the date of issuance.

Mill

The rate of tax which results in one dollar of taxes on each \$1,000 of assessed valuation.

Modified Accrual Accounting

A basis of accounting in which expenditures are accrued but revenues are accounted for on a cash basis. This accounting technique is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are “measurable” and “available for expenditure”. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds.

Occupation Tax

The Town levies a \$2.00 per day tax per occupied lodging room or accommodations provided for a period of less than 30 consecutive days.

Operating Budget

The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains appropriations for expenditures such as personnel, materials, supplies, capital assets, and debt service.

Ordinance

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, it has the full force and effect of law within the boundaries of the municipality.

Property Tax

Taxes levied against both residential and commercial real property located within the Town limits. Taxes are levied in the current year and due in the following year, i.e. 2018 receipts are for taxes levied in 2017. Property taxes are restricted by the “TABOR” Amendment and State Statutes. Currently all property taxes are reported in the General Fund.

Proprietary Funds

Account for a government’s business-type or commercial activities such as goods or services that are sold to the public, to other governments, or to other departments within the government. There are two types of proprietary funds, enterprise and internal services.

Refunding Bonds

Bonds issued to retire bonds already outstanding. The refunding bonds may be sold for cash and outstanding bonds redeemed in cash, or the refunding bonds may be exchanged with holders of outstanding bonds.

Resolution

A special or temporary order of legislative body requiring less legal formality than an ordinance or statute; used by governing boards for taking formal action.

Revenue

Funds that are received as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, and interest earnings.

Revenue Bonds

Bonds whose principal and interest are payable exclusively from earnings of a public enterprise.

Road and Bridge Tax

This revenue is a portion of the highway user taxes which are distributed to the counties. The County shares a portion of the taxes it receives to support Town roads and bridges within the county.

Sales Tax

The Town levies a 3.6% tax for all local retail sales. Sales taxes on the sale of all non-food items are allocated between funds as follows: General Fund receives 55%, and approx. 25% of the collections (which is equal to a 1% tax rate) have been restricted exclusively for the purposes of acquiring, developing, constructing, and repairing existing and planned streets and parks as well as to pay debt service on debt issued for such purposes. The other 20% (which is equal to a .6% tax rate) of the sales tax is restricted for the purpose of constructing and maintaining Town facilities. The proceeds are used to pay 2018 Certificates of Participation related debt service.

Special Assessment

A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund

Established to account for the proceeds of specific revenue sources (other than special assessments, pension trusts, proprietary fund operations and revenues received for major capital projects) that are legally restricted for specified purposes. GAAP only requires the use of special revenue funds when legally mandated.

Specific Ownership Tax

The County Department of Motor Vehicles collects specific ownership tax when a vehicle is licensed. This tax is collected based on the value of the vehicle when it was new. This taxable value does not change throughout the life of the vehicle; however the tax rate charged on the taxable value continues to decrease until the vehicle is 10 or more years old at which time the taxes paid are \$3.00 per year. The Weld County Treasurer's Office distributes 29% of this tax to various local districts (including the Town) based on their mill levy.

Supplemental Appropriation

An appropriation by the Town Board of Trustees when there is a need to transfer budgeted and appropriated monies from one fund to another fund or, if during the fiscal year, the governing body or any spending agency of such local government received unanticipated revenue or revenues not assured at the time of the adoption of the budget.

Tax

A compulsory charge levied by a government to finance services performed for the common benefit.

Taxpayer's Bill of Rights (TABOR)

An amendment to the Colorado State Constitution passed by Colorado voters in November 1992 which limits the growth of local government revenues equal to that of the rate of inflation plus local growth (assessed valuation).

Tobacco Tax

A \$0.01 tax is levied by the State of Colorado on each cigarette sold. Approximately 27% of this tax is distributed to municipalities based on the percentage of state sales taxes collected in the jurisdiction compared with the statewide collection. The Town receives these taxes on or near the 15th of the month; two months after the vendor collects the taxes.

Useful Life

An estimation of the period of time over which machinery, equipment, property, facility, or other capital asset will be of value or use to its owner.

User Fees

Charged to the benefiting party for the direct receipt of a public service.

Working Capital

The amount of current assets that exceeds current liabilities.

**AGENDA INFORMATION
MEMORANDUM**

**FIRESTONE
TOWN BOARD OF TRUSTEES**



AIM#: 7.b

Discussion/Action

Meeting Date: November 17, 2021

Initiated By: Jessica Clanton

Dept: Finance

AGENDA TITLE

Resolution 21-118: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSES AS SET FORTH BELOW, FOR THE 2022 FISCAL YEAR

SUMMARY

Staff presented the 2022 Preliminary Budget to the Board of Trustees at the Work Sessions on September 15th, October 20th, and at the regular meetings on September 22nd, October 13th, and November 10th, 2021. No changes have been made since the November 10th meeting.

HISTORY AND PREVIOUS BOARD ACTION

Public notice was published in the Longmont Times-Call on October 22, 2021, stating that the Proposed 2022 Budget would be available for review at the Town Clerk's office. In addition, it stated that public comment and review would take place at the November 17th, 2021, Board meeting and, pending Board approval, that it would be adopted at that same Board meeting.

Attached you will find Resolution 21-118 for the Board's consideration.

RECOMMENDATION

Staff recommends the Board of Trustees approve the attached Resolution appropriating sums of money to the various funds and spending agencies by formally adopting the 2022 Budget.

ALTERNATIVES

State law requires the adoption of an annual budget

ATTACHMENTS

1. Reso 2022 Budget Fund Allocation

FINANCIAL CONSIDERATIONS

See attached the 2022 Budget.

RESOLUTION NO. 21-118

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSES AS SET FORTH BELOW, FOR THE 2022 FISCALYEAR.

WHEREAS, the Board of Trustees of the Town of Firestone adopted the 2022 budget in accordance with the Local Government Budget Law, on November 17, 2021; and

WHEREAS, the Board of Trustees has made provision therein for revenues in an amount equal to total proposed expenditures as set forth in said budget; and

WHEREAS, it is required by law but also necessary to appropriate the revenues provided in the budget to and for the purposes described below, so as not to impair the operation of the Town.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenues of each fund, for the purposes stated:

General Fund	\$ 18,075,254
Capital Projects Fund	\$ 8,425,258
Debt Service Fund	\$ 2,338,327
Conservation Trust Fund	\$ 125,000
Firestone Urban Renewal Authority – Southern	\$ 0
Firestone Urban Renewal Authority – Northern	\$ 2,759,603
Firestone Urban Renewal Authority – Central	\$ 2,088,493
Firestone Urban Renewal Authority – Big Horn	\$ 3,469,652
Water Fund	\$ 20,512,913
Stormwater Fund	\$ 911,975
<u>Total Appropriations & Transfers:</u>	<u>\$ 58,706,475</u>

INTRODUCED, READ AND ADOPTED this _____ day of _____, 2021.

TOWN OF FIRESTONE, COLORADO

Bobbi Sindelar, Mayor

ATTEST:

Jessica Koenig, CMC, Town Clerk

APPROVED AS TO FORM:

William P. Hayashi, Town Attorney

**AGENDA INFORMATION
MEMORANDUM**

**FIRESTONE
TOWN BOARD OF TRUSTEES**



AIM#: 7.c

Discussion/Action

Meeting Date: November 17, 2021

Initiated By: Julie Pasillas

Dept: Public Works

AGENDA TITLE

Resolution 21-109: A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO, ACTING BY AND THROUGH ITS WATER ACTIVITY ENTERPRISE APPROVING A PURCHASE AND SALE AGREEMENT WITH BAREFOOT LLC

SUMMARY

Resolution 21-109 and the Purchase and Sales Agreement between the Town of Firestone and Barefoot, LLC is proposing the purchase and sale of 3 shares of the Rural Ditch Company.

HISTORY AND PREVIOUS BOARD ACTION

Staff presented the potential purchase of 3 shares of the Rural Ditch Company to the Board of Trustees at the October 13, 2021 meeting. Staff received direction from the Board to negotiate this purchase agreement. Barefoot, LLC has agreed to all the terms staff negotiated and has agreed to the sale of the 3 shares. The Rural Ditch is one of five ditches the Town has identified as desirable water rights for the acquisition to add to the Town of Firestone water portfolio.

RECOMMENDATION

Staff recommends that the Board approve Resolution 21-109, a resolution approving the purchase of 3 shares of the Rural Ditch Company from Barefoot, LLC.

ALTERNATIVES

The Board may choose not to approve the resolution and provide staff with additional direction.

ATTACHMENTS

1. 21-109 Barefoot Purchase and Sale Water Rights Agreement Res
2. Barefoot Purchase and Sales Agreement- Rural Shares-Final

FINANCIAL CONSIDERATIONS

The resolution and agreement include a purchase price of \$840,000.00 for the purchase of 3 shares of the Rural Ditch Company. Sufficient funds were budgeted in the water fund for 2021.

RESOLUTION NO. 21-109

**A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF
FIRESTONE, COLORADO, ACTING BY AND THROUGH ITS WATER
ACTIVITY ENTERPRISE APPROVING A PURCHASE AND SALE
AGREEMENT WITH BAREFOOT LLC**

WHEREAS, Barefoot LLC desires to convey certain water rights which the Town of Firestone ("Town"), acting by and through its Water Activity Enterprise, desires to purchase, subject to the terms and conditions set forth in a Purchase and Sale Agreement.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF FIRESTONE, COLORADO:

1. The Purchase and Sale Agreement between the Town of Firestone, acting by and through its Water Activity Enterprise ("Buyer"), and Barefoot LLC ("Seller") for water rights is approved in substantially the same form as the copy attached hereto and made a part of this resolution, and the Mayor is authorized to execute the Agreement on behalf of the Town.

2. The Town Manager and other officers, employees and agents of the Town are further authorized to execute and deliver all documents necessary in connection with the closing of the purchase of the Water Rights, and to do all things necessary on behalf of the Town to perform all obligations of the Town under the Agreement, including without limitation the execution and delivery of all documents necessary or required with closing.

INTRODUCED, READ, AND ADOPTED this ___ day of _____, 2021.

TOWN OF FIRESTONE, COLORADO

Bobbi Sindelar, Mayor

ATTEST:

APPROVED AS TO FORM:

Jessica Koenig, CMC Town Clerk

William P. Hayashi, Town Attorney

PURCHASE AND SALE AGREEMENT (Water Rights)

This Purchase and Sale Agreement (“Agreement”) is entered into this ____ day of _____, 2021 (“Effective Date”) by and between BAREFOOT LLC, a Colorado Limited Liability Company (“Seller”), and the Town of Firestone, acting by and through its Water Activity Enterprise (“Buyer”). Seller and Buyer may be referred to individually as a “Party” or collectively as “Parties.”

RECITALS

WHEREAS, Seller owns and wishes to convey certain water rights as described below to Buyer; and

WHEREAS, Buyer desires to acquire said water rights pursuant to the terms and conditions contained hereafter;

NOW, THEREFORE, in consideration of the mutual promises and covenants contained herein, the Parties hereby agree as follows:

1. Description of Water Rights. Seller is the owner of three (3) Shares of the Rural Ditch Company represented by Share Certificate Nos. 391, 393 and 394 (the “Rural Shares”). Seller wishes to sell the three (3) Rural Shares to the Buyer.
2. Purchase Price. The Purchase Price for the Rural Shares shall be \$840,000.00 (\$280,000.00 per share), payable by wire transfer to Seller on the Closing Date, as defined below.
3. Warranty of Title. Seller warrants that title to the Rural Shares will be conveyed free and clear of all liens, encumbrances, assessments, and leases of any kind. Subject to payment as above provided, and in compliance with the other terms and conditions by Buyer, Seller shall execute and deliver a Bargain and Sale Deed for the Rural Shares to Buyer at the Closing.
4. Due Diligence. Buyer shall have 56 days following the Effective Date of this Agreement (“Due Diligence Period”) to terminate this Agreement if Buyer is dissatisfied with the Rural Shares to be acquired hereunder for any reason. It shall be conclusively presumed that Buyer is satisfied with the Rural Shares if Buyer fails to send written notice to Seller to the contrary on or before the expiration of the Due Diligence Period.
5. Assessments. All assessments levied by the Rural Ditch Company for year 2021 shall be paid by Seller. Assessments for the year 2022 and future years shall be paid by Buyer.
6. Transfer Fee. Any fees imposed by Rural Ditch Company to complete the transfer of the Rural Shares shall be paid by Buyer.

7. Delivery of Stock Certificate. Possession of the original certificate(s) evidencing ownership of the Rural Shares shall be delivered to the Buyer at the time of closing together with properly executed and notarized assignments, Bargain and Sale Deed and any and all other documents reasonably necessary to effectuate the transfer of the Rural Shares from Seller to Buyer.
8. Closing. The closing for the purchase and sale of the Rural Shares will take place on the first business day that is at least 70 days after the Effective Date of this Agreement at: 9950 Park Avenue, Firestone, CO 80504. At the Closing, Buyer shall tender the purchase price by wire transfer to Seller and Seller shall tender the documents described in Section 7, above. Seller shall provide Buyer with wire transfer instructions at least seven (7) days prior to the Closing Date. Buyer shall pay for the costs of the wire transfer.
9. Default. Time is of the essence herein and if any payment or any other condition thereof is not made, tendered or performed by either party, then this Agreement, at the option of the Party who is not in default, may be terminated in which case the non-defaulting party may recover such damages as may be proper. In the event of such default by Seller, where Buyer elects to treat this Agreement as being in full force and effect, the Buyer shall have the right to an action for specific performance and damages.
10. Court Proceeding. Seller, or Seller's agent agrees to cooperate in good faith with any information requests reasonably necessary to complete a court proceeding as may be required to change the use of the shares.
11. Waiver of ROFR. Buyer and Seller are parties to that certain Agreement Granting a Right of First Refusal, by and between the Town of Firestone (the Town) and Barefoot LLC (Barefoot), recorded on September 2, 2016 (the "ROFR"). The ROFR encumbers certain water rights owned by Seller, including Seller's rights in the Hayseed Ditch. As consideration for Seller's performance under this Agreement, Buyer hereby waives all ROFR rights in the Hayseed Ditch water in relation to any offer received by Seller to purchase the Hayseed Ditch water for a cash at closing price of at least One Million Five Hundred Thousand and no/100 Dollars (\$1,500,000.00). Such waiver shall be effective only for a sale of the Hayseed Ditch water that occurs prior to June 30, 2022. Should Seller desire to accept any offer for the Hayseed Ditch water for a price below \$1,500,000.00, the provisions of the ROFR shall remain in effect, however, the Town must make its election, if any, to purchase the Hayseed Ditch water within fourteen (14) days of receipt of notice from Barefoot in relation to any offers received prior to June 30, 2022. This paragraph shall not apply if the offer includes water rights other than the Hayseed Ditch water.
12. Notices. All notices and operational communications under this agreement shall be in writing (including electronic form) except as otherwise provided for in this Agreement. All such notices and communications shall be deemed to have been duly

given on the date of service, if delivered and served personally, or served via e-mail on the person to whom notice is given. All notices which are delivered by US Mail shall be addressed to the following addresses unless otherwise agreed upon by the Parties:

Buyer:

Town of Firestone
Attn: Julie Pasillas
9950 Park Ave.
Firestone, CO 80504

Seller:

BAREFOOT LLC
Attn: Jeff McGovern
Brookfield Residential Properties
6465 S. Greenwood Plaza Blvd, Suite 700
Centennial, CO 80111

With copy to:
Lyons Gaddis
Attn: Cameron A. Grant, Esq.
PO Box 978
515 Kimbark Street, 2nd Floor
Longmont, CO 80502

13. Entire Agreement. This Agreement represents the complete agreement between the Parties and no oral modification shall be recognized. Any amendment or additions shall be made in writing signed by both parties. This Agreement may be executed in one or more counterparts and facsimile signatures shall be considered to be originals.
14. Survival of Closing. The representations and warranties made by the parties to this contract and the covenants and agreements to be performed or complied with by the respective parties under this contract before the closing date shall be deemed to be continuing and shall survive the closing.
15. Binding Effect. This Agreement shall be binding upon and inure to the benefit of the Parties hereto and their respective heirs, administrators, successors and assigns.
16. Jurisdiction and Venue. This Agreement shall be governed and its terms construed under the laws of the State of Colorado and venue shall be in the County of Weld.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

IN WITNESS WHEREOF, the Parties hereto have executed this Agreement on the date and year first above written

BUYER:

SELLER:

TOWN OF FIRESTONE

BAREFOOT LLC

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

And

ATTEST

By: _____

By: _____

Name: _____

Name: _____

Title: _____

Title: _____

**AGENDA INFORMATION
MEMORANDUM**

**FIRESTONE
TOWN BOARD OF TRUSTEES**



AIM#: 7.d

Discussion/Action

Meeting Date: November 17, 2021

Initiated By:

Dept: Town Clerk

AGENDA TITLE

Live Streaming Meetings Discussion

SUMMARY

HISTORY AND PREVIOUS BOARD ACTION

RECOMMENDATION

ALTERNATIVES

ATTACHMENTS

None

FINANCIAL CONSIDERATIONS